



# Second Program Year CAPER 2011

The CPMP Second Consolidated Annual Performance and Evaluation Report includes Narrative Responses to CAPER questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations.

## GENERAL

### Executive Summary

Program Year 2 CAPER Executive Summary response:

The Consolidated Annual Performance and Evaluation Report (CAPER) is a U.S. Department of Housing and Urban Development (HUD) mandated report for all communities that receive Community Development Block Grant (CDBG), Emergency Shelter/Solutions Grant (ESG), Home Investment Partnerships Program (HOME) and Housing Opportunities for People with AIDS (HOPWA) funding. The CAPER reports the City's success in meeting the housing and social service goals contained in the Consolidated Plan (CP). The CAPER also evaluates the City's overall progress in carrying out priorities of assistance identified in the Five-Year Strategic Plan (FY2010 – FY2014) and the Annual Action Plans.

The Consolidated Plan is a comprehensive five-year planning document that addresses the basic national goals of providing decent, affordable housing, a suitable living environment and expanding economic opportunities, especially for low and moderate income persons. The Consolidated Plan set forth priorities which:

1. identifies housing needs and problems;
2. analyzes market conditions and resources;
3. sets priorities and adopts strategies;
4. allocates resources; and
5. contains an annual plan (which identifies Federal funds expected to be used, indicating the activities on which they will be spent and sets goals for the number and type of households to be assisted in the particular federally-funded programs).

It is the City's responsibility to ensure that activities funded are eligible activities in accordance with one of the three (3) national objectives:

1. Benefit low and moderate income persons;
2. Aid in the prevention or elimination of slums or blight; and
3. Meet a need having a particular urgency.

As a CDBG entitlement community and a HOME Participating Jurisdiction (PJ), the City of Augusta is required to complete a CAPER. This year's 2011 CAPER is the second of five annual performance reports. This report includes activities and accomplishments for CDBG, ESG, HOME and HOPWA programs for the Program Year 2011 (January 1, 2011 through December 31, 2011). Included in the CAPER are the Integrated Disbursement and Information System (IDIS) Activity Summary Report (PR03) and the Financial Summary Report (PR26).

Below is a summary of resources and expenditures during FY2011.

For CDBG, ESG, HOME, HOPWA, SHP, NSP, HPRP, CDBG-R, R-UDAG and Revenue Bonds, a total of \$13,273,470.68 was available and \$9,660,834.72 was expended.

**I. SUMMARY OF RESOURCES**

The table below outlines the Consolidated Plan and other funds available to the City during Year 2011:

**FEDERAL RESOURCES**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
CDBG	\$2,881,561.18	\$2,040,442.00	\$155,005.00	\$5,077,008.18	\$2,259,887.00	\$2,817,121.18
HOME	\$2,360,256.00	\$1,216,121.00	\$245,590.00	\$3,821,967.00	\$1,667,346.00	\$2,154,621.00
ESC	\$38,541.00	\$99,192.00	\$0.00	\$137,733.40	\$91,271.00	\$46,462.40
HOPWA	\$427,665.00	\$425,918.00	\$0.00	\$853,583.00	\$352,218.00	\$501,365.00
TOTAL	\$5,757,753.68	\$3,781,673.00	\$1,150,000.00	\$10,689,426.68	\$4,394,264.00	\$6,295,162.68

**HUD Competitive Grants**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
SHP 2010-2011	\$124,111.00	\$181,027.00	\$0.00	\$305,238.00	\$116,945.00	\$188,293.00
SHP TRANSPORTATION 2010-2011	\$0.00	\$34,525.00		\$34,525.00	\$11,248.00	\$23,277.00
TOTAL	\$124,111.00	\$215,572.00	\$0.00	\$339,763.00	\$128,193.00	\$211,570.00

**Housing Economic Recovery Act (HERA) Grants**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
NSP1	\$1,123,226.00	\$0.00	\$300,510.13	\$1,423,736.13	\$1,099,876.08	\$323,860.05

**American Recovery & Reinvestment Act (ARRA) Grants**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
CDBG-R	\$63,879.00	\$0.00	\$0.00	\$63,879.00	\$61,561.00	\$2,318.00
HPRP	\$480,170.00	\$0.00	\$0.00	\$480,170.00	\$318,679.00	\$161,491.00
NSP3	\$0.00	\$1,161,297.00	\$0.00	\$1,161,297.00	\$62,047.64	\$1,099,249.36
TOTAL	\$544,049.00	\$1,161,297.00	\$0.00	\$1,705,346.00	\$442,287.64	\$1,263,058.36

**Recaptured Urban Development Action Grant (R-UDAG)**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
R-UDAG	\$39,111.00	\$0.00	\$7,894.00	\$47,005.00	\$8,710.00	\$38,295.00

**Local Funds**

Program	Carryover Balance FY2010	New Allocation 2011	Program Income 2011	Amount Available 2011	Amount Expended 2011	Carryover FY2012
Bond Proceeds	\$5,685,220.00	\$0.00	\$0.00	\$5,685,220.00	\$3,587,504.00	\$2,097,716.00

**Total Grantee Funding**

<b>Program</b>	<b>Carryover Balance FY2010</b>	<b>New Allocation 2011</b>	<b>Program Income 2011</b>	<b>Amount Available 2011</b>	<b>Amount Expended 2011</b>	<b>Carryover FY2012</b>
<b>Total</b>	\$13,273,470.68	\$5,158,622.00	\$1,458,404.13	\$19,890,496.81	\$9,660,834.72	\$10,229,662.09

The City received the following four (4) entitlement grants from HUD during 2011:

- Community Development Block Grant (CDBG) is a formula-based program designed to develop viable urban communities by providing decent housing, a suitable living environment and expanding economic opportunities for persons of low and moderate income.
- Emergency Shelter/Solutions Grant (ESG) is a formula-based program targeted at improving the lives and safety of persons who are homeless or at risk of becoming homeless.
- HOME Investment Partnerships Program (HOME) is a formula-based program designed to expand and improve the supply of decent, safe and affordable housing and access to homeownership for very low and low-income persons.
- Housing Opportunities for Persons with AIDS (HOPWA) Program is a formula-based program designed to provide housing and supportive services to low income persons living with HIV/AIDS and their families.

Other funds available during 2011 include:

- Supportive Housing Program is a competitive application process that is designed to develop supportive housing and services that allows homeless persons to live as independently as possible. Each year, the City competes for funds as part of the local Continuum of Care process. The City has two (2) grants, one for the transportation of the homeless and the second one is used for operating the Homeless Management Information System (HMIS).
- Neighborhood Stabilization Program (NSP) was authorized under Division B, Title II of the Housing Economic Recovery Act (HERA) of 2008. The program was established for the purpose of stabilizing communities that have suffered from foreclosures and abandonment. Additional funding was authorized under the American Recovery and Reinvestment Act of 2009.
- Community Development Block Grant-Recovery (CDBG-R) was authorized under the American Recovery and Reinvestment Act of 2009. The intent is to primarily invest in economic development, housing, infrastructure and other public facilities to create jobs and promote investment and consumer spending during the recession.
- Homelessness Prevention and Rapid Re-Housing (HPRP) Program was authorized under the American Recovery and Reinvestment Act of 2009. The purpose of HPRP is to provide homelessness prevention assistance to households who would otherwise become homeless – many due to the economic crisis – and to provide assistance to rapidly re-house persons who are homeless.
- Recaptured Urban Development Action Grant (RUDAG) funds are repayments that the City receives on outstanding Urban Development Grant loans.
- Local Bond Funds: Bonds were issued in May 2010 for the revitalization of the Laney-Walker and Bethlehem neighborhoods under the Laney-Walker and Bethlehem Urban Redevelopment Plan in the principal amount of \$8 million. These bond proceeds will be used for public facilities, improvements and projects, including Single Family Mortgage

Assistance, Single Family Owner-Occupied Rehabilitation Loans, residential and Retail Façade Loans, Direct Land Assemblage, Multi-Family and Mixed-Use Developer Second Mortgage Loans, Single Family Builder Loans and infrastructure and Open Space Development. The initiative is designed to attract development and investment and to provide housing assistance to current and future residents with a view toward the long-term return of this area as a vibrant mixed-use, live, work and play community.

As in the past, CDBG funds were the major source of Federal funds during the program year. The primary use of the funds was to meet the national objective of benefiting low and moderate income persons. Such benefits included: the provision of affordable housing, public facility improvements, public services and job creation. For 2011, the City was awarded \$2,040,442. During the year, \$155,005 was generated as a result of loan repayments from CDBG-funded Housing Rehabilitation projects and Economic Development loans 98% benefited low and moderate income persons.

The City's Emergency Shelter/Solutions Grant Program allocation for Year 2011 was \$99,192. With existing funds and the Year 2011 allocation, the City expended \$91,271.00 in ESG funds. These funds were allocated to agencies that provided shelter, food, medicine and other services to homeless persons.

A total of \$3,821,967 in HOME program funds, including \$245,590 in program income, was available for use. Of this total, \$1,667,346 was expended on eligible affordable housing and related community development projects.

A total of \$853,583 in HOPWA program funds was available for use. Of this total, \$352,218 was expended on eligible housing and service-related projects.

A total of \$215,572 in Supportive Housing Program funds was available for use. Of this total, \$128,193 was expended.

A total of \$1,423,736 in NSP1 program funds was available for use. Of this total, \$1,099,876 was expended.

For the CDBG-R program, a total of \$63,879 in CDBG-R program funds was available for use. Of this total, \$61,561 was expended.

A total of \$480,170 in HPRP program funds was available for use. Of this total, \$318,679 was expended.

For Recaptured Urban Development Action Grant (R-UDAG) funds, \$47,005 was available and \$8,710 was expended.

Revenue bond proceeds totaled \$5,685,220, of which \$3,587,504 was expended during FY2011.

## **II. General CAPER Narratives**

### **A. Assessment of the one-year goals and objectives:**

- a. Describe the accomplishments in attaining the goals and objectives for the reporting period.
- b. Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.
- c. If applicable, explain why progress was not made towards meeting the goals and objectives.

### **Program Year 2 CAPER General Narratives responses:**

**Response #II., A., a&b. - Accomplishment in attaining the goals and objectives for Year 2011 and breakdown of grant funds expended on each goal and objective.**

The City is making progress on the priorities addressing the needs identified and described in the Five-Year Consolidated Plan and carried out in the One-Year 2011 Action Plan. All major objectives are on target. Housing goals were met or exceeded which included 3 newly constructed houses being sold, Down Payment Assistance provided to 40 households, completed 27 Emergency and World Changers repairs, painted 1 house under the Paint Program, rehabilitated 7 owner-occupied houses and demolished 31 dilapidated structures.

For the homeless, completed 19 housing units for persons with disabilities, care management was provided to 654 homeless persons, provided services to 2569 persons with special needs, served 4403 homeless persons with CDBG, ESG, HPRP and Supportive Housing funds.

Completed two (2) public facilities, provided housing counseling to 160 potential homebuyers, provided recreational and educational services to 2,364 persons.

For Economic Development, zero (0) business loans were provided loans and two (2) façade was completed.

## **PERFORMANCE MEASUREMENT**

During September 2003, the U.S. Department of Housing and Urban Development (HUD) issued a notice encouraging formula Grantees receiving Community Development Block Grant (CDBG), Emergency Shelter/Solutions Grant (ESG), HOME Investment Partnerships (HOME) and Housing Opportunities for Persons with AIDS (HOPWA) programs to develop and use performance measurement systems. The purpose of a performance measurement system is to determine the effectiveness of programs and projects funded with funds from the aforementioned block grant programs. Also, the performance measurement system will enable HUD to collect information on the outcomes/results of activities funded with federal funds and to aggregate that information at the national, state and local level. On a local level, Grantees can use the data from the performance measures to monitor progress in achieving the desired outcomes in meeting the needs of community.

HUD's standardized performance measurement system consists of the following components:

### **1. OBJECTIVES**

- Create Suitable Living Environments
- Provide Decent Affordable Housing; and
- Create Economic Opportunities

### **2. OUTCOMES**

- Improve the availability or accessibility of units or services
- Improve the affordability not just of housing but also of other services; and
- Improve sustainability by promoting viable communities

### **3. INDICATORS**

- Indicates that an outcome is occurring
- Measures outcomes such as # of persons served, # of units completed, # jobs created, etc.

## **PERFORMANCE MEASUREMENT IMPLEMENTATION**

To ensure that the City’s Consolidated Plan activities meet its goals, strategies and objectives in accordance with HUD’s prescribed standardized performance measurement system, the City implemented the following guidelines:

1. The City only selects activities to fund that meets one of HUD’s three objectives and can demonstrate achievable outcomes.
2. The need for performance measures is specified in all Requests for Proposals and Applications.
3. Performance measurement requirements are incorporated in all agreements between the City and organizations receiving funds.
4. To measure accomplishments on a short-term and long-term basis, the City uses the attached “Performance Measurement Tracking Table” which is incorporated in the Consolidated Plan and the Consolidated Annual Performance and Evaluation Report (CAPER). This table contains measurable short-term objectives planned for each year along with the planned activities, unit of accomplishment and the number of expected accomplishments upon completion of activities. In addition, the table contains the Consolidated Plan objectives, local objectives, outcomes and performance indicators for each activity.
5. Another component of the measurement system is the Integrated Disbursement and Information System (IDIS). Throughout the program year, staff enters its planned and actual accomplishments for each activity into IDIS. At the end of the year, staff generates reports that summarize the accomplishments. This information is incorporated in the Performance Measurement Tracking Table.
6. The final component of the City’s performance measurement system is the CAPER. The Performance Measurement Tracking Table is incorporated into each year’s CAPER to reflect its number of planned and actual accomplishments and how they relate to the long- and short-term objectives set in the Consolidated Plan and Annual Action Plan. The data contained in the table allows HUD, the City and citizens to track the City’s performance.

For Year 2011, the following table summarizes CDBG, HOME, ESG, HPRP and HOPWA expenditures against the objectives and outcomes.

Objective	Availability/ Accessibility	Affordability	Sustainability	TOTAL
Decent Housing	\$0.00	\$2,405,904.03	\$1,099,876.08	\$3,505,780.11
Suitable Living Environment				
Economic Opportunity				
Total	38%	26%	16%	80%

As well, a summary of accomplishments for CDBG, HOME, ESG and HOPWA programs are outlined herein:

**SUMMARY OF ACCOMPLISHMENTS**

**Summary of Community Development Accomplishments  
For Public Facilities and Improvements**

Priority Need Category	Actual # of Projects Assisted	Actual # of Project Completed
<b>PUBLIC FACILITY</b>		
<b>Public Facilities – General (03)</b> <ul style="list-style-type: none"> <li>▪ The Family Y Improvements (ADA upgrades to bathrooms)</li> <li>▪ Jessye Norman School of Art Improvements (interior renovation to first floor)</li> </ul>	2	0
<b>Senior Centers (03A)</b>	0	0
<b>Neighborhood Facilities (03E)</b> <ul style="list-style-type: none"> <li>▪ Lucy Laney Museum Improvements</li> </ul>	1	0
<b>Parks and/or Recreation Facilities (03F)</b> <ul style="list-style-type: none"> <li>▪ Apple Valley, Phase III</li> <li>▪ Dyess Park Master Plan</li> <li>▪ Dyess Park Development Plan – Phase I</li> <li>▪ Henry Brigham Center – Drainage Imp.</li> <li>▪ Henry Brigham Center – Tennis Court Imp.</li> </ul>	5	2 Henry Brigham Center – Tennis Courts Imp/Drainage Improvements
<b>AIDS Facilities (03S)</b>	0	0
<b>Public Improvements</b>		
<b>Street Improvements (03K)</b> <ul style="list-style-type: none"> <li>▪ Dover/Lyman Street Improvements</li> </ul>	1	0
<b>TOTAL</b>	9	2

**Summary of Community Development Accomplishments  
For Public Services**

Priority Need Category	Actual Number of Persons Served
<b>Public Services</b>	0
<b>Senior Services (05A)</b> <ul style="list-style-type: none"> <li>▪ Golden Harvest Food Bank (185)</li> <li>▪ Old Towne Outreach Community Center, Inc. (35)</li> </ul>	220
<b>Youth Services (05D)</b> <ul style="list-style-type: none"> <li>▪ Art Factory (310)</li> <li>▪ Augusta Urban Ministries (30)</li> <li>▪ Boys &amp; Girls Club (119)</li> <li>▪ Communities in Schools (20)</li> <li>▪ CSRA Business League (22)</li> <li>▪ CSRA Equal Opportunity Authority, Inc. (20)</li> <li>▪ East Augusta Community Development Corporation (159)</li> <li>▪ The Family Y (46)</li> <li>▪ JWC Helping Hands (127)</li> <li>▪ Lucy Craft Laney Museum (137)</li> <li>▪ MACH Academy (80)</li> <li>▪ New Bethlehem Community Center (33)</li> <li>▪ Old Towne Outreach Community Center, Inc. (15)</li> <li>▪ Shiloh Community Center (25)</li> </ul>	1143
<b>Transportation Services (05E)</b> <ul style="list-style-type: none"> <li>▪ Homeless Transportation Program (123)</li> </ul>	123
<b>Childcare Services (05L)</b> <ul style="list-style-type: none"> <li>▪ Family Y (46)</li> </ul>	46
<b>Health Services (05M)</b> <ul style="list-style-type: none"> <li>▪ Coordinated Health Services – Homeless Clinic (99)</li> <li>▪ Coordinated Health Services – Homeless Respite (36)</li> </ul>	135
<b>Abused &amp; Neglected Children (05N)</b> <ul style="list-style-type: none"> <li>▪ Kids Restart (171)</li> </ul>	171
<b>Housing Counseling (05U)</b> <ul style="list-style-type: none"> <li>▪ CSRA EOA The Hope Program (78)</li> <li>▪ Promise Land Community Development Corporation (82)</li> </ul>	160
<b>Other – General (05)</b> <ul style="list-style-type: none"> <li>▪ Augusta Mini Theatre (28)</li> <li>▪ Augusta Urban Ministries (226)</li> <li>▪ CSRA EOA Transitional Housing Program (68)</li> <li>▪ Salvation Army (44)</li> </ul>	366
<b>TOTAL</b>	<b>2,364 persons</b>

**Summary of Community Development Accomplishments  
For Housing and Other Community Development Projects**

Priority Need Category	Actual Number of Units Completed
<b>Other Community Development Needs</b>	
Clearance/Demolition	31 units
<ul style="list-style-type: none"> <li>▪ License and Inspection Department (22)</li> <li>▪ Augusta Housing &amp; Community Development Department (9)</li> </ul>	
Utility Connection Hardship Fund	2
Lead Based Paint/Hazards	7
Housing Units Rehabilitated (full rehab)	7
Housing Units Rehabilitated (emergency repairs)	15
Housing Units Painted	1
World Changers	12
<b>Total Units</b>	<b>68</b>

**Summary of Community Development Accomplishments  
For Economic Development**

Priority Need Category	Actual # of Businesses Assisted	Actual # of Persons Assisted with Jobs	Actual # of LI Persons Assisted with Jobs	Actual # of MI Persons Assisted with Jobs
<b>Economic Development</b>				
Façade Rehabilitation Grant Program	2	N/A	N/A	N/A
Other Commercial-Industrial Improvements	0	N/A	N/A	N/A
Technical Assistance				
<ul style="list-style-type: none"> <li>▪ Antioch Ministries, Inc.</li> </ul>	23	N/A	N/A	N/A
Small Business Development/Recruitment Revolving Loan Program	0	N/A	N/A	N/A
<b>TOTAL</b>	<b>25</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>

**2011 CDBG Accomplishments' Details:**

▪ Public Facility and Improvements

Completed two (2) public facilities projects which included: ADA upgrades and Improvements to restrooms of the Family Y and interior renovation to first floor of the Jessye Norman School of Art.

▪ Public Services

Completed one (1) activities in which a variety of services were provided to the elderly, youth, abused and neglected children, homeless and low income persons. Services included the provision of food, tutoring, health services, transportation for homeless, housing counseling, drama, piano and dance instruction, fitness, entrepreneurial workshops for youth, supportive services for the homeless. A total of 2,364 persons were served (94.25% LM).

Agencies included The Art Factory, Augusta Urban Ministries, Boys and Girls Club, CSRA Business League, CSRA EOA, East Augusta CDC, Golden Harvest Food Bank, Kids Restart, Lucy Laney Museum, MACH Academy, Olde Town Outreach Community Center, Promise Land CDC, Salvation Army and Shiloh Community Center.

**Other Community Development Needs**

Other community development projects included demolition of 31 dilapidated houses, tested 14 housing for lead-based paint, completed fifteen (15) owner-occupied housing rehabilitation units, completed emergency repairs to 1 owner-occupied units, painted 2 units under the Paint Program, 6 units tied into the City's sewer systems and completed 15 units as a result of the World Changers project in South Augusta.

**Economic Development**

- Completed 2 façade rehabilitation project located at 767 Broad Street and 428 Fifth Street.
- Antioch Ministries provided economic technical training to 23 business owners and/or potential business owners.

**Summary of HOME Investment Partnerships Program Accomplishments**

Priority Need Category	Actual Number of Units Completed
New Affordable Housing Constructed by CHDOs & sold	1
Rehabilitation (rental):	1
▪ HCD (1)	
First Time Homebuyers Assisted:	
▪ Housing subsidies to homebuyers – CHDOs (3)	43
▪ HCD Down Payment Assistance Program (40)	
<b>Total</b>	<b>45</b>

**2011 HOME Program Accomplishments**

During the program year, one (1) CHDO new housing unit was sold and occupied by low to moderate income families, forty-three (43) households were provided down payment assistance, and the Housing and Community Development (HCD) Department rehabilitated one (1) rental unit.

**Summary of Emergency Shelter/Solutions Grant (ESG) Program Accomplishments**

Projects	Actual Number of Persons Served
CSRA Economic Opportunity Authority	97
Hope House	8
Interfaith Hospitality Network of Augusta, Inc.	70
Safe Homes of Augusta	340
Salvation Army	800
St. Stephen's Ministry of Augusta, Inc.	27
United Way	50
<b>Total</b>	<b>1,392</b>

Completed four (4) ESG-funded projects (7 agencies) that provided services to the homeless, females recovering from substance abuse and persons suffering with HIV/AIDS. Services included transitional housing, emergency shelter, employment training, bicycles to homeless, legal services for persons at-risk of being homeless, financial emergency assistance and food through the soup kitchen for homeless persons. A total of 1,392 persons were provided housing and supportive services.

**Summary of Housing Opportunities for Persons with AIDS (HOPWA) Accomplishments**

Projects	Actual Number of Persons Served
HIV/AIDS Households Receiving Tenant-Based Rental Assistance (Hope Health 8)	8
HIV/AIDS Households Receiving Short-term Rent, Mortgage and Utility payments (STRMU) (Hope Health 23; St. Stephens 8)	31
Persons with HIV/AIDS Receiving Support Services (Hope Health 91)	91
Permanent Housing Placement	0
<b>TOTAL</b>	<b>130</b>

Hope Health, Inc. and St. Stephen’s Ministries, Inc. continued to provide Tenant-Based Rental Assistance, STRMU, permanent housing placement and supportive services to persons suffering with AIDS in Burke, Columbia, McDuffie, Richmond, Edgefield and Aiken counties.

**Breakdown of CPD formula grant funds spent on grant activities for each goal and objective.**

**Response:**

This section of the CAPER for Program Year 2011 provides a general assessment of activities undertaken during the year to address priorities, goals, strategies, and objectives identified in the 2010-2014 Consolidated Plan and the amount of funds expended on each activity for each goal and objective. This information is also identified in the “Performance Measurement Tracking Table” in Section I, Part 23.

**Decent Housing - Priorities for Housing Needs**

**HOUSING STRATEGY**

The City’s five-year housing strategy involved the comprehensive use of all available resources to address a combination of rehabilitation, new construction, reconstruction and down payment assistance. The City, Augusta Housing Authority, developers, private lenders, CHDOs and other nonprofit housing organizations are among entities implementing the multi-year housing development strategy.

**Consolidated Plan Objectives**

**DH 3.1 - 3.5: Decent Housing with the Purpose of Sustainability**

**HOUSING NEEDS – HIGH PRIORITY**

**Housing Objective #1:** Preserve and protect the existing housing stock for low and moderate income persons through repair, rehabilitation and prevention of deterioration.

**One Year Goals**

Strategy/Rehabilitation	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Homeowner Rehabilitation Program–HCD	6	7	45	49% (2010+2011)	CDBG	\$213,564.00
Lead-Based Paint	0	7	No goal	N/A		\$2,000.00
Rental Rehabilitation Program	0	0	No goal	N/A		\$0.00
Emergency Repair Grant Program	7	15	35	74% (2010+2011)		\$63,050.00
Paint Program	3	1	15	33% (2010+2011)		\$352.42
World Changers	23	12	115	23% (2010+2011)		\$37,000.00
Utility Connection Hardship Program	20	2	100	8% (2010+2011)		\$7,189.00
<b>Total</b>						

**FY2011 Activities:**

**Single-Family Rehabilitation**

Housing Rehabilitation Program: This program provides assistance for rehabilitation of owner-occupied homes of low to moderate income persons.

Accomplishments: During 2011, 7 units were completed and located at:

1.	128 E. Walker Street
2.	2053 Wharton Drive
3.	2138 Kennedy Drive
4.	3635 New Karleen Road
5.	2607 Cranbrook Drive
6.	1408 Springfield Circle
7.	2404 Buffington Drive

HOME Rental Rehabilitation Program–HCD: This program provides assistance to private owners of rental properties to facilitate moderate or substantial repairs to units that are rented (at below market rates) to low and moderate income persons.

Accomplishments: Zero (0) units were completed for this reporting period.

Emergency Repair Grant Program – Grants of up to \$5,000 per units are provided to low-income persons for housing improvements limited to dangerous conditions.

15      Single family units completed

1.	4224 Cap Chat Street	6.	3455 Linderwood Drive	11.	1709 Belmont Avenue
2.	3449 Gebhart Drive	7.	1906 Larenby Drive	12.	3054 Collier Road
3.	3103 Fir Court	8.	2615 Oakland Drive	13.	2314 Roundup Drive
4.	509 Fleming Avenue	9.	3601 Cameron Drive	14.	2912 Gebhart Drive
5.	1924 Williams Drive	10.	2346 Shilo Street	15.	1980 Minor Place

**Paint Program** - Free paint is provided to eligible participants for the painting of the structure's exterior. Participation in this program is limited to low and moderate income occupants of single and multi-unit properties

1 Single units completed

1.	16221/2 Cleveland St	
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**World Changers** - This annual program is carried out to provide limited rehab to low and moderate income owner-occupied houses in a designated community. Under this program, labor is provided free by "World Changers" and supplies/materials are funded with CDBG funds.

12 Single units completed

1.	2472 Coleman Dr	7.	2473 Reese Ave
2.	2473 Coleman Dr.	8.	2483 Reese Ave
3.	1988 Higdon Ct	9.	2489 Reese Ave.
4.	2513 Coleman Ave	10.	2478 Reese Ave
5.	2494 Coleman Ave	11.	1984 Piedmont St
6.	2476 Reese Ave	12.	1982 Piedmont St

**Utility Connection Hardship Fund** – Funds used to connect households to City's sewer system.

2 Single units completed

1.	3634 New Karleen Rd	2.	3869 Wendell St
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**Consolidated Plan Objective**

**DH 2.1: Decent Housing with Purpose of Affordability**

**Housing Objective #2:** Increase the supply of affordable housing for low and moderate income families with the assistance of Community Housing Development organizations (CHDOs) and other housing organizations.

**One Year Goals**

Strategy/New Construction	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Homeowner Housing New Construction - HOME/CHDO – sold - 2 currently under construction	2	1	35	46% (2010+2011)	HOME	\$37,701.00

**FY2011 Activities:**

▪ **Construction Of Housing**

**Community Housing Development Organization Activities**

Antioch Ministries: No units completed this reporting period. Three (3) units vacant located at 1217 Holley Street, 1223 Holley Street, and 1227 Holley Street.

South Augusta Redevelopment Corporation: No units completed this period. One (1) unit vacant located at 2525 Miles Street.

East Augusta Community Development Corporation: No units completed this period. Two units vacant located at 216 and 232 Magnolia Avenue.

Community Collaborative, LLC: No units completed this period. Two units vacant located at 2553 and 2557 Dover Street.

Laney Walker Development Corporation: One (1) unit completed and sold located at 801 Perry Court.

Promise Land Community Development Corporation: Sold one (1) rehabbed unit located at 3546 Kindling Drive.

18 single family housing units sold during Year 2011. Homebuyer subsidies were provided to 3 and regular down payment assistance was provided to 40.

	<b>CHDO</b>	<b>Location of Sold Units</b>
1.	Laney-Walker Development Corp	3209 Barker Court, Hephzibah
2.	Laney-Walker Development Corp.	4006 Foreman Court, Hephzibah
3.	Laney-Walker Development Corp.	801 Perry Court, Augusta
4.	East Augusta Community CDC	217 Magnolia Avenue, Augusta
5.	Promise Land CDC	2803 Bennington Drive, Hephzibah
6.	Promise Land CDC	2505 Dover Street, Augusta
7.	Promise Land CDC	2522 Drayton Drive, Augusta
8.	Promise Land CDC	3733 Fairington Drive, Augusta
9.	Promise Land CDC	2511 Georgetown Drive, Augusta
10.	Promise Land CDC	2937 Meadowbrook Drive, Augusta
11.	Promise Land CDC	2521 Meadowbrook Drive, Augusta
12.	Promise Land CDC	3388 Mont Carlo Drive, Augusta
13.	Promise Land CDC	4403 Seago Road, Augusta
14.	Promise Land CDC	3638 Seelye Drive, Augusta
15.	Promise Land CDC	3624 Sturnidae Drive, Augusta
16.	Promise Land CDC	2290 Winston Way, Augusta
17.	Promise Land CDC	3546 Kindling Drive Augusta
18.	Augusta Neighborhood Improvement	835 D'Antignac Street, Augusta

**Consolidated Plan Objectives**

**DH 2.3: Decent Housing with Purpose of Affordability**

**Housing Objective #3:** Provide the means for ownership of homes by low and moderate income families.

**One Year Goals**

Strategy/Homeownership	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Homeownership Assistance Program (HCD) - Subsidy 3; DPA 40	50	43	150	72%	HOME	\$253,635.41

**FY2011 Activities & Accomplishments:**

▪ **Direct Homeownership Assistance**

Homeownership Program: This program provides down payment assistance to low and moderate-income first-time homebuyers.

**Accomplishments:** Through the Housing and Community Development Department Homeownership Program, 40 families were provided down payment assistance:

1.	4061 Harper Franklin Ave	7500.00	15.	3445 Linderwood Drive	7500.00	29.	2818 Vernon Drive	2446.50
2.	3251 Peninsula Drive	4500.00	16.	3740 Rio Ridge Drive	3321.50	30.	305 Clearview Court	5000.00
3.	2503 Saddlehorn Court	2765.00	17.	2639 Teakwood Drive	7500.00	31.	801 Perry Court	5000.00
4.	3604 Concord Court	2500.00	18.	2136 Chadwick Road	5000.00	32.	2142 Pepperidge Drive	7500.00
5.	2407 Par Drive	2500.00	19.	4318 Sanderling Drive	2500.00	33.	2117 Julius Drive	2796.50
6.	2602 Brookshire Road	2500.00	20.	2147 Rutledge Drive	7500.00	34.	1741 Deer Chase Lane	5000.00
7.	1814 Mickie Ann Way	4606.00	21.	3432 Peach Orchard Road	2226.00	35.	2307 Fieldcrest Drive	2026.50
8.	4405 Old Mims Road	7000.00	22.	2533 Blueberry Drive	2500.00	36.	624 Bennock Mill Road	2500.00
9.	2329 Martin Road	2756.00	23.	2121 Reedale Avenue	2500.00	37.	835 D'Antognac Street	7500.00
10.	3315 Wombles Court	3050.00	24.	2176 Ramblewood Drive	7500.00	38.	1818 Mickie Ann Way	5000.00
11.	2327 Cadden Road	5000.00	25.	2403 Orchard Drive	5000.00	39.	1807 N. Barton Road	5000.00
12.	2233 Pepperidge Drive	7500.00	26.	3434 Peach Orchard Road	2500.00	40.	2021 Pear Lane	2796.50
13.	2395 Travis Pines Drive	7500.00	27.	3132 Evergreen Drive	6300.00		<b>Total \$181,750.50</b>	
14.	3503 Rushing Road	5000.00	28.	2007 Hopetown Drive	2660.00			

Subsidies and regular down payment assistance were provided for the purchase of the following fifteen (3) houses sold by the CHDOs:

	Address	Subsidy
1.	835 D'Antignac Drive	\$25,000.00
2.	801 Perry Court	\$23,860.38
3.	3526 Kindling Drive	\$23,024.53
	<b>Total</b>	<b>\$71,884.91</b>

**Consolidated Plan Objective**

**NR1.1: Neighborhood Revitalization for Purpose of Sustainability**

**Housing Objective #4:** Develop Neighborhood Revitalization Strategy Programs  
 Develop Augusta Housing Improvement Program to allow for purchase and rehabilitation of housing for 80-120% of Area Median Income.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Augusta Housing Improvement Program (AHIP)	N/A	8	N/A	N/A	NSP	\$1,099,876.08

**FY2010 Revitalization Activities:**

Augusta Housing Improvement Program: Under development for the NRSA is a new program which will allow for purchase and rehabilitation of housing for households at 80-120% of AMI in order to complement the existing Housing Rehabilitation Program operated by HCD.

**Accomplishments:** Although a new program will be implemented to account for households between the 80% and 120% AMI, the Neighborhood Stabilization Program does account for these income limits under its regulations. Accomplishments reported reflect services provided to households under that program for households within this AMI range.

**Consolidated Plan Objective**

**DH2.4: Neighborhood Revitalization Decent Housing with Purpose of Affordability**

**Housing Objective #5:** Continue Laney-Walker/Bethlehem Revitalization Efforts  
 Continue to purchase vacant and underutilized property within the NRS boundary in order to build new housing and commercial space. It is anticipated that the Housing and Community Development (HCD) Department will provide the Land Bank with funds to acquire an additional 100 properties over the next five years.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Acquire properties for construction of housing HCD-0; Revenue Bonds-116)	20	84	100 housing units	Exceeded	CDBG Bond	\$2,097,716.00

**FY2011 Activities & Accomplishments:**

**Acquisition of Real Property:** Zero (0) properties were acquired using CDBG funds and 84 units acquired with Revenue Bonds funds. Relocated zero businesses, three (3) households and continued to pay relocation assistance to sixteen (16) households that had been previously moved.

During this reporting period, a total of 84 residential properties and one (1) business were appraised for acquisition.

Properties Appraised					
1.	1116 PERRY AVE	32.	1438 TWIGGS ST	63.	1942 WRIGHTSBORO RD
2.	1117 CEDAR ST	33.	1440 WRIGHTSBORO RD	64.	821 7TH ST
3.	1215 PINE ST	34.	1442 MCCAULEY ST	65.	24 ASH ST
4.	1217 11TH ST	35.	1449 WRIGHTSBORO RD	66.	26 ASH ST
5.	1222 1/2 PERRY	36.	1449 WRIGHTSBORO RD	67.	811 7TH ST
6.	1243 PINE ST	37.	1449 WRIGHTSBORO RD	68.	815 7TH ST
7.	1251 WRIGHTSBORO RD	38.	1450 WRIGHTSBORO RD	69.	909 BOYD LANE
8.	1307-13071/2 11 <sup>TH</sup> ST	39.	1452 WRIGHTSBORO RD	70.	918 BOYD LANE
9.	1318 11TH ST	40.	1460 WRIGHTSBORO RD	71.	921 WRIGHTSBORO RD
10.	1320 13TH ST	41.	1464 WRIGHTSBORO RD	72.	924 WRIGHTSBORO RD
11.	1331 JAMES BROWN BLVD	42.	1466 WRIGHTSBORO RD	73.	923 WRIGHTSBORO RD
12.	1342 12TH ST	43.	1470 WRIGHTSBORO RD	74.	924 BOYD LANE
13.	1352 11TH ST	44.	1471 ROULETTE LN	75.	929 BOYD LANE
14.	1353 JAMES BROWN BLVD	45.	1472 WRIGHTSBORO RD	76.	930 BOYD LANE
15.	1354 11TH ST	46.	1473 ROULETTE LN	77.	930 WRIGHTSBORO RD
16.	1355 JAMES BROWN BLVD	47.	1487 WRIGHTSBORO RD	78.	932 BOYD LANE
17.	1356 11TH ST	48.	1499 WRIGHTSBORO RD	79.	936 BOYD LANE
18.	1407 HUNTER ST	49.	1505 TWIGGS ST	80.	937 BOYD LANE
19.	1410 MCCAULEY ST	50.	1513 TWIGGS ST	81.	938 BOYD LANE
20.	1412 WRIGHTSBORO RD	51.	1518 MAPLE ST	82.	945 BOYD LANE
21.	1414 MCCAULEY ST	52.	1519 TWIGGS ST	83.	945 WRIGHTSBORO RD
22.	1416 MCCAULEY ST	53.	1522 MAPLE ST	84.	952 WRIGHTSBORO RD
23.	1417 HUNTER ST	54.	1523 TWIGGS ST		
24.	1419 HUNTER ST	55.	1534 TWIGGS ST		
25.	1423 PICQUET AVE	56.	1536 TWIGGS ST		
26.	1423 ROULETTE LN	57.	1543 TWIGGS ST		
27.	1425 PICQUET AVE	58.	1547 TWIGGS ST		
28.	1434 MCCAULEY ST	59.	1549 TWIGGS ST		
29.	1434 TWIGGS ST	60.	1553 TWIGGS ST		
30.	1438 MCCAULEY ST	61.	1555 TWIGGS ST		
31.	1557 TWIGGS ST	62.	954 WRIGHTSBORO RD		

**Consolidated Plan Objective**

**DH2.5: Decent Housing with Purpose of Affordability**

**Housing Objective #6:** Utilize the City of Augusta Land Bank Authority  
Continue to utilize the Augusta Land Bank Authority to acquire and maintain property for development.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Acquire properties Maintain vacant lots	20	*84	100 units	Exceeded	CDBG/ Bond	\$2,097,716.00

\*duplicate number under Housing Objective #5.

**FY2011 Activities:**

**ARC Land Bank:** Agency is the acquisition agent for the City. Funds are used to acquire dilapidated structures and vacant lots for construction of affordable housing.

**Accomplishments:** A total of 84 units have been acquired for development. Clean-up and maintenance of vacant lots are maintained by the Land Bank through a contract with 30901 Development Corporation.

**Consolidated Plan Objective**

**DH2.6: Decent Housing with Purpose of Affordability**

**Housing Objective #7: Housing Counseling and Homeownership Center**  
Offer services to the community through the Housing Counseling and Homeownership Center that include credit review and planning, foreclosure prevention, mortgage counseling and homeownership counseling.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide Housing Counseling ▪ CSRA EOA-The Hope Program	60	78	5,000	11.82	CDBG	\$16,851.62

**FY2011 Activities & Accomplishments:**

**Accomplishments:**

**Promise Land Community Development Corporation:** Provided housing counseling to 82 households.

**Consolidated Plan Objectives**

**DH1.1 - 1.4: Decent Housing with Purpose of Availability/Accessibility**

**Homeless Objective #2: Increase the number of housing units available to the homeless.**

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Emergency Shelter	20	0	100 beds	0%	ESG	\$0
Transitional Housing	5	0	25 units	0%	ESG	\$0
Permanent Housing	2	0	10 units	0%	ESG	\$0
Permanent Supportive Housing	2	0	10 units	0%	ESG	\$0
<b>Total</b>	<b>29</b>	<b>0</b>	<b>145 units</b>	<b>0%</b>		<b>\$0</b>

**FY2011 Activities & Accomplishments:** Zero (0) new beds were provided for Emergency Shelter, Transitional Housing, Permanent Housing and Permanent Supportive Housing this reporting period.

**Consolidated Plan Objective**

**DH1.5: Decent Housing with Purpose of Availability/Accessibility**

**Special Needs Objective #1:** Use a combination of CDBG, ESG, HOPWA, HOME and local funds to support housing to special needs populations.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide housing units Walton West Villas-6 & Walton South-13	18	0	92 units	0	Sec. 811 SH for Person w/Disabilities	0.00

**Expended for Decent Housing - Availability/Accessibility: \$0.00**  
**Expended for Decent Housing – Affordability: \$2,405,904.03**  
**Expended for Decent Housing – Sustainability: \$1,099,876.08**

(Note: Housing for the homeless, Homeless Objective #2 is included in amount above.)

**Funds Expended for Decent Housing by Program**

Program	Amount Expended
CDBG	\$2,114,567.62
HOME	\$1,391,212.49
Total funds expended for Housing	\$3,505,780.11

**SUITABLE LIVING ENVIRONMENT**

**HOMELESS STRATEGY**

**Consolidated Plan Objective**

**SL 1.1: Suitable Living Environment with Purpose of Availability/Accessibility**

**Homeless Objective #1:** Provide Case Management services to the homeless and near-homeless in order to assess needs and make appropriate referrals

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Case Management	500	654	2,500	50% (2010 +2011)	SHP	\$128,193.00

**Case Management:** In collaboration with Pathways Community Network, the City operates the Homeless Management Information System (HMIS) which acts as a referral service for homeless persons and a linkage between other Pathways partnering homeless service providers and related agencies.

**Accomplishments:** Based on agencies' data entered into the Pathways system, partner agencies provided case management to 608 persons. And additional 46 persons were served through another organization (Safe Homes) noted in the ALICE system.

**Consolidated Plan Objective**

**SL 1.2: Suitable Living Environment with Purpose of Availability/Accessibility**

**Homeless Objective #3:** Increase the chances of the homeless returning to self-sufficiency by providing access to *supportive services*, including the expansion of existing services or the development of new services that meet their most critical needs.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide Supportive Services	N/A	6645	No goal set	n/a	CDBG ESG HPRP	\$2,002,246.00 \$23,542.00 \$318,679.00

**FY 2011 Activities & Accomplishments:**

Through the CDBG Program, supportive services to the homeless were provided by Augusta Urban Ministries Supportive Services, CSRA Economic Opportunity Authority, Coordinated Health Services Golden Harvest Food Bank and Salvation Army. Services included medication, respite care for homeless persons released from the hospital who are not yet well enough to return to their previous living conditions, transitional housing, bicycles to the homeless, transportation and case management.

Through the ESG Program, supportive services to the homeless were provided by Augusta Urban Ministries, CSRA Economic Opportunity Authority (EOA), Coordinated Health Services, Georgia Legal, Hope House, St. Stephens Ministry, Safe Homes, Salvation Army and United Way. Services included emergency housing, transitional housing, financial assistance for utilities, legal services, counseling for females recovering from substance abuse, medication for persons with HIV/AIDS, counseling and shelter for victims of domestic violence, job skills and food.

Through the Homelessness Prevention and Rapid Re-housing Program, supportive services to the homeless were provided by Antioch Ministries, CSRA EOA, East Augusta Community Development Corporation, Georgia Legal Services, Safe Homes, Salvation Army and United Way. Services to the homeless include financial assistance for rent, utilities, security deposits, utility deposits, moving costs, case management, mediation/outreach, housing placement and credit repair.

Through the Supportive Housing Program, transportation was provided to the homeless by the City. Homeless persons are referred to the city by homeless agencies.

**Consolidated Plan Objective**

**SL 1.3: Suitable Living Environment with Purpose of Availability/Accessibility**

**Special Needs Objective #1:** Use a combination of CDBG, ESG, HOPWA, HOME and local funds to support supportive services to special needs populations.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide Supportive Services	6,211	175	No goal set	N/A	CDBG ESG HOPWA	\$ 15,856.37 \$ 31,393.00 \$ 63,581.00

**FY2011 Activities & Accomplishments:**

Through the CDBG Program, supportive services were provided by Golden Harvest Food Bank. Supportive services included monthly food allocations and workshop to inform seniors about Medicare and the prescription drug programs.

Through the ESG Program, supportive services were provided by Augusta Urban Ministries, Hope House, Interfaith Hospitality Network, St. Stephens Ministry, Safe Homes and Salvation Army. Supportive services included counseling and health care.

Through the HOPWA Program, supportive services were provided by Hope Health and St. Stephens' Ministry. Services include health care, housing placement, transportation, food assistance and assistance in obtaining access to local, state and federal benefits/services.

Although the services outlined through the three noted programs (CDBG, ESG, and HOPWA) include all persons served by the respective organizations, the expenditures reflect only those organizations that serviced special needs households (Golden Harvest, Hope House and St. Stephens Ministry).

**Suitable Living Environment**

**NON-HOUSING COMMUNITY DEVELOPMENT STRATEGY**

As outlined in the City's Consolidated Plan, the goal of the Non-Housing Community Development Strategy is to improve the quality of public facilities and public services, and expand economic opportunities for low and moderate income persons.

The strategy involves making direct investments in public facilities, providing financial and technical assistance that creates and retains jobs, and supporting agencies that provide public services to low income and special needs populations. The strategy will improve the safety and livability of neighborhoods, create new business opportunities, and improve access to capital and credit for development activities. The Non-Housing Community Development Strategy includes a public facilities component and an economic development component.

**COMMUNITY DEVELOPMENT (CD) NON-HOUSING**

**Consolidated Plan Objective**

**SL 1.4: Suitable Living Environment with Purpose of Availability/Accessibility**

- **PUBLIC FACILITIES IMPROVEMENTS**

**CD Objective #1:** Use a combination of CDBG and local funds to support the provision of new public facilities and/or improve the quality of existing facilities including neighborhood centers, parks and/or recreation facilities, homeless facilities, senior centers, childcare and handicapped centers.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide assistance to 5 projects	1	2	5	40% (2010+2011)	CDBG	\$138,041.01

**FY2011 Activities:**

▪ **Parks and/or Recreation Facilities – High Priority**

Henry Brigham Center Tennis Courts Improvements (Funds were used to redevelop three existing tennis courts into two new tennis courts with fencing, paving, tennis nets and some side walk replacement. Project 100% complete)

Henry Brigham Drainage Improvements (Funds were used to install underground lines for downspouts and tie in storm drain. Project 100% complete)

▪ **Senior Facilities – High Priority**

No senior facility project in 2011.

**Consolidated Plan Objective**

**SL 1.5: Suitable Living Environment for the Purpose of Availability/Accessibility**

**PUBLIC SERVICES**

**CD Objective #2:** Support and improve the delivery of human and recreational services for low income persons and neighborhoods to include providing health, nutritional and educational services.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Support the delivery of human and recreational services.	9685	2364	48,425	14% (2010+2011)	CDBG	\$138,041.01

**FY2011 Activities and Accomplishments:**

**Youth Services – High Priority**

- Assisted 2 agencies: Boys & Girls Club, and MACH Academy. Services to youth included tutoring, computer instruction, recreational activities, fitness and entrepreneurial training. Served 199 youth (195 LM). Art Factory provided fine arts instruction in visual art and dance to (310 LM). Augusta Mini Theatre provided fine arts instructions, drama, piano, and dance to (28 LM). East Augusta CDC provided a bridging after-school and summer camp programs which consisted of education and physical wellness to (159 LM).

**Abused and Neglected Children – High Priority**

- Kids Restart provided supervised visitation and parenting classes to foster children and their parents (171 LM).

**Child Care Services – High Priority**

- The Family Y provided services to children and youth (46 LM).

**Health Services – High Priority**

- Coordinated Health Services sponsored clinical and respite services for homeless persons totaling 135 persons served.

**Housing Counseling Services – High Priority**

- Assisted 2 agencies: Services to first-time homebuyers included foreclosure counseling, and 1% of post-purchase counseling. Served 160 households (160 LM).

**Transportation Services – Medium Priority**

- HCD operates the “Homeless Transportation Program”. Transportation was provided to 123 homeless clients referred by our non-profit HMIS partner agencies.

**Employment Training – High Priority**

- The Salvation Army provided life skills and employment training to homeless men and women (LM 44).

**Senior Services - High Priority**

- Assisted 2 agencies: Services to seniors included supplemental groceries, and instructional computer classes. Served 220 persons (220 LM).

**Consolidated Plan Objective**

**SL 1.6: Suitable Living Environment for the Purpose of Availability/Accessibility**

**INFRASTRUCTURE**

**CD Objective #3:** Support and improve the infrastructure and physical environment of lower income neighborhoods to include water, sewer and flood drainage improvements.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Implement infrastructure improvement projects.	0	0	3	0% (2010+2011)	CDBG	0.00

**FY2011 Activities and Accomplishments**

Dover/Lyman Street Drainage/Street Improvements – The City’s Public Works Department is the lead department for this project. CDBG funds will be used to pay a portion of the construction costs.

**Accomplishments:** Request for Proposals has been issued for design of the project.

**Consolidated Plan Objective**

**SL 3.1: Suitable Living Environment for the Purpose of Sustainability**

**CD Objective #4:** Eliminate slum and blighting conditions that degrade neighborhoods. This includes increasing code enforcement, demolition and clearance efforts and alleviating lead-based paint hazards in low income neighborhoods.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Clearance and Demolition	15	31	100	73% (2010+2011)	CDBG	\$113,602.00
Lead-Based Paint	N/A	7	No goal set	N/A	CDBG	\$2,000.00

**FY2011 Activities:**

Clearance and Demolition Program: Funds were used by the License and Inspection Department and HCD to demolish dilapidated houses and clear vacant lots. Demolished 31 dilapidated houses.

Lead-Based Paint/Lead Hazard Test/Abatement: Funds used to test 7 housing being rehabilitated under the Housing Rehabilitation Program.

**Expended for Suitable Living Environment –**

**Availability/Accessibility: \$ 0.00**

**Expended for Suitable Living Environment – Affordability: \$ 0.00**

**Expended for Suitable Living Environment – Sustainability: \$115,602.00**

**Funds Expended for Decent Housing by Program**

Program	Amount Expended
CDBG	\$2,255,889.01
HOME	\$0.00
ESG	\$23,542.00
HPRP	\$318,679.00
HOPWA	\$63,581.00
Total funds expended for Suitable Living Environment	\$2,661,689.00

**CREATE OR EXPAND ECONOMIC OPPORTUNITIES**

▪ **ECONOMIC DEVELOPMENT STRATEGY**

The main goal of the Economic Development strategy is to increase economic development opportunities for small and disadvantaged businesses and create new job opportunities for low and moderate income persons.

**Consolidated Plan Objective**

**EO1.1: Economic Opportunity with Purpose of Availability/Accessibility**

**ED Objective #1:** Use the Small Business Development/Recruitment Revolving Loan Fund to provide financial assistance to small businesses creating jobs for low and moderate income persons.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Use the Small Business Development/Recruitment Revolving	0 loans 0 jobs	2 loans 2 FTE	12 loans 12 jobs	17%/ 38%	CDBG	\$0.00

Loan Program to provide financial assistance to small businesses creating jobs for low and moderate-income persons.		jobs		(2010+2011)		
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**FY2011 Activities:**

Small Business Development/Recruitment Revolving Loan Program: This program provides loans to small businesses to create jobs for low-income persons.

**Accomplishments:** (0) loans were made this reporting period and as a result, zero new full time employment positions were created.

**Consolidated Plan Objective**

**EO3.1: Economic Opportunity with Purpose of Sustainability**

**ED Objective #2:** Contract with a nonprofit organization to provide training workshops on business management to existing and potential small businesses owners.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Provide technical assistance and training program to strengthen long range planning, management, finance and accounting capabilities of small businesses.	1	4 workshops 129 businesses	5 workshops 20 businesses	100% workshops/ Exceeded business (2010+2011)	CDBG	\$0.00

**FY2011 Activities:**

Antioch Ministries, Inc.: Funds used to provide training and technical assistance to small businesses.

**Accomplishments:** Three (3) fifteen-week workshops and one (1) weekend workshop were provided and training/technical assistance provided to 129 businesses.

**Consolidated Plan Objective**

**EO2.1: Economic Opportunity with Purpose of Sustainability**

**ED Objective #3:** Use the Façade Rehabilitation Loan and Grant Program as an incentive to renovate and reuse historic commercial structures and expand the program to cover all of Augusta.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal	% of 5-Yr Target Met	Program	Funds Expended
Promote the preservation and restoration of historically significant structures and landmarks in the city by providing Façade grants/loans.	3/1	2/0	15 businesses 5 jobs	20%/0 (2010+2011)	CDBG	\$50,000.00

**FY2011 Activities & Accomplishments:**

**Façade Rehabilitation Grant Program** – This program provides grants to business owners for the restoration of the exterior of commercial buildings in the designated slum/blight area and South Augusta area.

**Accomplishments:** Completed the façade on two (2) commercial building located at 767 Broad Street and 425 5<sup>th</sup> Street.



**428 5th Street Façade-before**



**428 5th Street Façade-after**



**767 Broad Street Façade-before**



**767 Broad Street Façade-after**

**Expended for Economic Opportunity - Availability/Accessibility:** \$ 0.00  
**Expended for Economic Opportunity – Affordability:** \$ 0.00  
**Expended for Economic Opportunity – Sustainability:** \$ 50,000.00

**Funds Expended for Economic Opportunity by Program**

Program	Amount Expended
CDBG	\$50,000.00

**Other Objective: O1.1**

**CD Objective #5.1:** Provide cost effective, timely and efficient support services to the four (4) grant programs comprising the Consolidated Plan to include monitoring, oversight, evaluation of program effectiveness, coordination, strategic planning and assurance of service delivery coverage to include addressing **fair housing** issues.

**One Year Goals**

			5	% of 5-Yr Target		Funds
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Strategy	2011 Goal	2011 Actual	Year Goal	Met	Program	Expended
Complete Program Administration and planning activities during the 5 years covered by the Consolidated Plan.	1	0	5	20% (2010+2011)	CDBG ESG HOME HOPWA	\$ 439,089 \$ 4,960 \$146,186 \$12,778
Planning	0	0			CDBG	\$ 0.00
Total	0	0	5	20% (2010+2011)		\$ 603,013

**FY2011 Activities:**

General Administration: Funds were used for general administration of CDBG, ESG, HOME and HOPWA Programs.

**Other Objective O1.2**

**CD Objective #5.2:** Provide education, outreach, technical training and counseling on the Fair Housing Law for citizens, real estate providers and bankers.

**One Year Goals**

Strategy	2011 Goal	2011 Actual	5 Year Goal 250 Brochures 1 TA Workshop	% of 5-Yr Target Met	Program	Funds Expended
Fair Housing	1 TA Workshop	0	250 brochures 1 TA workshop	0% (2010+2011)	CDBG	\$0.00

Fair Housing: Funds were used to subsidize the costs of billboards and advertisements used to inform the public about housing discrimination and the Fair Housing law.

**Response to #3.1 c. Explain why progress was not made towards meeting the goals and objectives.**

Housing Goals and Objectives

- For the Rental Rehabilitation Program, progress has not been made because of the matching fund requirement, therefore very few participants apply.
- Community Housing Development Organizations (CHDOs) – These housing organizations are beginning to make some progress, partially due to the recovering economy. However, financing for housing development still remains a challenge.
- For low income individuals/families and the homeless, non-profits have not been successful in obtaining other resources.
- For permanent housing for the homeless, the City has not been able to get a project funded through the Continuum of Care Competitive application process.

Economic Development Goals

- For the Small Business Development/Recruitment Revolving Program, a lack of credit-worthy applicants has been a stumbling block.
- For the Façade Rehabilitation Grant Program, bids are exceeding the amount of funds allocated for the project. Therefore, projects are re-bid, sometimes twice.

**3.2. Describe the manner in which the recipient would change its program as a result of its experiences.**

The City of Augusta is implementing the following actions to meet the stated goals and objectives due to under performance:

1. Reviewing the design, marketing and implementation of the rental rehabilitation program and make appropriate changes.
2. For permanent housing for the homeless, aggressively seek viable projects earlier within the year and obtain other commitments for funds before preparation of the Continuum of Care application.
3. Assist the CHDOs in developing feasible housing projects.
4. Work with CHDOs, other non-profits and developers in obtaining other financing resources.
5. Market the Small Business Development/Recruitment Revolving Loan Program on a regular basis to seek viable, creditworthy applicants.

**3.3. Affirmatively Furthering Fair Housing:**

- a. Provide a summary of impediments to fair housing choice.
- b. Identify actions taken to overcome effects of impediments identified.

***Response to #3.3 a & b: Summary of impediments to fair housing choice and actions taken to overcome effects of impediments during Year 2011.***

In December of 2008, the Analysis of Impediments to Fair Housing Study was completed for the City by Western Economic Services, LLC, referred to as WES. The WES report updated a similar study completed by TONYA Inc. in 2003.

Outlined below are the impediments to fair housing choice cited in WES's report.

1. Lack of public awareness of fair housing rights
  - a. Expert group tends to lack understanding of federal fair housing law
  - b. The general public and housing consumers have even less knowledge
2. Lack of adequate fair housing service delivery system
  - a. Lack of a uniform or coordinated referral system
  - b. Lack of knowledge by experts & stakeholders about where to refer people who have indicated that they have been a victim of an unfair housing practice
  - c. Limited capacity for conducting outreach and education activities
  - d. Lack of testing and enforcement capacity and activities
3. Some unlawful discrimination appears to be occurring in rental markets
  - a. Discriminatory terms and conditions
  - b. Failure to make reasonable accommodation
4. High home mortgage loan denial rates for selected minorities, particularly for blacks

- a. Concerned about loan originations in minority areas
  - b. A large number of loan originations tend to be predatory in nature and may be targeted to particular neighborhoods and geographic areas having high proportions of minority racial.
    - i. Lack of understanding of credit
    - ii. There may be a problem with financial literacy among clientele
5. Steering by real estate agents appears to be occurring in the home purchase market
- a. A concern exists that such behavior may be connected with unscrupulous lender behavior
6. Significant confusion about the difference between Affirmatively Furthering Fair Housing, promotion and provision of available and affordable fair housing and landlord/tenant disputes

Based on the AI study, the following recommendations should be taken to overcome the effects of impediments to Fair Housing choice:

- 1) Assist in improving fair housing delivery system by:
  - Creating a fair housing entity to do outreach and education;
  - Arrange for fair housing training from a fair housing entity; and
  - Design a simple set of instructions for a uniform fair housing referral system.

**Actions taken during FY2011:**

The Augusta Housing and Community Development Department reached out to the Fair Housing Office in Atlanta for assistance. No assistance was provided this period. AHCDD is still searching for assistance to comply with the fair housing objectives.

- 2) Assist in improving public awareness of fair housing by:
  - Acquiring and distributing additional fair housing flyers and pamphlets, including materials about landlord tenant law, to social service agencies, residential rental property agencies, faith-based organizations and other advocate and service agencies;
  - Conduct outreach and education, especially to minority populations;
  - Consider coordinating and consulting with an existing Georgia fair housing entity to find ways to best present prospective fair housing sessions designed for the public and solicit stakeholders and others to join in raising public awareness; and
  - Create Web pages that educate local residents about fair housing.

**Actions taken during FY2011:**

AHCDD has not been able to locate a fair housing entity within their area to assist with improving public awareness. AHCDD is working with Information Technology to link resident to information regarding fair housing.

- 3) Consider enhancing first-time homebuyer training programs that are within the domain of the Housing and Community Development Department:
  - Promote outreach and education related to credit for prospective homebuyers. Include enhanced financial literacy for senior high school students.

- Address establishment and wise use of good credit, including a discussion that educates prospective credit consumers about predatory lending practices
- Identify the attributes of predatory loans
- Create list of lenders that have targeted Augusta, Georgia citizens with predatory mortgages

**Actions taken during FY2011:**

AHCDD has been in conversation with the approved housing counseling agencies in the area to discuss educating consumers about good credit and predatory lending. Each agency has added information regarding both areas to their monthly classes.

- 4) Incorporate more formalize elements of fair housing planning into the Consolidated Plan
- Convene a work group across departmental and governmental entities, at staff level, to meet regularly, such as quarterly, throughout the area to discuss differences between fair housing, the provision of affordable housing and landlord/tenant law. Invite members of the local lending and real estate community to participate and enhance ability to do outreach and education.
  - Create a chapter of the Consolidated Plan or a completely separate plan that stipulates what the City plans to accomplish in the fair housing area.

**Actions taken during FY2011:**

No actions taken this reporting period.

**3.4. Describe Other Actions in Strategic Plan or Action Plan taken to address obstacles to meeting underserved needs.**

The City is continuing in its effort to remove obstacles to meeting under-served needs throughout the community. Underserved needs for low income persons in Augusta include but are not limited to: Housing, Special Needs of the Non-Homeless, Homelessness, Non-Housing Community Development Needs (Public Facilities, Public Services, Infrastructure, Education, Public Safety, Economic Development and Workforce Development). To meet these needs, many obstacles exist. Funding remains the largest obstacle to meeting under-served needs. To address this issue, the City leverages its limited resources by encouraging partnerships among the many nonprofit and for-profit organizations and urges them to apply to HUD, other Federal agencies, the State and foundations for resources.

Additionally, the City has made a commitment to budget CDBG funds at the maximum allowable for public services activities to offer citizens much needed programs and services in the area of literacy, youth activities, senior services, violence prevention, meals and transportation for the homeless, health care assistance for low income families. With the addition of Homelessness Prevention and Rapid Re-Housing funds, homeless providers were able to serve increasingly more persons.

Unmet housing needs are addressed through the City's Housing Rehabilitation Program, Emergency Repair Program, Paint Program and new construction of housing by the local CHDOs and other developers.

On May 4, 2010, the Augusta Commission authorized issuing \$8.0 million in taxable revenue bonds to finance revitalization projects in the Laney-Walker and Bethlehem neighborhoods. This influx of funds will greatly increase housing production in the two (2) neighborhoods and eliminate blighting conditions.

**3.5. Leveraging Resources**

**a. Identify progress in obtaining “other” public and private resources to address needs.**

Through the **Continuum of Care** competitive application process, the City applied for and received \$655,873 in homeless renewal grant funding.

The City received \$1,161,297 in Neighborhood Stabilization Program (NSP3) funds to supplement its NSP1 grant.

Instead of grants, CHDOs are now provided loans for projects which generate more program income. More revenue resources include program income generated as the result of repayments from CDBG housing rehabilitation programs’ loans, the Small Business Development/Recruitment Revolving Loan Program loans and Urban Development Action Grant loans’ repayments generated.

**b. How Federal resources from HUD leveraged other public and private resources.**

**Response to #3.5b:**

Leveraging is sources of project funds (non-HUD fund) that an agency utilizes to operate the proposed project, but are not required as is the case with match. Examples of leveraging include, but are not limited to other federal and state grant awards, proceeds from fundraisers and grants from foundations.

Projects funded during Year 2011 that used other public and private resources amounting to \$1,324,770 include:

**CDBG LEVERAGE RESOURCES**

PROJECT	SOURCE OF FUNDS	AMOUNT
Augusta Mini Theatre – Fence	Private funds	\$3,370.00
Façade – 767 Broad Street	Private funds	\$38,000.00
Façade – 425 East Boundary	Private funds	\$12,000.00
<b>TOTAL</b>		<b>\$53,370.00</b>

**CDBG-R LEVERAGE RESOURCES**

PROJECT	SOURCE OF FUNDS	AMOUNT
Antioch Ministries – LW Enterprise Center	Private funds	\$123,180.00

**HOME LEVERAGE RESOURCES**

PROJECT	SOURCE OF FUNDS	AMOUNT
CHDO projects	UDAG Program Income	\$7,894.00
Rental Rehabilitation Program	Private	\$0.00
<b>TOTAL</b>		<b>\$7,894.00</b>

**ESG LEVERAGE RESOURCES**

PROJECT	SOURCE OF FUNDS	AMOUNT
Augusta Urban Ministries	Private funds, other Federal grants & fees	\$42,185.10

CSRA EOA	In-Kind	\$1,753.38
Hope House	Private funds, other Federal grants	\$98,802.00
Interfaith Hospitality Network	Private funds, other Federal grants	\$210,295.00
St. Stephens Ministry	United Way and Private funds	\$20,000.00
Safe Homes	Other Federal grants & Private funds	\$396,752.00
Salvation Army	United Way, DCA, Private funds & other Federal grants	\$164,548.00
United Way	United Way and Private Funds	\$5,000.00
<b>TOTAL</b>		<b>\$1,123,779.48</b>

**Response to #3.5 c. How matching requirements were satisfied.**

The funding of projects active during Year 2011 included significant amounts of project match. Project match is required funds and/or in-kind services provided by the sub-recipient or CHDO that will be matched with entitlement funding to operate a specified program or complete a specific project.

Recipients of Emergency Shelter/Solutions Grant funds match Federal grant funds with cash and in-kind resources. Through the City’s Facade Rehabilitation Grant Program, property owners are required to match dollar-for-dollar the amount of the facade grant.

Property owners participating in the City’s HOME Rental Rehabilitation Program are required to match 50% of the cost of rehabbing their rental property. Under the HOME Program, the City is required to provide 25% match for each dollar expended.

**4.0 Managing the Process**

**4.1. Describe actions taken during the last year to ensure compliance with program and comprehensive planning requirements.**

**Program Year 2 CAPER Managing the Process response:**

The City’s Housing and Community Development Department is the lead agency responsible for development and implementation of the Consolidated Plan, Annual Action Plan and the CAPER.

The City’s comprehensive planning requirements are contained in the Citizen’s Participation Plan that was drafted in accordance with Section 91.105 of HUD’s Consolidated Plan regulations. City staff prepares the Consolidated Plan and Annual Action Plan which detail the use of federal HUD entitlement funds. It is the responsibility of City staff to also compile the Consolidated Annual Performance and Evaluation Report (CAPER) which tracks the City’s overall performance with respect to its Consolidated Plan and Annual Action Plan and evaluates the City’s efforts at implementing the plans’ goals and objectives.

Planning for development of each year’s Action Plan consist of meeting with local agencies, staff and the public to identify the needs of the City and to develop strategies to meet the needs identified. Public hearings and public meetings are held in different neighborhoods of the City to provide citizens with information concerning the CDBG, HOME and ESG programs, obtain citizens input and solicit for project applications. Applications are reviewed by the Housing and Community

Development (HCD) staff for determination of project eligibility and selection. Once a proposed budget is developed, it is forwarded to the City's Administrative Services Committee for consideration. If approved, the Proposed Action Plan is published in the local newspapers for a 30-day citizen comment period. At the end of the comment period, all comments are considered by the Administrative Services Committee and Commission and the final version of the Action Plan is developed, approved and transmitted to HUD as the City's Action Plan for the year.

Upon execution of the grant agreement between HUD and the City, the City enters into agreements with sub-recipients. For each project in the Action Plan, an environmental review is done by City staff and implementation of the projects commence.

## 5.0 Citizen Participation

5.1. Provide a summary of citizen comments.

5.2 In addition, the performance report provided to citizens must identify the Federal funds made available for furthering the objectives of the Consolidated Plan. For each formula grant program, the grantee shall identify the total amount of funds available (including estimated program income), the total amount of funds committed during the reporting period, the total amount expended during the reporting period, and the geographic distribution and location of expenditures. Jurisdictions are encouraged to include maps in describing the geographic distribution and location of investment (including areas of minority concentration). The geographic distribution and expenditure requirement may also be satisfied by specifying the census tracts where expenditures were concentrated.

### Program Year 2 CAPER Citizen Participation response:

#### Response to #5.1 – Summary of Citizens Comments

Response: A public notice of the 15-day comment period was published in the Augusta Chronicle March 14, 2012 and the Metro Courier March 15, 2012. The comment period commenced March 15, 2012 and expired March 29, 2012.

No comments were received as a result of the public notice publication.

## DISTRIBUTION OF FUNDS

### Response to #5.2 – Distribution of Federal Funds Available

Charts for each formula grant program follows indicating funds available, program income generated, total committed funds and funds expended. Following the charts are maps which one can visually see the geographic distribution of funds in areas of minority concentrations and a summary of the projects in the areas.

Consistent with the City of Augusta's Consolidated Plan and the Neighborhood Revitalization Strategy Area Plan, CDBG, ESG, HOME and HOPWA funds were distributed among census tracts with high concentrations of low and moderate income households and/or persons and high concentrations of minorities.

### Community Development Block Grant Program

Total Funds Available			
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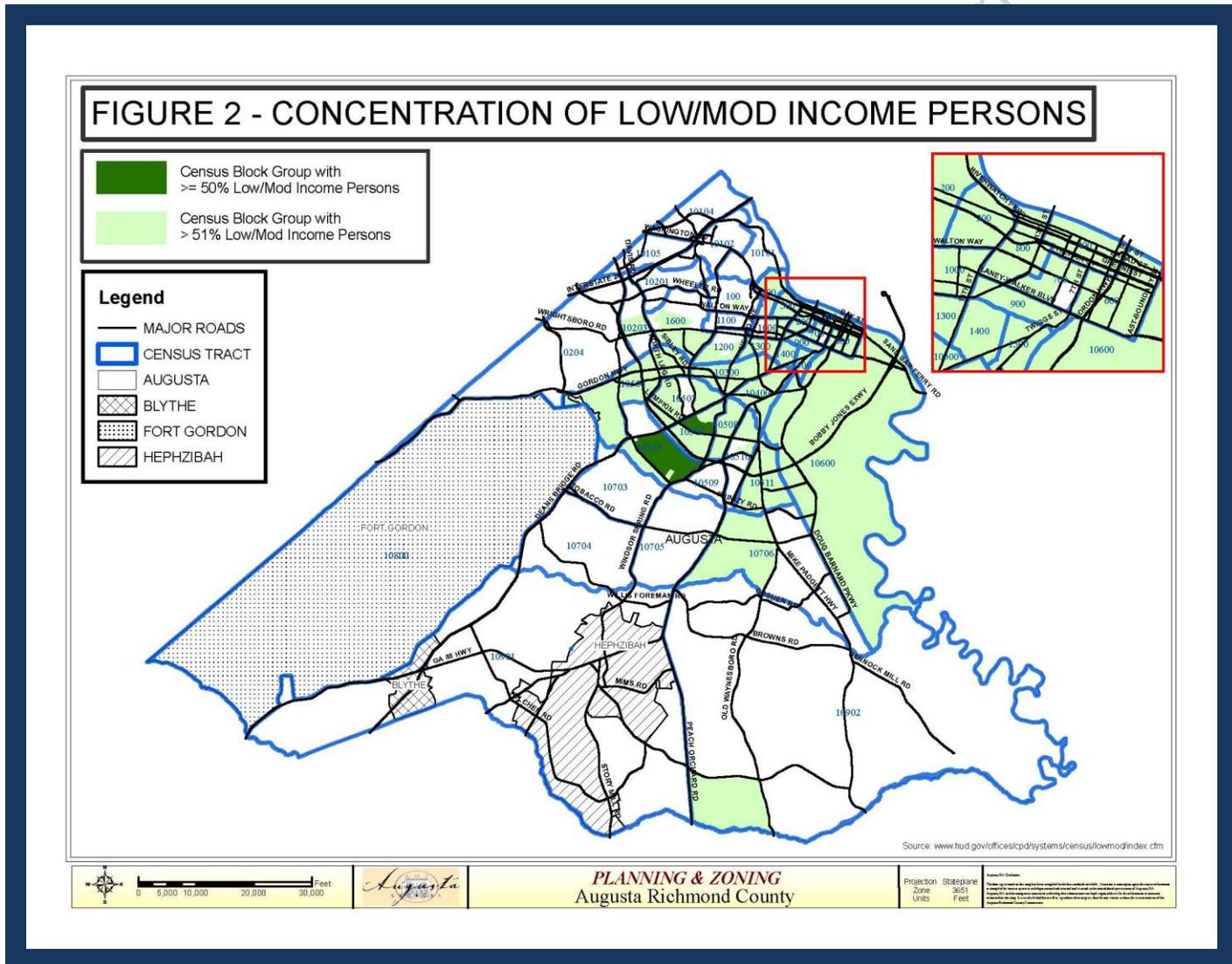
<b>including Prior Year Funds</b>	<b>Program Income</b>	<b>Total Committed</b>	<b>Total Expended</b>
\$4,922,003.00	\$155,005.00	\$5,077,008.00	\$2,002,246.00

Because of the need to serve the low and moderate income population, the City gives priority consideration for the use of federal funds to Census Tracts and Block Groups with 51% or more of the population at or below the Area Median Income. Those low income areas are Census Tracts 2, 3,4,6, 8, 9, 13, 14, 15, 103,104, 105.04, 105.08, 105.11 and portions of 1,7,10, 12,16,102.03, 105.05, 105.06, 105.07, 105.10, 106, 107.05, 107.06 and 109.01.

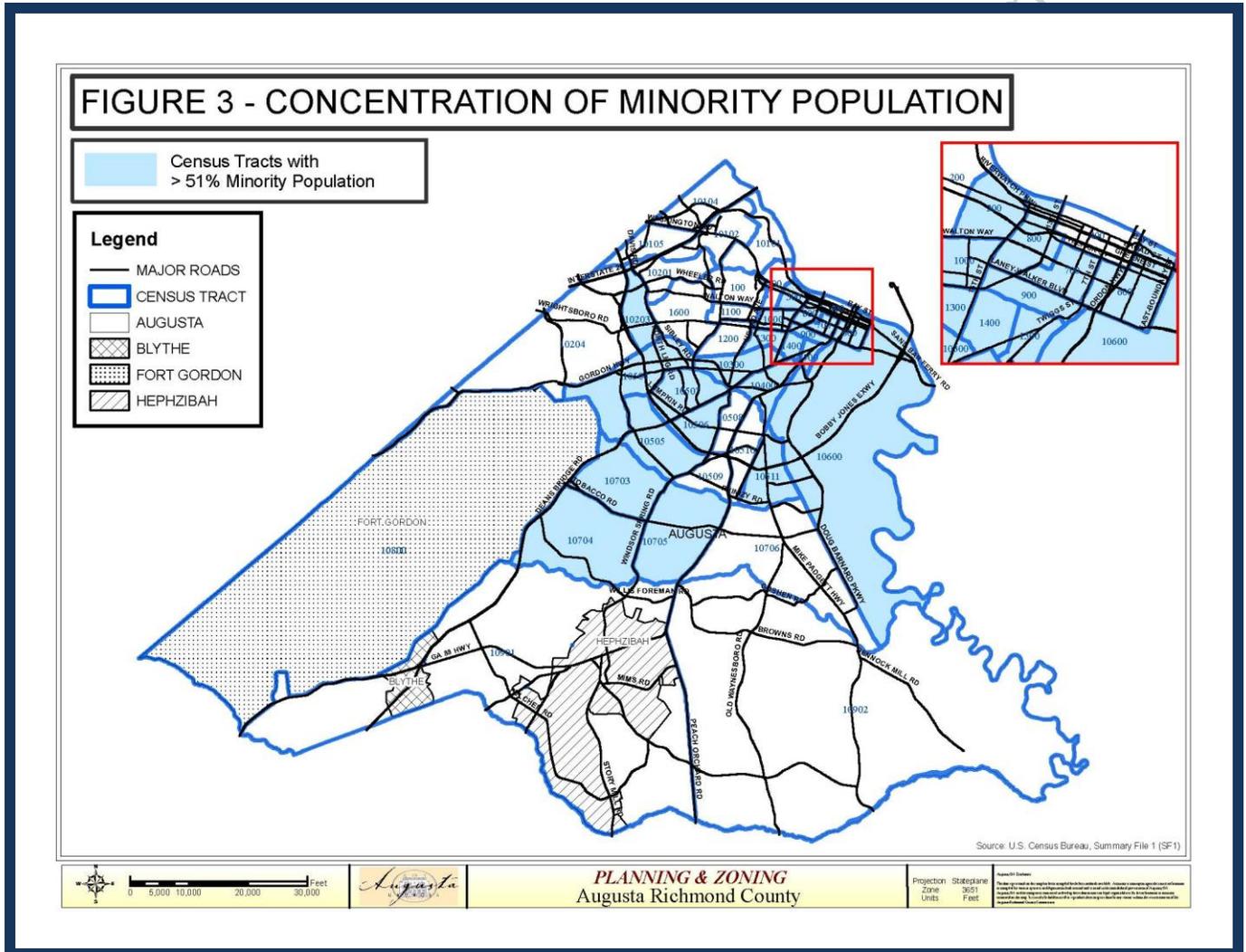
For CDBG Housing Projects, the City concentrated its efforts in the two (2) inner city neighborhoods within the NRSA, Laney-Walker and Bethlehem. Housing projects included acquisition of property, demolition/clearance of dilapidated houses, owner-occupied housing rehabilitation, paint, emergency repairs, lead-based paint testing and limited rehabilitation as a result of the special World Changers event. Based on expenditures, 99% of CDBG funds were expended in minority areas.

The following maps (Figures 2, 3 and 10) indicate the concentration of low/mod persons and minorities and location of projects in the low/mod areas.

## Concentration of Low/Mod Income Persons – Figure 2



### Concentration of Minority Population – Figure 3

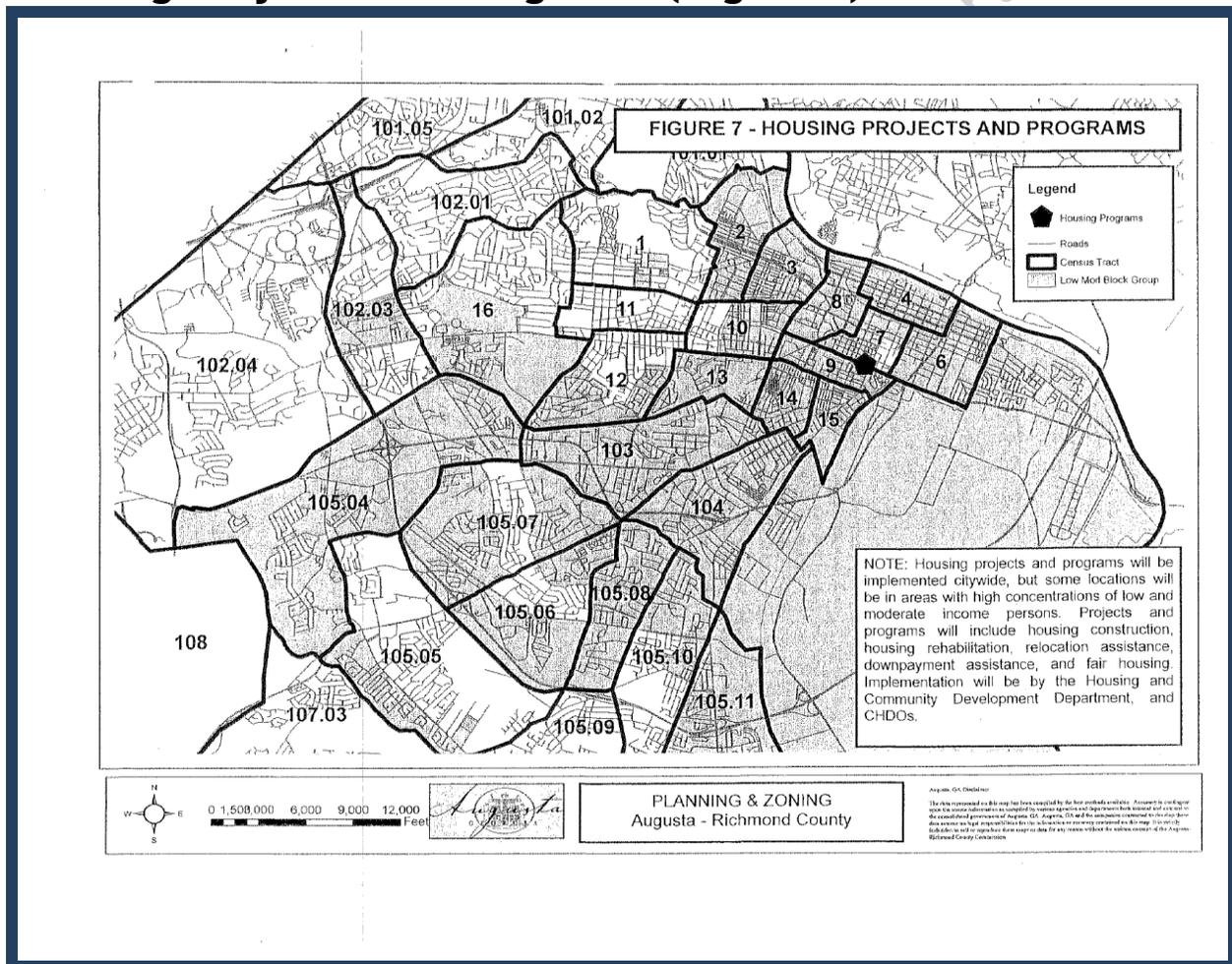




**CDBG Housing Projects (Figure 7)**

Projects	Amount Expended \$'s	% \$'s Expended in Minority Areas	Census Tract(s)	% LM
Demolition/Clearance	31	100%	7, 9, 14, 15	Avg. 83%
Housing Rehabilitation & LBP	7	100%	2, 12, 15, 103, 104 & 105	Avg. 71%
Emergency Repairs	15	100%	2, 12, 103, 104, 105, 107, 109	Avg. 66%
Paint Program	1	100%	15, 103, 107	Avg. 72%
Relocation	0	100%	9, 14, 15	Avg. 81%
World Changers	12	100%	105.07	62%
Utility Connection	2	100%	103, 105.04, 107.04	Avg. 61%
<b>Total</b>	<b>68</b>			

**Housing Projects and Programs (Figure 7)**

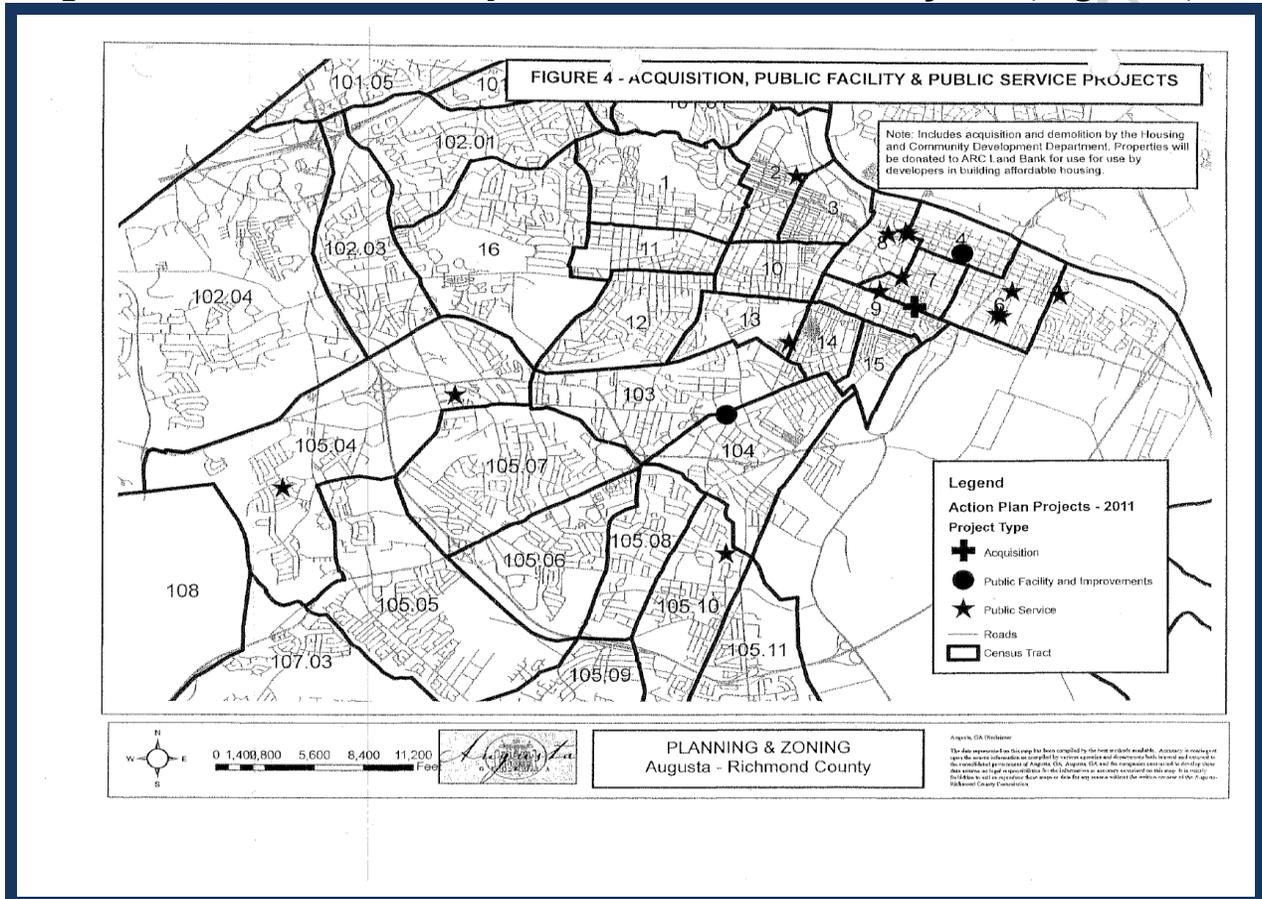


- Clearance/Demolition projects were located in the Laney-Walker Bethlehem neighborhoods.
- Housing Rehabilitation Program projects were located in the neighborhoods of Woodlake, Glendale, Springfield, and Lyn Park neighborhoods.
- Emergency Repair Program projects were located in Saddlebrook, Regalwood, Wheeler Heights, and Pine Place neighborhoods.
- Paint Program projects were located in the Uptown neighborhood.
- The World Changers event took place in South Augusta.
- Utility Connection projects were located in the Fair Woods neighborhood.

**CDBG Public Facility and Public Services (Figure 4)**

Projects	Amount Expended	% \$'s Expended in Minority Areas	Census Tract(s)	% LM
Acquisition of Property	\$2,097,716.00	100%	7, 9, 14, 15	Avg. 83%
Public Facilities	\$147,530.61	100%	14 & 105.04	Avg. 70%
Public Services	\$6,243.63	80%	2, 4, 7, 8, 14, 101.05, 104, 105.04, 105.10, 106	Avg. 67%
<b>Total</b>	<b>\$2,151,490.24</b>			

**Acquisition, Public Facility and Public Service Projects (Figure 4)**

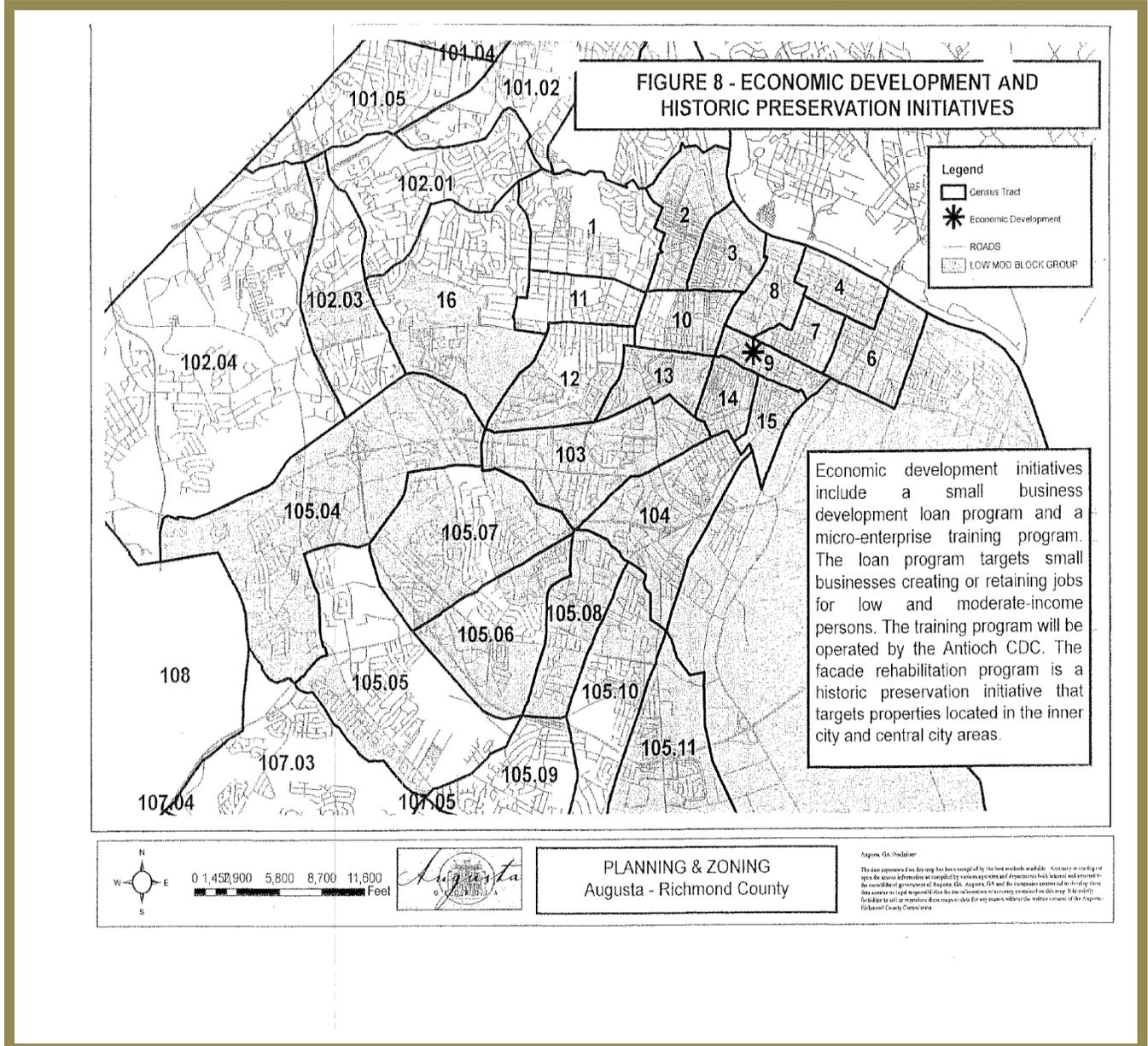


- Acquisition projects were located in Laney-Walker and Bethlehem neighborhoods.
- Public Facility projects were located in the Hillsdale neighborhood.
- Public service recipients were located in West End, May Park, Uptown, Turpin Hill, Kissingbower, Barton Chapel, Olde Town Neighborhood, Old Savannah and East Augusta neighborhoods.

**Economic Development and Historic Preservation (Figure 8)**

Projects	Amount Expended	% \$'s Expended in Minority Areas	Census Tract(s)	% LM
Façade Rehabilitation	\$50,000.00	100%	4	100%
Economic Development loans	0	N/A	N/A	N/A
Technical Assistance to For-Profits	0	N/A	N/A	N/A
Total	\$50,000.00			

**Economic Development and Historic Preservation (Figure 8)**



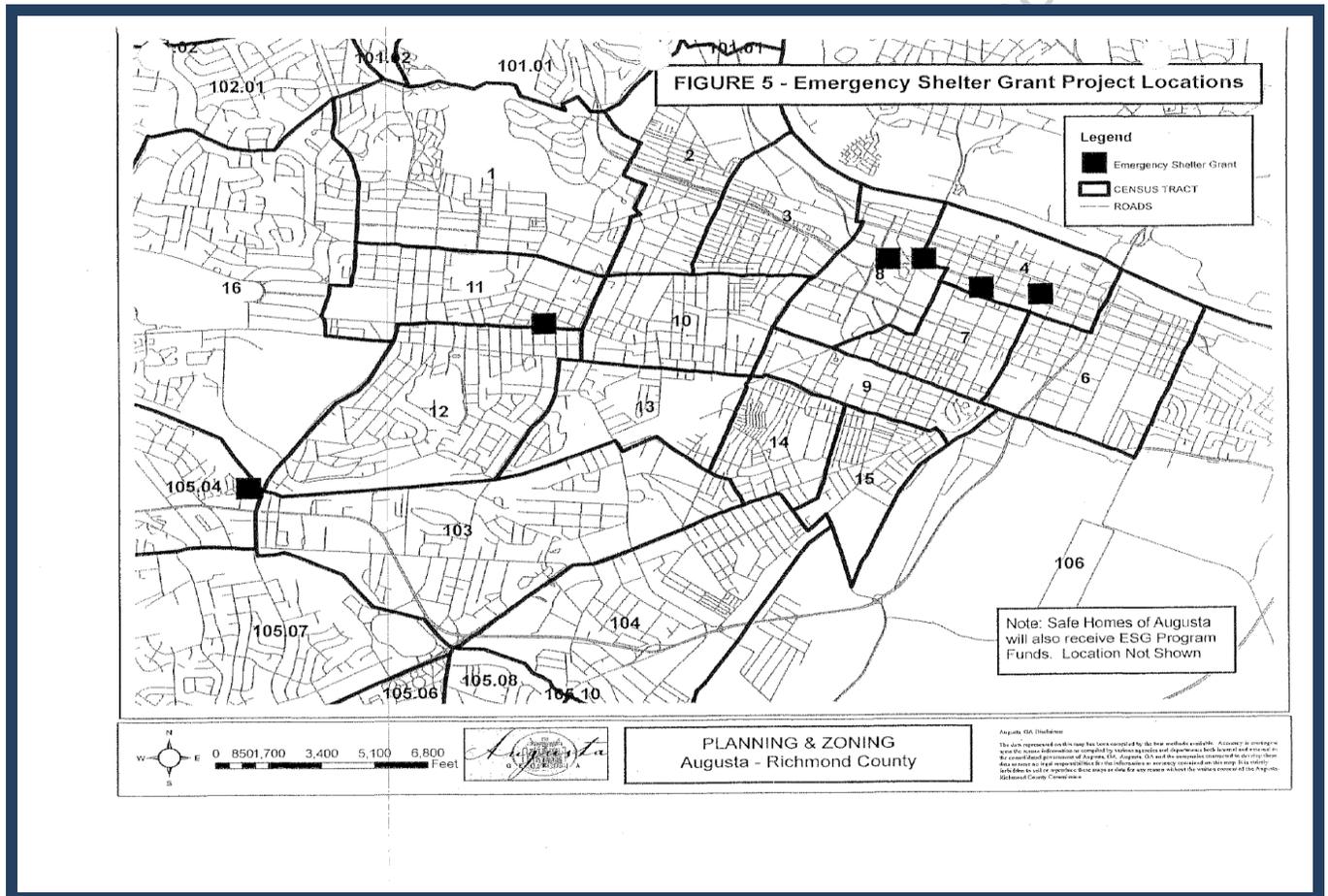
- The two façades completed were located at 767 Broad Street and 428 5<sup>th</sup> Street in the Laney Walker and Downtown areas.
- Technical assistance was provided to small businesses or potential businesses city-wide.

**Emergency Shelter/Solutions Grant Program (Figure 5)**

Total Funds Available including Prior Year Funds	Program Income	Total Committed	Total Expended
\$38,541.00	\$0.00	\$38,541.00	\$23,542.00

Projects	Amount Expended	% \$'s Expended in Minority Areas	Census Tract(s)	% LM
ESG homeless providers	\$23,542.00	City-wide	n/a	n/a

**Emergency Shelter/Solutions Grant (Figure 5)**



**Organizations that received ESG funds:**

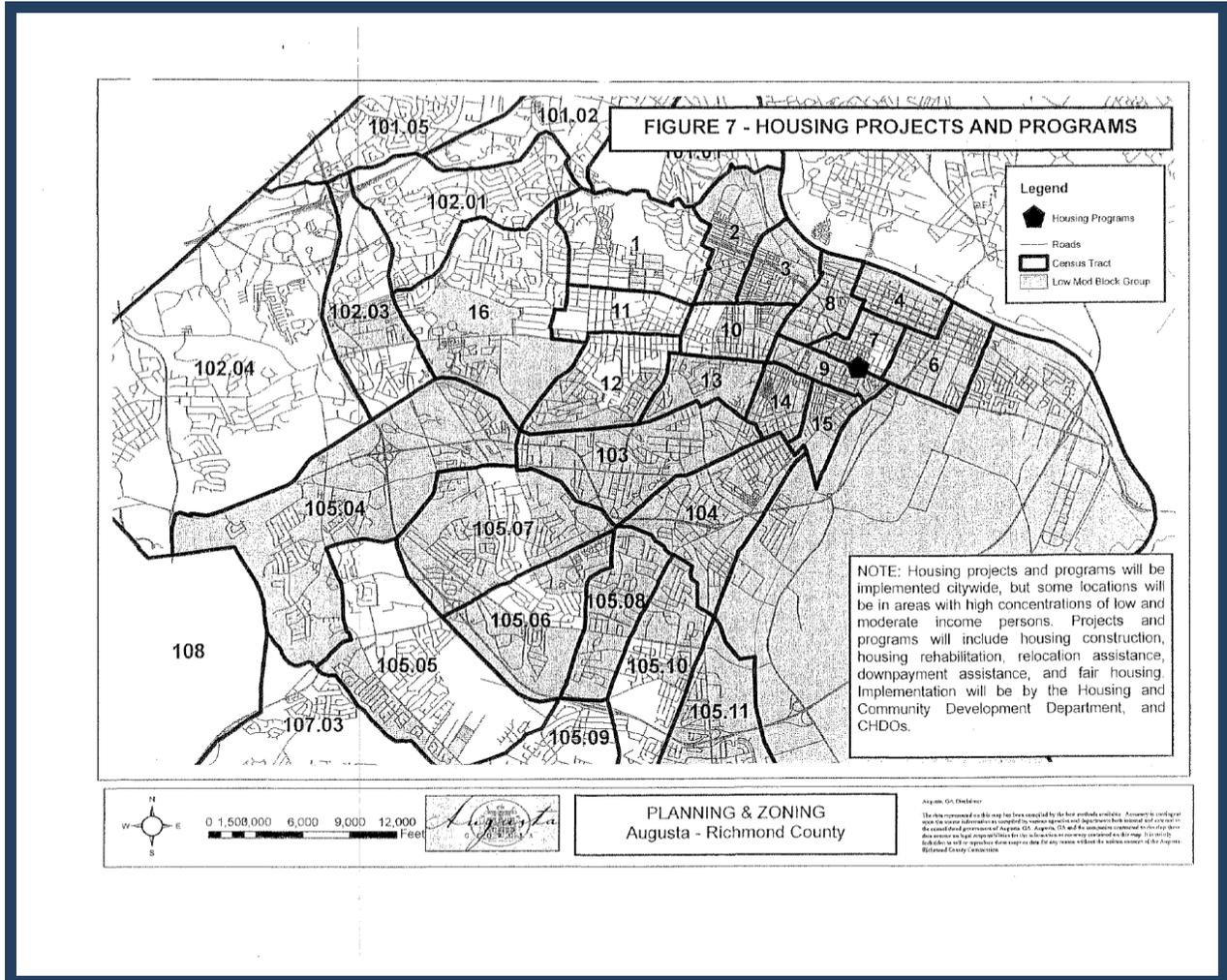
- Augusta Urban Ministries
- CSRA Economic Opportunity Authority
- Hope House
- Safe Homes
- Salvation Army
- St. Stephen's Ministries
- United Way

**HOME Investment Partnerships Program (Figure 7)**

<b>Total Funds Available including Prior Year Funds</b>	<b>Program Income</b>	<b>Total Expended</b>
\$3,576,377.00	\$245,590.00	\$1,667,346.00

<b>Projects</b>	<b>Amount Expended \$'s</b>	<b>% \$'s Expended in Minority Areas</b>	<b>Census Tract(s)</b>	<b>% LM</b>
Antioch Ministries <ul style="list-style-type: none"> <li>• Phase II Holley St. Corridor</li> <li>• Kingston/Holley</li> <li>• Kingston Ct. Cul de Sac</li> <li>• Holley Street East</li> </ul>	386,246.43	100%	9	100%
ANIC <ul style="list-style-type: none"> <li>• Area Revitalization</li> </ul>	37,701.00	100%	7	100%
Community Collaborative <ul style="list-style-type: none"> <li>• South Augusta</li> </ul>	249,233.09	100%	105.06	N/A-units are vacant
East Augusta CDC <ul style="list-style-type: none"> <li>• Magnolia Ave-Phase II</li> <li>• Marion Homes Acquire/Demo</li> <li>• 12<sup>th</sup> Street Acquire/Demo</li> <li>• Magnolia Ave New Const.</li> <li>• Magnolia Continuation</li> </ul>	304,455.46	100%	106	N/A-units are vacant
LWDC <ul style="list-style-type: none"> <li>• Scatter site Acquisition</li> <li>• LW New Construction</li> <li>• 11<sup>th</sup> St.-New Construction</li> </ul>	94,556.53	100%	9	100%
Promise Land CDC <ul style="list-style-type: none"> <li>• South Augusta Rehab</li> <li>• South Augusta Acquisition</li> <li>• S. Augusta Acquisition/Rehab</li> </ul>	103,172.72	100%	105.05, 105.09, 106, 107.04, 107.03, 107.05, 109.01, 109.02	100%
Rental Rehabilitation	0.00	N/A		
Homeownership Program	184,748.91	N/A	City-wide	
Administration	\$401,788.39	N/A		
<b>Total</b>	<b>\$1,265,557.61</b>			

# HOME Housing Projects (Figure 7)



HOME housing projects are located in Laney-Walker, East Augusta, Meadowbrook, Richmond Hill, South Augusta, Jamestown, Windsor Spring, Barton Chapel, Sand Hills and Gordon Woods neighborhoods.

**Housing Opportunities for Persons with AIDS (Figure 6)**

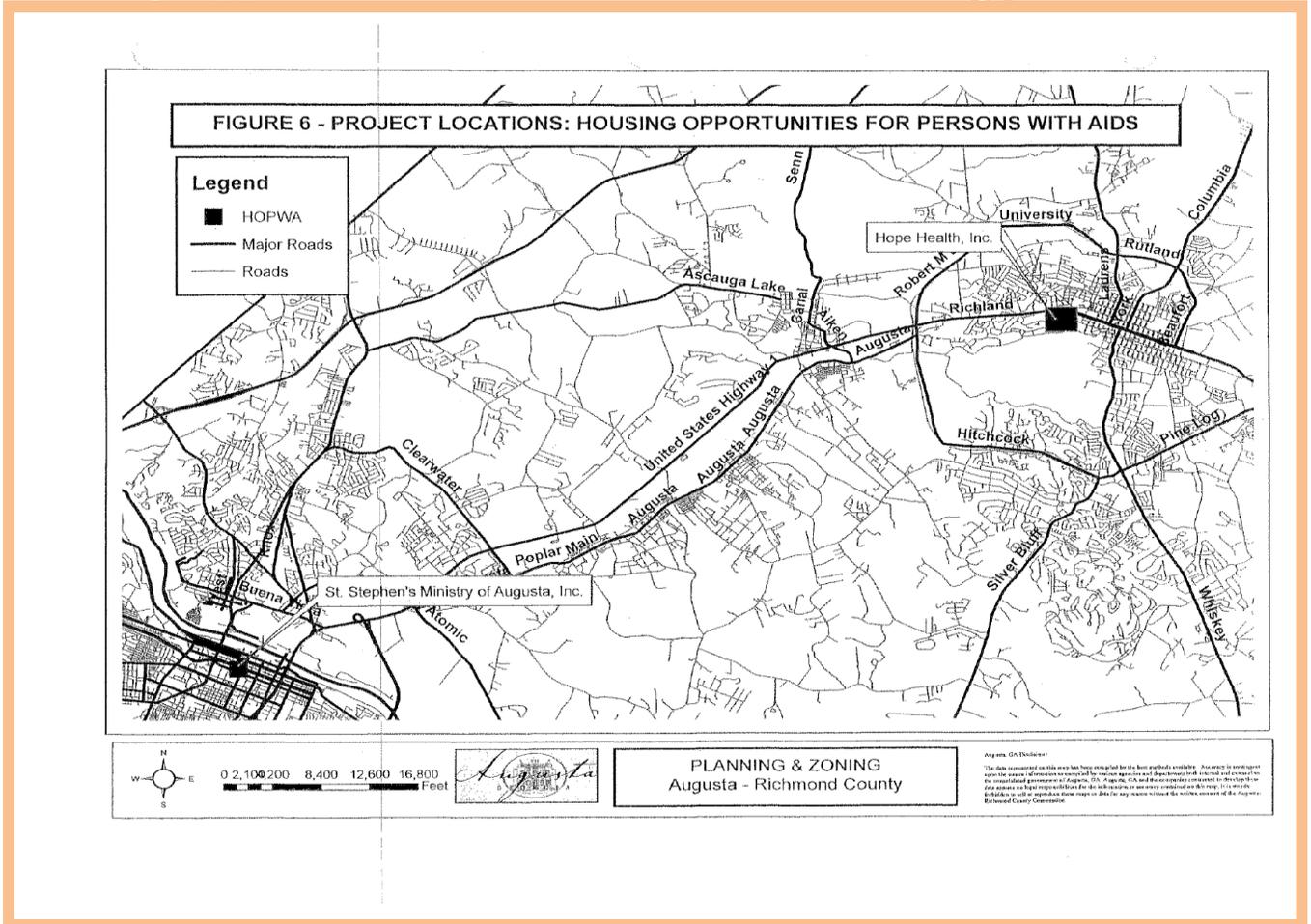
Total Funds Available including Prior Year Funds	Program Income	Total Committed	Total Expended
\$853,583.00	\$0.00	\$853,583.00	\$501,365.00

**HOPWA Projects are located in Georgia and South Carolina:**

St. Stephen's Ministry if the agency responsible for coverage of Georgia Counties: Burke, Columbia, McDuffie and Richmond Counties.

Hope Health, Inc. covers South Carolina Counties: Aiken & Edgefield

**Housing Opportunities for Persons with AIDS (Figure 6)**



**6.0 Institutional Structure**

6.1. Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.

**Program Year 2 CAPER Institutional Structure response:**

The Housing and Community Development Department administers the CDBG, HOME, ESG and HOPWA Programs. This department continually forms new partnerships with local nonprofit organizations, developers, the private sector and other local resources to implement the Consolidated Plan. Housing efforts are coordinated through five (5) CHDOs, Antioch Ministries, 30901 Development Corporation, East Augusta CDC, Laney-Walker Development Corporation and Promise Land CDC; and three (3) non-profits, Augusta Neighborhood Improvement Corporation, South Augusta Redevelopment and Sand Hills Urban Development. Fair housing issues are handled by HCD and HUD. The Augusta Continuum of Care system is coordinated by the City with the assistance of homeless providers.

CDBG, HOME, ESG and HOPWA funds are provided to non-profits through a competitive application process. The coordination of multiple funding sources allows for better coordination and usage of limited funding resources to meet the variety of needs of low income individuals and families. The City's HCD Department takes the lead to ensure appropriate coordination of the following:

- Providing technical assistance to potential sub-recipients.
- Carry out the statutory requirements of the CDBG, HOME, ESG and HOPWA programs.
- Encourage local financial institutions to become partners in affordable housing projects.
- Manage planning studies for neighborhoods.

## **7.0 Monitoring**

### **Program Year 1 CAPER Monitoring response:**

#### **7.1. Describe how and the frequency with which you monitored your activities.**

The City currently uses various administrative mechanisms to track and monitor the progress of HUD-funded projects that are under its control and jurisdiction. The goal is to ensure that Consolidated Plan related programs and activities are carried out in a timely manner in accordance with federal regulations and other statutory or regulatory requirements. The primary monitoring goals of the City is to provide technical assistance, identify deficiencies and promote corrections in order to improve, reinforce or augment the community's Consolidated Plan performance.

The City monitors all CDBG, ESG, HOME and HOPWA sub-recipient activities as required by HUD in accordance with the agreement between the agency and the City. Sub-recipients are required to submit monthly and annual program and financial reports to facilitate monitoring. Site visits are conducted at least twice a year and an in-depth monitoring is conducted once a year. Annual monitoring includes ensuring that the sub-recipients, including Community Housing Development Organizations, comply with the terms of their agreements, including income and client eligibility, rents, reporting requirements, timeliness, sales prices, values, property standards, affirmative marketing, periods of affordability, relocation and fair housing. For established agencies, the City may choose to conduct a desk monitoring for agencies providing public services.

Once the on-site annual monitoring is complete, the monitor prepares a formal written letter describing the results of the visit, which may include recognition of strengths and weaknesses, findings and/or concerns. If a finding is issued, the monitoring follow-up letter identifies a deadline for when the issues must be corrected. A written record, which includes the completed monitoring checklist and the follow-up letter are kept on file with the sub-recipient's grant agreement and reports.

Other efforts include ongoing communication with sub-recipients through the provision of on-site technical assistance. Frequent telephone contacts, written communications, analysis of reports and annual audits, administrative and environmental guidance by City staff provide a basis for review and monitoring.

City staff is also responsible for monitoring Federal Labor Standards requirements (Davis-Bacon, Contract Work Hours and Safety Standards Act, etc.) on an on-going basis. In addition, the City's Internal Auditor conducts an annual audit of programs and activities that are covered by the Federal Labor Standards and administered by the City.

**7.2. Describe the results of your monitoring including any improvements.**

The City performed an on-site in-depth annual monitoring of CDBG, ESG and HOPWA public service agencies, public facilities and Facades. Also, monitoring was conducted monitoring on five (5) Community Housing Development Organizations (CHDO) and three (3) non-profit organizations – concerns were addressed and corrected.

Of the public service agencies monitored, ongoing problems that the City encounters are the slow expenditure of funds and tardiness in submitting progress reports. For housing organizations, timely expenditure of funds and selling of houses are noted concerns.

**7.3. Self Evaluation**

- a. **Describe the effect programs have in solving neighborhood and community problems.**
- b. **Describe progress in meeting priority needs and specific objectives and help make community's vision of the future a reality.**
- c. **Describe how you provided decent housing and a suitable living environment and expanded economic opportunity principally for low and moderate-income persons.**
- d. **Indicate any activities falling behind schedule.**
- e. **Describe how activities and strategies made an impact on identified needs.**
- f. **Identify indicators that would best describe the results.**
- g. **Identify barriers that had a negative impact on fulfilling the strategies and overall vision.**
- h. **Identify whether major goals are on target and discuss reasons for those that are not on target.**
- i. **Identify any adjustments or improvements to strategies and activities that might meet your needs more effectively.**

**7.3 a. Describe the effect programs have in solving neighborhood and community problems.**

The City continues to work on solutions to solve community problems by meeting with numerous key stakeholders including neighborhood associations to understand issues affecting the various neighborhoods. The clearance/demolition programs funded annually have contributed to solving some neighborhood and community blight problems. The Housing Rehabilitation Program, Emergency Grant and Paint Program have also been contributing factors to beautifying and sustaining the neighborhoods. Housing units being built by the CHDOs, ANIC and developers are making a remarkable difference in the appearance of low income neighborhoods.

During the year, the City of Augusta made substantial progress in meeting most of its priority needs and objectives, but failed to make similar progress in other areas.

**7.3.b. Describe progress in meeting priority needs and specific objectives and help make community's vision of the future a reality.**

For Housing, the CHDOs sold three (3) houses, HCD met or exceeded its numeric goals for the owner-occupied Housing Rehabilitation Program (7 units), Emergency Repair Program/World Changers (27 units), Paint Program (1 units), acquisition (84 units), clearance/demolitions (31 units) and down payment assistance to 40 first-time homeowners.

For the homeless, case management to the homeless exceeded its goal (500 persons). Walton Options completed an additional 0 units of housing for the special needs population (disabled).

For public facilities, this year's goal was not met with the completion of two (2) facilities under the CDBG program.

For the NRSA, substantial progress was made with the construction of new housing units, acquisition of properties and demolition of structures are very visible and ongoing. Furthermore, through the NSP Program, several duplexes have been constructed in the revitalization area. Because the primary focus initially was acquiring properties, progress in the NRSA will steadily speed up in the upcoming years.

Of the \$2,002,246.00 in CDBG funds expended, \$1,882,111.24 (94%) addressed high priority activities, \$100,112.30 (5%) addressed medium priority activities and \$20,022.46 (1%) addressed low priority activities. All HOME funds expended, \$1,667,346.00 addressed housing which is a high priority activity.

**7.3. c. Ways the City provided decent housing, a suitable living environment and expanded economic opportunities principally for low and moderate income persons.**

The City provided decent housing, a suitable living environment and expanded economic opportunities, principally for low and moderate income persons, in the following ways:

Decent Housing

- Provided financial assistance directly to homeowners for housing rehabilitation and emergency repairs.
- Provided financial assistance to first-time homebuyers to pay for eligible down payment assistance and closing costs.
- Provided financial assistance to completely reconstruct homes that were too costly to repair.
- Provided the labor, materials and equipment needed to complete limited rehabilitation on selected owner-occupied housing units.
- Provided financial and technical assistance to CHDOs for use in rehabilitation and construction of affordable single-family and multi-family housing.

▪ Suitable Living Environment

- Provided financial assistance to agencies and organizations serving the homeless, near homeless and those with special needs.
- Provided financial assistance to fund improvements to public facilities serving low and moderate income areas.
- Provided financial assistance to agencies and organizations serving the elderly, disadvantaged youth, substance abusers, abused and neglected children, battered and abused spouses, and residents of low and moderate income areas.

- Provided financial assistance to pay for code enforcement activities in low and moderate income areas.
- Provided financial assistance to pay for the demolition and clearance of unsafe structures.
- Create or Expand Economic Opportunities
- Provided financial assistance for the rehabilitation of commercial structures.
- Provided financial and technical assistance to small businesses.

#### **7.3. d. Activities Falling Behind Schedule**

The City and homeless agencies failed to add additional beds for emergency shelters, units for transitional housing, permanent housing and permanent supportive housing. Utility Connection of 20 units, services to the homeless goal of 8,592, services for special needs population goal of 6,211, human and recreational services goal of 9,685 persons, small business loans goal of six (6) loans and jobs and Façade goal of four (4).

Overall, the City and its partners are continuing in its efforts to make progress towards helping make the community vision a reality.

#### **7.3. e. Impact on Needs**

The City continued to make major strides in promoting affordable housing and providing a suitable living environment for low and moderate income citizens during Year 2011.

One measure of impact is the number of persons served and projects completed. In housing, the impact of the City's efforts resulted in direct homeownership assistance, rehabilitation and new construction of housing units, which served low and moderate income persons.

The City is working with the Augusta Land Bank Authority to acquire properties for development in the NRSA. Demolition of these structures is changing the blighted inner city neighborhoods to visibly show revitalization is in progress with a means to an end. The new houses being constructed on Pine Street is a reflection of what is forthcoming.

As housing conditions improves, the quality of life for low and moderate income persons improves also.

Augusta's efforts in other areas produced similar positive results. Public service activities provided a variety of services to more than 2300 persons. Activities benefiting the homeless population and persons with special needs resulted in shelter and services to more than 0 individuals and families.

With the additional Homelessness Prevention and Rapid Re-Housing funds, the needs of the homeless and persons at-risk of being homeless are being more readily fulfilled. The needs of the homeless and low and moderate income persons are so great, any and all assistance that the Federal government can provide will have an impact on this City.

#### **7.3. f. Identify indicators that would best describe the results.**

The indicators that best describes the results for public service activities is the number of persons assisted with new access to services and with improved access to services.

For public facility projects, the indicators are the number of facilities completed and the number of persons assisted with new access to a facility and with improved access to a facility.

For housing activities, the indicators are the total number units completed and made affordable, number of years of affordability, number that qualify as Energy Star, and the number produced that are section 504 accessible.

For Economic Development, the indicators that best describe the results are the number of jobs created or retained for low income persons and the number of businesses assisted.

**7.3. g. Identify barriers that had a negative impact on fulfilling the strategies and overall vision.**

Barriers having a negative impact on fulfilling the strategies and overall vision, as always, are limited and dwindling funding resources. The problems of the low income populations and neighborhoods are so numerous that it is nearly impossible to solve them in a reasonable time frame with the funds available. The lives and environment of many individuals have improved but social and economic challenges still exist.

Additionally, a lack of decent paying jobs, new employment opportunities for increased pay, and increases in costs of living expenses have been major obstacles to improving the quality of life for low and moderate income persons.

**7.3. h. Identify whether major goals are on target and discuss reasons for those that are not on target.**

**Response same as 7.3.b and 7.3.d above.**

**7.3. i. Identify any adjustments or improvements to strategies and activities that might meet your needs effectively.**

The City does not receive a substantial amount of funds from Community Development Block Grant and HOME to do large-scale projects. To fill the gap, on February 5, 2008, the Commission passed an ordinance imposing a Transportation and Tourism Fee of \$1.00 per room night on hotel and motel rooms in Augusta. The room tax proceeds are deposited in a Transportation Fund for distribution in the following manner:

- \$750,000 per year for 50 years for planning and development in the Historic Heritage District with priority assigned to projects in Laney-Walker and Bethlehem neighborhoods.
- \$350,000 per year for 50 years for management and operations of the Trade, Exhibit and Event (TEE) Center; and
- Any additional funds collected to be allocated to the Augusta Transit Department.

On December 7, 2009, the Commission authorized the financing of the TEE Center, Laney-Walker/Bethlehem Revitalization and a parking deck to be built across Reynolds Street from the TEE Center. The Commission established an Urban Redevelopment Authority that would issue \$8,000,000 in taxable revenue bonds to pay for Laney-Walker/Bethlehem Revitalization activities and administer the revitalization projects. Also approved was a \$1,000,000 loan from the General Fund to jump start revitalization activities. The formula for distributing the \$1.00 per night bed fee was amended as follows:

1. The first \$350,000 per year would go to management and operations of the TEE Center.
2. The next \$750,000 per year would go to Laney-Walker/Bethlehem Revitalization.
3. The next \$400,000 per year goes to Augusta Public Transit.

4. Any collections over \$1.5 million will be split – 60% to Augusta Public Transit and 40% to inner-city projects.

On May 4, 2010, the Commission authorized issuing \$8,000,000 in taxable revenue bonds to finance revitalization projects in Laney-Walker and Bethlehem neighborhoods. The bonds were issued by the City's Urban Redevelopment Authority and sold to investors on June 17, 2010. To date, approximately \$2,097,716.00 million of the \$7.83 million budgeted for Laney-Walker/Bethlehem activities had been expended.

The City is working diligently with the Land Bank and License and Inspection to acquire and demolish dilapidated properties for new housing construction.

In addition, the City has changed its Housing Rehabilitation Program guidelines and are making loans to CHDOs, rather than grants to generate income to increase the amount of funds available for projects.

## **8.0 Lead-based Paint**

### **8.1 Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.**

#### **Program Year 2 CAPER Lead-based Paint response:**

The City adheres to HUD guidelines regulating the presence of lead paint in federally funded rehabilitation projects. For all residential rehabilitation projects affecting houses and apartments built before 1978 that are undertaken by HCD and local community development organizations, property owners are provided with the U.S. Environmental Protection Agency Lead Hazard Information Pamphlet entitled "Protect Your Family From Lead in Your Home."

The City HCD inspectors are qualified and licensed by the Georgia Department of Natural Resources as Lead Abatement Supervisors, Lead Paint Inspectors, and Risk Assessors. HCD has assisted local contractors and construction workers in obtaining certification to perform lead-based paint hazard reduction and abatement work. In addition, HCD has purchased the equipment and trained inspection personnel in the use and operation of X-Ray Fluorescence Analyzers to identify lead-based paint hazards. Laboratory services are under contract with an approved laboratory for the testing of water, soil, and dust wipe samples.

All contractors bidding on rehabilitation work with the City must possess Lead Safe Work Practices Training. Projects that require abatement activities are bid out only to contractors certified for that type of work.

In compliance with the prohibition on the use of LBP in new construction and rehabilitation projects, contractors are not permitted to use paint containing more than 0.006 percent lead by weight in the total nonvolatile content of liquid paints, or in the dried film, of paint already applied on all interior surfaces, whether accessible or not, and those exterior surfaces such as stairs, decks, porches, railings, windows and doors, which are readily accessible to children less than seven years of age. Since commercial properties assisted under the Facade Rehabilitation Grant Program are exempt from the provisions of 24 Code of Federal Regulations Part 35, property owners are no longer required to have buildings tested for Lead-Based Paint before grants are approved.

Approximately seven (7) houses were tested with three (3) rehabbed during this reporting period.

## HOUSING

### 9.0 Housing Needs

\*Please also refer to the Housing Needs Table in the Needs.xls workbook.

#### 9.1 Describe Actions taken during the last year to foster and maintain affordable housing.

##### Program Year 2 CAPER Housing Needs response:

The supply of affordable quality housing for low to moderate income households is insufficient. CDBG, HOME and local revenue bonds are currently being directed towards increasing the supply of affordable housing through new construction and rehabilitation of substandard dwelling units.

The Housing and Community Development administers the Homeownership Assistance Program which provide to eligible applicants conditional deferred payment loans of up to 50% of the required down payment not to exceed \$7,500. If the house is located in the targeted area, a \$25,000 subsidy is available. Under this grant program, the City continues to fund CHDOs in their initiatives to construct new homes and rehabilitate existing homes.

December 2004, the Commission adopted a Revitalization District Ordinance using authority granted by the Georgia Redevelopment Powers Law (O.C.G.A. 36-44-1). This ordinance established the first district "inner Urban District" area comprised of Bethlehem, Laney-Walker, Harrisburg and Turpin Hill neighborhoods. The focus on these neighborhoods will be the elimination of blight, improving housing conditions and expanding economic opportunities.

Furthermore, the City keeps an inventory of City-owned vacant lots through its Land Bank Authority which are available to CHDOs and developers for new construction of affordable homes.

Other activities that are associated with affordable housing and necessary for development of neighborhoods are:

- Public Facilities and Improvements – funds for the acquisition, construction and rehabilitation of public facilities and improvements;
- Public Services – funds are used for housing counseling;
- Relocation Payments – funds used for temporary and permanent relocation of individuals, families and businesses displaced in development areas; and
- Administrative costs – general costs associated with the implementation of housing activities prorated into various activity categories.

### 10.0 Specific Housing Objectives

**10.1. Evaluate progress in meeting specific objective of providing affordable housing, including the number of extremely low-income, low-income, and moderate-income renter and owner households comparing actual accomplishments with proposed goals during the reporting period.**

#### Response to #10.1 - Meeting Specific Affordable Housing Objectives

The City identified the following unit goals related to affordable housing in its 2010-2014 Consolidated Plan:

- Rehabilitate 45 existing owner-occupied units for 80% AMI or below;
- Rehabilitate 15 existing affordable rental housing units;
- Rehabilitate 50 existing owner-occupied units through the Emergency Repair Program;
- Construct 35 new housing units; and
- Assist 150 first-time homebuyers with down payment and closing costs assistance.

Approximately 35 households benefited from CDBG-fund housing activities and 40 households benefited from HOME-funded housing activities. This information is provided in the tables outlined below, along with a breakdown of the income levels of those served during Year 2011.

**CDBG Activities: Income Distribution of Affordable Housing Beneficiaries**

Activity	Extremely Low Income 0-30% AMI	Low Income 31-50% AMI	Moderate Income 51-80% AMI	Total Low-Mod Income	Not Low-Mod Income > 80% AMI	Total Beneficiaries
Owner-Occupied	12	11	12	35	0	35
1 <sup>st</sup> Time Homebuyers	0	0	0	0	0	0
Rentals	0	0	0	0	0	0
<b>Total</b>	<b>12</b>	<b>11</b>	<b>12</b>	<b>35</b>	<b>0</b>	<b>35</b>

CDBG housing activities included the Housing Rehabilitation Program, Emergency Grant Program, Paint Program, and World Changers.

**HOME Activities: Income Distribution of Affordable Housing Beneficiaries**

Activity	Extremely Low Income 0-30% AMI	Very Low Income 31-50% AMI	51-60% Limits AMI	Low Income 61-80% AMI	Total Low-Mod Income	Not Low-Mod Income > 80% AMI	Total Beneficiaries
Owner-Occupied	0	0	0	0	0	0	0
Rentals	0	0	0	0	0	0	0
1 <sup>st</sup> Time Homebuyers	8	0	17	15	0	0	40
<b>Total</b>	<b>8</b>	<b>0</b>	<b>17</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>40</b>

HOME housing activities included the Homeownership Program, Rental Rehabilitation Program and new housing construction.

**CDBG & HOME Beneficiaries**

	Priority		2011 Actual	5-Yr Goal
<b>RENTER</b> Housing Rehab & New Construction	0-30%	H	0	75
	31-50%	M	0	60
	51-80%	L	0	0
<b>OWNER</b> Housing Rehab & New Construction	0-30%	H	12	336
	31-50%	M	11	96
	51-80%	L	44	92

<b>Total</b>			67	659
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**10.2. Evaluate progress in providing affordable housing that meets the Section 215 definition of affordable housing for rental and owner households comparing actual accomplishments with proposed goals during the reporting period.**

**Response #10.2 – Specific Housing Objective**

The City adhered to Section 215 Guidelines of the HOME Program for affordable housing in that 100% of the HOME-assisted rental and ownership units were occupied by low income households with incomes at or below 80% of Area Median Income.

The U.S. Department of Housing and Urban Development (HUD) requires jurisdictions to report the number of renters and home owners assisted with the use of Community Development Block Grant and HOME Investment Partnership funds according to the Section 215 Qualification as Affordable Housing definition.

Section 215 definition of affordable housing for *rental* households is as follows:

A rental housing unit is considered to be an affordable housing unit if it is occupied by a low income household or individual and bears a rent that is the lesser of (1) the Existing Section 8 Fair Market Rent (FMR) for comparable units in the area or, (2) 30 percent of the adjusted income of a household whose income equals 65 percent of the median income for the area, except that HUD may establish income ceilings higher or lower than 65 percent of the median because of prevailing levels of construction costs or fair market rents, or unusually high or low family incomes.

Section 215 definition of affordable housing for *homeowners* is as follows:

- Housing that is for purchase (with or without rehabilitation) qualifies as affordable housing if it (1) is purchased by a low-income, first-time homebuyer who will make the housing his or her principal residence; and (2) has a sale price which does not exceed the mortgage limit for the type of single family housing for the area under HUD’s single family insuring authority under the National Housing Act.
- Housing that is to be rehabilitated, but is already owned by a household when assistance is provided, qualifies as affordable if the housing (1) is occupied by a low-income household which uses the housing as its principal residence, and (2) has a value, after rehabilitation, that does not exceed the mortgage limit for the type of single family housing for the area.

The City counts the extremely low-income to moderate-income renters and homeowners that were assisted with CDBG and HOME funds. In year 2011, zero (0) renters were assisted in the extremely low income category 0-30%category. A total of forty (40) households were assisted with down payment assistance: 51-60%%-17 and 51-80%%-32.

**10.3. Describe efforts to address “worst-case” housing needs and housing needs of persons with disabilities.**

**Response #10.3 – Specific Housing Objective**

Worst-Case Housing:

Worst-case housing needs are defined by HUD as low-income renter households who pay more than half their income for rent (0-30% of the median family income), live in seriously substandard housing (which includes homeless people) or have been involuntarily displaced. The Augusta Housing Authority is primarily responsible for addressing “worst case needs” in the City. The Housing Authority also addresses the worst-case housing needs through its public housing projects and its

Section 8 program.

**Housing for Disabled:**

There are approximately 106 personal care homes and assisted living facilities (as of July 2004) scattered throughout Augusta-Richmond County. Most represent single family houses converted to residences for small groups (no more than 6 individuals) of physically or mentally disabled adults. There are a few larger facilities catering primarily to the elderly. Over the last 10-15 years, an organization called Walton Community Services has sponsored the construction of residential apartments for the physically disabled on several sites around the city (see following table).

<b>Walton Community Services Properties Augusta, Georgia</b>	
<b>Project Name</b>	<b>Description</b>
Walton Manor, 2208 Walton Drive	Five-bedroom group home
Walton Pointe, 714 Monte Sano Ave	Triplex w/ 2 bedroom units
Walton Heights Apts., 2038 Fenwick St.	Nine 2 bedroom units
Walton Place Apts., 3005 Lee St.	Twenty 2 bedroom units
Walton Commons, 2902 Howell Rd.	Eleven 2-bedroom units
Walton Terrace, 2950 Richmond Hill Rd.	Forty 1-bedroom units
Walton Ridge, 3550 Windsor Spring Rd.	Forty 1-bedroom units
Walton South, 511 West Richmond	Five 1-bedroom units Eight 2-bedroom units
Walton West Villas	Six 1-bedroom units
Planer Mill Village	Fifteen 1-bedroom units
Source: Walton Rehabilitation Hospital website	

There are approximately 108 personal care homes and assisted living facilities (as of 12/31/2011) scattered throughout Augusta-Richmond County. Most represent single family houses converted to residences for small groups (no more than 6 individuals) of physically or mentally disabled adults. There are a few larger facilities catering primarily to the elderly. Over the last 10-15 years, an organization called Walton Community Services has sponsored the construction of residential apartments for the physically disabled on several sites around the city using Section 811 Supportive Housing for Persons with Disabilities funds.

**11.0 Public Housing Strategy**

**11.1. Describe actions taken during the last year to improve public housing and resident initiatives.**

**Program Year 2 CAPER Public Housing Strategy response:**

**11.1. a. Public Housing Improvements**

The Augusta Housing Authority is an independent public corporation, funded primarily by the U.S. Department of Housing and Urban Development (HUD). The Housing Authority is not a City Department, therefore, the actions that they may take to foster public housing improvements and improve resident initiatives to become more involved in management and participate in homeownership are limited within the scope of this plan.

The Housing Authority currently operates and maintains thirteen (13) public housing developments in Augusta-Richmond County. Together, these properties house 4,967 people in 2,128 living units. In addition, the PHA administers another 3,674 units under the Section 8 Housing Assistance Payment Program located on scattered sites throughout the city. The 3,674 units consists of 3,579 Section 8 Housing Choice Vouchers and 95 HUD-VASH Vouchers with a total resident count of 11,238 family members during Year 2011.

The quality of the housing units owned by the Authority is good and maintenance is excellent. Relating to this, the evaluation method used by HUD for judging the successful operation of a housing authority is the Public Housing Assessment System (PHAS). The Augusta Housing Authority continually has a high performing status for both their Section 8 (SEMAP) and Public Housing Programs.

The annual budget for the Housing Authority exceeds \$20 million and includes expenditures to operate and maintain the public housing projects, provide housing assistance payments to Section 8 program participants, make capital improvements, provide security and other community services, and overall administration of the program. The Augusta Housing Authority has 12 public housing units and 26 Section 8 Project Based Rental Assistance units in the Legacy at Walton Oaks. The remaining 37 units at the Legacy at Walton Oaks are Low-Income Housing Tax Credit units. 14 additional public housing units are under construction in Phase 2 of the Walton Oaks mixed-finance development. Phase 2 will consist of a total of 75 family units with 61 of the units being Low-Income Housing Tax Credit units. An application for an additional 75 family units will be submitted in 2012 under the LIHTC Program.

In addition to HUD’s public and assisted housing, there are 630 Low-Income Housing Tax Credit (LIHTC) units throughout Augusta. The chart below displays the names of the eight properties and the number of assisted units at each.

<b>Low-Income Housing Tax Credit Properties Augusta, Georgia</b>	
<b>Project Name</b>	<b>Units</b>
East Augusta Commons	148
Olde Town Properties I	120
Hale Street Apartments	16
Governor's Park Town homes	4
Augusta Spring Apartments	80
Magnolia Park	171
Sandbar Manor	80
Sandbar Manor II	11
Source: Augusta-Richmond County, Georgia, <b>Analysis of Impediments to Fair Housing Study</b> , April 2003	

**11.1. b. Resident Initiatives**

The Housing Authority strives to continue to improve resident initiatives through innovation in program design, adding new programs through special grant programs and maintaining a close relationship with the residents. The Authority continues to build new partnerships and seek new resources in the local community as well as nationwide.

It offers the Section 8(y) Homeownership Program to its residents. This program is designed to promote and support homeownership for first-time homebuyers and allows one of more family members to purchase a house. The program permits participants who meet the general requirements for admission into the public housing Section 8 Housing Choice Voucher Program the option of purchasing a home with their assistance rather than renting.

The Authority provides academic assistance to youth and adults living in public housing. Each year, the Authority provides scholarships to resident youth and adults that will attend either college or technical school. In addition the Authority offers after-school tutoring programs a GED program for adults, an adult literacy program, special tutoring in math and reading for the youth and a Neighborhood Networks Center where residents can have access to computers, the internet and additional training.

The Authority works closely with residents who experience special problems. A drug abuse counselor assists residents with drug treatment and counseling. Provisions are made for the senior residents as well. Specific events for the seniors include Senior Health Fairs and Screenings, a Senior Olympics, an Old Fashioned Costume party and holiday activities. A Senior Services Coordinator is employed to provide a number of activities including case management. A partnership with JWC Helping Hand, which received a ROSS (Resident Opportunities for Self-Sufficiency) grant, provides a variety of services for the senior and disabled residents. Included are home care and assistance from housekeeping aides.

The Authority partners with the Family Y to provide a Child Development Center located adjacent to the Authority's offices. The center serves public housing parents by providing child care on a sliding scale basis for those parents that are attending school or working. Funding for this endeavor is provided through a HUD Resident Opportunity and Self-Sufficiency grant.

Other programs and services that are provided to public housing residents are detailed below:

Resident Associations – Augusta Housing Authority residents have had a voice in management of AHA properties for a number of years. The Resident Advisory Board meets monthly and consists of approximately 60 residents. The board provides feedback to AHA management on all quality of life issues (security, maintenance and repairs, etc.), is involved in preparing grant applications, and makes recommendations regarding the AHA annual and five-year plans.

There are twelve (12) resident associations. Residents of all AHA properties are automatically members of a resident association. Participation in the resident associations is voluntary. The associations conduct workshops and sponsor social activities (dinners, fairs, health screening) at their respective complexes. Members of the resident associations also serve on the Resident Advisory Board. The AHA Resident Services staff helps the associations carry out their responsibilities.

The Boys and Girls Club was organized at the Dogwood Terrace Public Housing Community. The club serves over 350 youth ages 6-16 from all of the public housing areas as well as the local neighborhood. The objectives of the club are citizenship education, community involvement, and the fostering of parent/youth relationships. An anti-drug program called "Smart Moves" is also part of the programming provided by the Club. The Club has reduced vandalism and drug abuse by the youth in the area.

Family Self-Sufficiency (FSS) Program – Management work with welfare agencies, schools, businesses and other local partners to develop a comprehensive program that gives participating FSS family members the skills and experience to enable them to obtain employment that pays a living wage.

CSRA Economic Opportunity Authority – This agency operates the Pathways childcare center and Head Start programs in public housing locations. Also, life skills training and employment training is provided to public housing residents.

## **12.0 Barriers to Affordable Housing**

### **12.1. Describe actions taken during the last year to eliminate barriers to affordable housing.**

#### **Program Year 2 CAPER Barriers to Affordable Housing response:**

#### **Response to #12.1 – Eliminating Barriers to Affordable Housing**

The City continues to reduce barriers to affordable housing by carrying out the following activities:

- a. Work with local regulatory agencies (License and Inspection Department and Planning Commission) to increase the supply of affordable housing by either waiving or modifying rules (e.g. lot minimum size requirements, building codes) that otherwise increase the cost of housing.
- b. Work with developers whose objective is to building affordable housing.
- c. Print and distribute information relative to Fair Housing laws and rules.
- d. Refer individuals and families to the appropriate agencies when Fair Housing complaints are warranted.
- e. Work with area lenders to make construction and permanent financing available for affordable housing.
- f. Follow all of the affirmative marketing, minority and women business outreach requirements as defined in 24 CFR 92.350 and 92.351.
- g. Offer homeownership fairs.

To enhance coordination with other agencies in order to address housing and community development needs, the City has:

- Worked with housing developers/providers to develop and maintain affordable housing opportunities, including:
  - CHDOs –Antioch Ministries, Inc., East Augusta Community Development Corporation, Laney-Walker Development Corporation and Promise Land Community Development Corporation.
  - Collaborated with a variety of housing and service providers, including: 30901 Development Corporation, Sand Hills Urban Development, Augusta Neighborhood Improvement Corporation, CSRA Economic Opportunity Authority, Augusta Urban Ministries, Housing Authority, Hope House, Safe Homes, Georgia Legal Services and Salvation Army.

## **13.0 HOME/ American Dream Down Payment Initiative (ADDI)**

### **13.1. Assessment of Relationship of HOME Funds to Goals and Objectives**

- a. Evaluate progress made toward meeting goals for providing affordable housing using HOME funds, including the number and types of households served.
- 13.2. HOME Match Report
- a. Use HOME Match Report HUD-40107-A to report on match contributions for the period covered by the Consolidated Plan program year.
- 13.3. HOME MBE and WBE Report
- a. Use Part III of HUD Form 40107 to report contracts and subcontracts with Minority Business Enterprises (MBEs) and Women’s Business Enterprises (WBEs).
- 13.4. Assessments
- a. Detail results of on-site inspections of rental housing.
  - b. Describe the HOME jurisdiction’s affirmative marketing actions.
  - c. Describe outreach to minority and women owned businesses.

**Program Year 2 CAPER HOME/ADDI response:**

**Response to #13.1.a. - Assessment of Goals and Objectives**

All HOME funds authorized and expended during Year 2011 addressed the 2010-2014 Consolidated Plan Affordable Housing priority need which is ranked as a high priority need.

The City has five (5) CHDOs: Antioch Ministries, 30901 Development Corporation, East Augusta Community Development Corporation, Laney-Walker Development Corporation, and Promise Land Community Development Corporation. These CHDOs are revitalizing designated areas depicted on the following map that reflects the distribution of the HOME-funded projects (Figure 7 page 43). The areas involved include Bethlehem Neighborhood, Laney-Walker Neighborhood, East Augusta neighborhood, Meadowbrook, Georgetown, South Augusta and Hephzibah.

Three (3) units were completed and sold during Year 2011.

The table below outlines the distribution of HOME funds among housing-related projects with the accomplishments achieved.

**Year 2011 HOME-Funded Projects**

<b>Project</b>	<b>2011 Expenditures</b>	<b>Actual Accomplishment</b>
HOME Rental Rehabilitation Program	0.00	0
ANIC Area Revitalization	37,701.00	0
Antioch	386,246.43	3
Community Collaborative	249,233.09	0
East Augusta CDC	304,455.46	0
Laney-Walker Development Corporation	94,556.53	0
Promise Land CDC	103,172.72	0
Homeownership Program	184,748.91	40
CHDO Reserves: Antioch	57,256.40	0
CHDO Projects: Units sold	0.00	3

CHDO Operating: East Augusta, 30901 DC, & Promise Land	37,231.76	0
<b>HOME Administration</b>	\$212,743.70	0
<b>TOTAL</b>	\$1,856,390.69	43

**HOME Activities: Number and Types of Households Served**

Activity	Extremely Low Income 0-30% AMI	Very Low Income 31-50% AMI	51-60% Limits AMI	Low Income 61-80% AMI	Total Low-Mod Income
Owner-Occupied	0	0	0	0	0
Rentals	0	0	0	0	0
1 <sup>st</sup> Time Homebuyers	8	0	17	15	40
<b>Total</b>	8	0	17	15	40

**ADDI FUNDS**

The City was not awarded ADDI funds during Year 2011.

**Response to #13.2.a. HOME Match Report**

The City's obligation for Year 2011 was \$0.00. Match included cash, value of donated property, and foregone taxes, fees, charges. The Match Report HUD-40107-A is on the following pages.

**Excerpt from HOME Match Report**

Excess Match from Year 2010	2011 Match	2011 Match Liability	Excess Funds to Carry to 2012
\$2,709,994.14	\$120,758.48	\$0.00	\$2,830,752.62

**HOME MATCH REPORT FOLLOWS**

**HOME Match Report**

**U.S. Department of Housing and Urban Development**  
Office of Community Planning and Development

OMB Approval No. 2506-0171  
(exp. 12/31/2012)

Match Contributions for <b>Federal Fiscal Year (yyyy)</b>	2011
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**Part I Participant Identification**

1. Participant No. (assigned by HUD) M-11-MC-13-0206		2. Name of the Participating Jurisdiction Augusta, Georgia		3. Name of Contact (person completing this report) La Sandra Corley	
5. Street Address of the Participating Jurisdiction 925 Laney Walker Blvd., 2nd Floor				4. Contact's Phone Number (include area code) 706-821-1797	
6. City Augusta		7. State Georgia	8. Zip Code 30901		

**Part II Fiscal Year Summary**

1. Excess match from prior Federal fiscal year	\$	2,709,994.14	
2. Match contributed during current Federal fiscal year (see Part III.9.)	\$	120,758.48	
3. Total match available for current Federal fiscal year (line 1 + line 2)			\$ 2,830,752.62
4. Match liability for current Federal fiscal year			\$ .00
5. Excess match carried over to next Federal fiscal year (line 3 minus line 4)			\$ 2,830,752.62

**Part III Match Contribution for the Federal Fiscal Year**

1. Project No. or Other ID	2. Date of Contribution (mm/dd/yyyy)	3. Cash (non-Federal sources)	4. Foregone Taxes, Fees, Charges	5. Appraised Land / Real Property	6. Required Infrastructure	7. Site Preparation, Construction Materials, Donated labor	8. Bond Financing	9. Total Match
UDAG PI	12/31/2011			7,894.48				7,894.48
2212	2/8/2011			17,000.00				17,000.00
2216	2/10/2011			664.00				664.00
2218	2/24/2011			5,000.00				5,000.00
2219	2/28/2011			6,900.00				6,900.00
2224	3/29/2011			2,100.00				2,100.00
2225	3/31/2011			2,100.00				2,100.00
2227	5/25/2011			2,200.00				2,200.00
2229	4/28/2011			2,900.00				2,900.00
2231	4/29/2011			4,000.00				4,000.00
2232	4/29/2011			1,100.00				1,100.00

Name of the Participating Jurisdiction Augusta, Georgia								Federal Fiscal Year (yyyy) 2011
1. Project No. or Other ID	2. Date of Contribution (mm/dd/yyyy)	3. Cash (non-Federal sources)	4. Foregone Taxes, Fees, Charges	5. Appraised Land / Real Property	6. Required Infrastructure	7. Site Preparation, Construction Materials, Donated labor	8. Bond Financing	9. Total Match
2233	5/9/2011			2,000.00				2,000.00
2234	5/5/2011			13,100.00				13,100.00
2236	5/04/2011			4,200.00				4,200.00
2240	5/12/2011			700.00				700.00
2244	5/25/2011			7,100.00				7,100.00
2245	6/01/2011			100.00				100.00
2247	5/31/2011			5,000.00				5,000.00
2551	6/20/2011			1,400.00				1,400.00
2252	6/20/2011			500.00				500.00
2260	6/30/2011			1,300.00				1,300.00
2261	6/30/2011			1,000.00				1,000.00
2262	7/13/2011			4,000.00				4,000.00
2264	8/4/2011			400.00				400.00
2277	8/29/2011			1,000.00				1,000.00
2284	9/14/2011			100.00				100.00
2285	9/12/2011			2,000.00				2,000.00
2289	9/14/2011			500.00				500.00
2308	9/15/2011			1,100.00				1,100.00
2309	9/27/2011			4,100.00				4,100.00
2310	9/27/2011			8,000.00				8,000.00



IDIS - PR33

U.S. Department of Housing and Urban Development  
 Office of Community Planning and Development  
 Integrated Disbursement and Information System  
 Home Matching Liability Report

DATE: C  
 TIME:  
 PAGE:

AUGUSTA, GA

Fiscal Year	Match Percent	Total Disbursements	Payments Requiring Match	Liability Amount
1997	25.0 %	\$482,405.58	\$482,405.58	\$120,601.39
1998	12.5 %	\$286,135.22	\$213,797.46	\$26,724.68
1999	12.5 %	\$547,142.10	\$479,219.00	\$59,902.37
2000	12.5 %	\$1,773,944.93	\$1,718,315.16	\$214,789.39
2001	12.5 %	\$1,363,319.38	\$1,205,518.59	\$150,689.82
2002	12.5 %	\$1,994,213.96	\$1,847,998.63	\$230,999.82
2003	12.5 %	\$1,041,126.87	\$698,189.35	\$87,273.66
2004	12.5 %	\$1,225,667.55	\$939,082.78	\$117,385.34
2005	12.5 %	\$947,069.77	\$708,917.85	\$88,614.73
2006	12.5 %	\$1,827,631.28	\$1,577,380.31	\$197,172.53
2007	12.5 %	\$1,208,414.95	\$974,123.73	\$121,765.46
2008	12.5 %	\$1,174,087.23	\$968,999.45	\$121,124.93
2009	12.5 %	\$1,446,737.59	\$1,259,014.04	\$157,376.75
2010	12.5 %	\$1,397,458.54	\$1,117,210.56	\$139,651.32
2011	0.0 %	\$1,151,667.61	\$0.00	\$0.00



DRAFT - Additional information may be forthcoming

**Response to #13.3.a. HOME MBE and WBE Report**

During 2011, eleven (11) contracts were awarded totaling \$159,157.00. All eleven (11) were awarded to Minority Business Enterprises.

(See completed HUD-40107 form – Annual Performance Report HOME Program that follows this page.)

DRAFT - Additional information may be forthcoming

**Annual Performance Report  
HOME Program**

**U.S. Department of Housing  
and Urban Development**  
Office of Community Planning  
and Development

OMB Approval No. 2506-0171  
(exp. 8/31/2009)

Public reporting burden for this collection of information is estimated to average 2.5 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless that collection displays a valid OMB control number.

The HOME statute imposes a significant number of data collection and reporting requirements. This includes information on assisted properties, on the owners or tenants of the properties, and on other programmatic areas. The information will be used: 1) to assist HOME participants in managing their programs; 2) to track performance of participants in meeting fund commitment and expenditure deadlines; 3) to permit HUD to determine whether each participant meets the HOME statutory income targeting and affordability requirements; and 4) to permit HUD to determine compliance with other statutory and regulatory program requirements. This data collection is authorized under Title II of the Cranston-Gonzalez National Affordable Housing Act or related authorities. Access to Federal grant funds is contingent on the reporting of certain project-specific data elements. Records of information collected will be maintained by the recipients of the assistance. Information on activities and expenditures of grant funds is public information and is generally available for disclosure. Recipients are responsible for ensuring confidentiality when public disclosure is not required.

This form is intended to collect numeric data to be aggregated nationally as a complement to data collected through the Cash and Management Information (C/M) System. Participants should enter the reporting period in the first block. The reporting period is October 1 to September 30. Instructions are included for each section if further explanation is needed.

Submit this form on or before December 31. Send one copy to the appropriate HUD Field Office and one copy to: <b>HOME Program, Rm 7176, 451 7th Street, S.W., Washington D.C. 20410</b>	This report is for period (mm/dd/yyyy) Starting: 1/1/2011 Ending: 12/31/2011	Date Submitted (mm/dd/yyyy)
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**Part I Participant Identification**

1. Participant Number	2. Participant Name Augusta, Georgia		
3. Name of Person completing this report	4. Phone Number (Include Area Code) 706-821-1797		
5. Address 925 Laney Walker Blvd., 2nd Floor	6. City Augusta	7. State Georgia	8. Zip Code 30901

**Part II Program Income**

Enter the following program income amounts for the reporting period: in block 1, enter the balance on hand at the beginning; in block 2, enter the amount generated; in block 3, enter the amount expended; and in block 4, enter the amount for Tenant-Based rental Assistance.

1. Balance on hand at Beginning of Reporting Period \$ 2,360,256 <sup>00</sup>	2. Amount received during Reporting Period \$ 1,216,121 <sup>00</sup>	3. Total amount expended during Reporting Period \$ 1,667,346 <sup>00</sup>	4. Amount expended for Tenant-Based Rental Assistance \$ 0. <sup>00</sup>	5. Balance on hand at end of Reporting Period (1 + 2 - 3) = 5 \$ 1,909,031 <sup>00</sup>
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**Part III Minority Business Enterprises (MBE) and Women Business Enterprises (WBE)**

In the table below, indicate the number and dollar value of contracts for HOME projects completed during the reporting period.

	a. Total	Minority Business Enterprises (MBE)			f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	
<b>A. Contracts</b>					
1. Number	11			10	1
2. Dollar Amount	162,979			159,157	3,822
<b>B. Sub-Contracts</b>					
1. Number					
2. Dollar Amount					
	a. Total	b. Women Business Enterprises (WBE)	c. Male		
<b>C. Contracts</b>					
1. Number	11	2	9		
2. Dollar Amount	8,122				
<b>D. Sub-Contracts</b>					
1. Number					
2. Dollar Amounts					

**Part IV Minority Owners of Rental Property**

In the table below, indicate the number of HOME assisted rental property owners and the total dollar amount of HOME funds in these rental properties assisted during the reporting period.

	a. Total	Minority Property Owners				f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	e. Hispanic	
1. Number						
2. Dollar Amount						

**Part V Relocation and Real Property Acquisition**

Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition. The data provided should reflect only displacements and acquisitions occurring during the reporting period.

	a. Number	b. Cost
1. Parcels Acquired		
2. Businesses Displaced		
3. Nonprofit Organizations Displaced		
4. Households Temporarily Relocated, not Displaced		

Households Displaced	a. Total	Minority Business Enterprises (MBE)			f. White Non-Hispanic
		b. Alaskan Native or American Indian	c. Asian or Pacific Islander	d. Black Non-Hispanic	
5. Households Displaced - Number					
6. Households Displaced - Cost					

**See reference:** <http://www.hud.gov/offices/adm/hudclips/forms/files/40107.pdf>

## **Response to #13.4. – Assessments**

### **13.4. a. On-Site Inspections of Rental Housing**

There are not currently any rental housing units carried under the HOME program.

### **13.4. b. Affirmative Marketing Actions**

The City through its Housing and Community Development Department continues its affirmative marketing efforts for the use of HOME funds. City staff also assists persons seeking housing outside areas containing a high proportion of lower income persons and provide information on fair housing rights and on the availability of housing in several locations, emphasizing housing choice. The local government has supported efforts by the local NAACP to increase knowledge of techniques for promoting economically and racially integrated housing through promotional activities. Every contract for HOME-assisted activities includes a provision that requires the contractor to exercise affirmative fair housing marketing and to comply with the provisions of 24 CFR 92.351 and the City's affirmative marketing provisions. It also requires them to keep records of their efforts to provide information and otherwise attract eligible persons from all racial ethnic and gender groups.

### **13.4. c. Outreach To Minority and Women's Businesses**

City staff continues to reach out to minority-owned and women-owned businesses. The City solicits minority and women participation through direct invitations and notices of bid opportunities to minority contractors. Invitations for bids are published in the Augusta Chronicle and the Metro Courier, a women-owned business.

## **HOMELESS**

### **14.0 Homeless Needs**

\*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

#### **Program Year 2 CAPER Homeless Needs response:**

14.1. Identify actions taken to address needs of homeless persons.

#### **Response to #14.1 – Addressing the Needs of Homeless Persons**

The City continues to work closely with all the Pathways partners and other social service agencies to assist with the provision of housing and services to the homeless in the community. The vision of the Continuum of Care (CoC) is one of commitment to assist homeless individuals and families to gain and/or regain housing stability and quality of life. The CoC is a system that provides homeless citizens with both coordinated services and follow-up to increase the probability of successful transition from homelessness to independent living within a reasonable amount of time. Efforts to combat homelessness include:

- Identifying the immediate needs of the homeless through a formal intake assessment;
- Determining who qualifies for homeless services based on HUD's standards and guidelines;
- Assisting homeless persons to obtain appropriate housing: permanent, transitional and emergency shelter; and

- Providing necessary support services to ensure the homeless can gain self-sufficiency in the future.

#### **Continuum of Care**

The City continues to provide leadership to the initiative in Year 2010. The City in collaboration with all the participating agencies, provide outreach, assessment and referral information to homeless persons. Actions taken by City to implement the Continuum of Care included identifying the local homeless population, assessing their individual and collective needs, referring them to appropriate resources, and tracking their movements through the Homeless Management Information System (HMIS).

To assist with tracking the homeless and services available, the City operates a computerized system for coordination of services and follow-up. The HMIS is being utilized to input homeless statistical data for access by the homeless and other homeless agencies.

The City and member agencies meet regularly to discuss service needs and problems experienced by the homeless population. Efforts continue to address unmet needs of the homeless.

Services being provided to prevent homelessness include job counseling and preparation for employment, rental assistance, second mortgage assistance, energy assistance, child care assistance, transportation, legal assistance and the provision of furniture items.

#### **Actions Taken to Prevent Low-Income Individuals and Families from Becoming Homeless**

People become homeless for a number of reasons including evictions, inability to pay rent, health problems, domestic violence and family conflicts, substance abuse issues, poverty and unemployment, inadequate supply of affordable housing, physical and mental disabilities and inadequate institutional discharge policies and procedures.

The City continues to provide CDBG, ESG and HPRP funds annually to agencies carrying out homelessness prevention activities. Funds were provided to East Augusta CDC, CSRA EOA, Georgia Legal Services Program, SAFE Homes of Augusta, Salvation Army and United Way to provide rental assistance to homeless persons to prevent eviction. There are many faith-based and other organizations which offer families and individuals assistance with rent, utilities and food to include but are not limited to Jerusalem Baptist Church, United Methodist Children's Home, Department of Family and Children Services, Greater Augusta Presbyterian Ministries and Domestic Violence Intervention Center.

- 14.2. Identify actions to help homeless persons make the transition to permanent housing and independent living.

#### **Response to #14.2 – Transition to Permanent Housing**

The Salvation Army has a Housing Coordinator who assists residents in locating housing. Action Ministries employs a Home Search Coordinator that assists homeless individuals in locating housing. Also, Action Ministries provides furniture items to registered agencies and individuals to assist with the furnishings of their residences.

CSRA Economic Opportunity Authority, Beulah Grove Resource Center, Salvation Army and SAFE Homes assist individuals and families with rental and utility deposits and at times transportation assistance. Emergency Shelter/Solutions Grant and Community Development Block Grant funds were provided to the aforementioned agencies to assist with the operation of their programs.

The Housing Authority extends priority status in its public housing programs to homeless persons in transition.

Goodwill Industries operates three local facilities providing job training and job placement services to homeless persons seeking employment.

14.3. Identify new Federal resources obtained from Homeless SuperNOFA.

**Response to #14.3 – New Federal Resources Obtained from the Homeless Super Notice of Funding Availability (NOFA)**

Through the 2011 Continuum of Care competition, 5 agencies received a total of \$655,873.00:

<u>Agency</u>	<u>Amount</u>
Augusta, Georgia (HMIS)	\$181,027.00
Augusta, Georgia (transportation)	\$ 34,545.00
CSRA EOA (Home Plus)	\$122,198.00
CSRA EOA S+CR (DCA)	\$ 74,556.00
Hope House Expansion (services)	\$ 58,842.00
Maxwell House S+CR (DCA)	\$ 86,304.00
Working Solutions (Goodwill Industries)	\$ 89,761.00

**15.0 Specific Homeless Prevention Elements**

15.1. Identify actions taken to prevent homelessness.

**Program Year 2 CAPER Specific Housing Prevention Elements response:**

**Response to #15.1 – Actions Taken to Prevent Homelessness**

People become homeless for a number of reasons including evictions, inability to pay rent, health problems, domestic violence and family conflicts, substance abuse issues, poverty and unemployment, inadequate supply of affordable housing, physical and mental disabilities and inadequate institutional discharge policies and procedures.

The City continues to provide CDBG and ESG funds annually to agencies carrying out homelessness prevention activities. Funds were provided to Georgia Legal Services, St. Stephen's Ministry, SAFE Homes of Augusta and Salvation Army to provide rental assistance to homeless persons to prevent eviction.

There are many faith-based and other organizations which offer families and individuals assistance with rent, utilities and food to include but are not limited to the Augusta Area Ministerial Council, First Baptist Church, Jerusalem Baptist Church, United Methodist Children's Home, Department of Family and Children Services, Greater Augusta Presbyterian Ministries, Southside Clique, and Domestic Violence Intervention Center.

**16.0 Emergency Shelter/Solutions Grants (ESG)**

16.1. Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).

**Program Year 1 CAPER ESG response:**

**Responses to #16.1 – Emergency Shelter and Transitional Housing  
Actions Taken to Address Emergency Shelter Needs of the Homeless**

The City continues to provide CDBG and ESG funds annually to agencies providing Emergency Shelter for the homeless. A total of \$18,939.00 was available in Year 2011. The major emergency shelters include Salvation Army (men, women and children), Interfaith Hospitality Network (families), American Red Cross (men), Augusta Rescue Mission (for men), Amanda's House of David, Hope Homes, Garden City Rescue Mission (men), St. Stephens Ministries (HIV/AIDS clients), Domestic Violence Intervention, Mercy Ministries, SAFE Homes (battered women) continue to provide emergency shelter for homeless individuals and families. There are currently 202 beds for individuals and 78 beds for families.

**Actions to Develop Transitional Housing**

During Year 2011, the City provided \$17,000.00 from a combination of CDBG and ESG funds. For transitional housing, there are 8 slots available for individuals and 73 slots for families. Augusta Urban Ministries continues to operate one (1) transitional house and the CSRA Economic Opportunity Authority (EOA) operates fifteen (15) transitional houses (two houses for HIV/AIDS LM persons) and Glenn House for veterans (11 beds). St. Stephen's Ministries provides one (1) group home (12 beds) for persons HIV/AIDS. Hope House can accommodate eighteen (18) female victims of substance abuse and the Hale House can accommodate 43 males. In addition, Interfaith Hospitality Network has 26 beds and the Salvation Army 12 that are used for transitional housing.

16.2. Assessment of Relationship of ESG Funds to Goals and Objectives

- a. Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.
- b. Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.

**Response #16.2 – Assessment of Goals And Objectives**

16.2. a. Use of Funds

The City's ESG activities relate to the Consolidated Plan and the Continuum of Care by providing programs that respond to the identified needs of the homeless population in the City. All ESG funds authorized and expended during Year 2011 addressed 2010-2014 Consolidated Plan Homelessness priorities. Funds were used to upgrade the level of services and improve the delivery of homeless services.

In Year 2011, the City received \$99,192.00 in ESG funds, of which approximately 5% (\$4,960.00) was retained for administrative costs. The remaining \$94,232.00 was distributed to seven (7) agencies. Because some agencies did not expend prior year funds, there were a total of one (1) ESG grants outstanding during Year 2011.

**ESG Activities Funded during 2011:**

Augusta Urban Ministries (FY2011 \$11,000.00): Agency provided furniture, clothing and bicycles to the homeless.

Accomplishments: Assisted 1 homeless family (4 persons) and expended \$4,071.94 this reporting period.

CSRA Economic Opportunity Authority (FY11 \$14,000): Agency provided transitional housing and supportive services to homeless families and individuals.

Accomplishments: Provided housing and supportive services to 97 homeless persons.

Hope House (FY08 \$123,28; FY09 \$10,000 & FY10 \$15,000): Agency provided housing for females and their children suffering from substance abuse problems.

Accomplishments: Assisted 28 females.

Hope House (FY11 \$17,000): Agency provided housing for females and their children suffering from substance abuse problems.

Accomplishments: Assisted 8 females

Interfaith Hospitality Network (FY11 \$19,818.00): Agency provided emergency shelter to families with children.

Accomplishments: Assisted 46 persons.

St. Stephens Ministry (FY09 \$15,000 & FY10 \$12,030): Agency provided transitional housing and supportive services to terminally ill individuals who have become homeless as a result of having HIV/AIDS.

Accomplishments: 27 clients were provided housing, counseling and transportation.

Safe Homes of Augusta (FY11 \$4,419): Agency provided shelter for victims of domestic violence.

Accomplishments: 833 persons were provided shelter and supportive services.

Salvation Army (FY11 \$15,935): Agency provided meals and shelter for temporarily homeless men, women and children.

Accomplishments: 720 men, women and children assisted.

Salvation Army (FY11 \$12,495): Agency provided employment training to homeless men.

Accomplishments: 44 men assisted.

Administration (FY11 \$4,960): Funds used for administration of the ESG Program.

**Response to 16.2. b. Implementation of Comprehensive Homeless Planning Strategy**

The City's Comprehensive Homeless Strategy contains the following goals:

- Goal #1: Continuum will identify and assess needs of homeless clients.
- Goal #2: Continuum will continue to utilize and expand, as approved, its HMIS for homeless individuals and persons in families with children, including the disabled.
- Goal #3: Assist homeless persons to obtain housing, thus reducing homelessness.
- Goal #4: Ensure that all homeless clients will be individually assisted to identify, apply for and obtain mainstream health and social service resources.

ESG funds support the funding of emergency shelters, transitional housing and supportive services which helps to implement the comprehensive homeless planning strategy for the CoC. ESG funds

have provided shelter and services to approximately 1639 homeless persons. The number and types of individuals/persons served with ESG funds are outlined below:

<b>Category</b>	
<b>- Sub-Category</b>	
- Total Extremely Low Income CSRA (97)P SA(504) 100(HH, IHN, & St.SM)	701
- Total Low Income – SafeH(374) SA(216) 13(HH, IHN, & St.SM)	603
-Total Low/Mod Income – SafeH(127)	127
- Total Not Low/Mod – SafeH(208)	208
<b>Total Persons - SafeH(709) CSRA(97) SA(720) 113(HH, IHN, &amp; St.SM)</b>	<b>1639</b>
<b>Race/Ethnicity</b>	
- White CSRA EOA(6) - SafeH (267/Hispanic (9)) SA(153) 32(HH, IHN, & St.SM)	458
- Black or African American CSRA(81) SafeH(533) SA(471) 81(HH, IHN, & St.SM)	1166
- Asian SafeH(4)	4
- Am. Indian or Alaskan Nat. CSRA(3)	3
- Native Hawaiian/Pacific Islander SafeH (5)	5
- Amer. Indian/Alaskan Native & White SafeH (3)	3
- Asian & White	0
- Black/African American & White - SA (4) CSRA(2)	6
- American Indian/Alaskan Native & Black/African American	0
- Multi-Racial SA(92) Safe H(21)	113
<b>Total</b>	<b>1644</b>

16.3. Matching Resources

- a. Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.

**Response to #16.3.a - Matching Resources**

ESG funds were matched in the amount of \$85,743.26 during Year 2011. The matching funds, along with FY2011 expenditures are outlined below:

**2011 Projects: 2011 Expenditures**

Project	Grant	2011 Expenditures (\$'s)	Match Amount Based on 2011 Expenditures (\$'s)	Match Sources	Cumulative Project Expenditure To-Date
Augusta Urban Ministries	\$11,000.00	\$4,071.94	\$11,000.00		
CSRA Economic Opportunity Authority	\$14,000	0.00	\$14,000	None, no funds expended	0.00
Hope House	\$17,000	0.00	17,000	Augusta Charity Classic Fund - \$4,000; The Church of The Good Shepherd - \$1,000; Community Foundation of CSRA Donor Fund Account - \$2,000 Cullum Foundation, Inc. - \$10,000	17,000

Interfaith Hospitality Network of Augusta, Inc.	19,818	19,818	21,500	Private Funds - \$21,500	19,818
Safe Homes of Augusta	\$4,419	0.00	\$4,419	United Way & Clinton Anderson grants	
Salvation Army	\$15,935	0.00	\$23,824.26	Private funds	
St. Stephen's Ministry of Augusta, Inc.	15,000	14,392.99	\$50,000	The M.A.C. AIDS Fund	14,392.99
United Way	4060.00	0.00	5000.00	United Way grant & Community Foundation grant	
Administration	4959.60	4,930.00		--	
<b>TOTAL</b>	<b>95192.00</b>	<b>39140.99</b>	<b>85,743.26</b>		

**Total 2011 Expenditures \$39,140.99**

Grand Total: Expenditures - \$39,140.99 Match - \$85,743.26

16.4. State Method of Distribution

- a. States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as subrecipients.

16.4. State Method of Distribution

**Response to 16.4. Not Applicable**

16.5. Activity and Beneficiary Data

- a. Completion of attached Emergency Shelter/Solutions Grant Program Performance Chart or other reports showing ESGP expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.
- b. Homeless Discharge Coordination
  - i. As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.
- c. Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.

16.5. Activity and Beneficiary Data

**Response to #16.5. a. ESG Program Performance Chart**

As a result of ESG-funded projects, non-profits provided services to 1392 homeless persons or persons at-risk of being homeless. The City did not have any problems in collecting, reporting and evaluating the reliability of information.

**Response to #16.5. b. Homeless Discharge Coordination**

Due to the limited number of ESG funds, the City allocated 2011 ESG funds to shelter operating expenses, essential services and homeless prevention. No ESG funds were spent during the reporting period for homeless discharge coordination activities. Should additional funds become available in subsequent years, the City will consider allocating funds toward this effort.

**Response to #16.5. c. Implementation of Homeless Discharge Coordination Policy**

The City does not have a Homeless Discharge Policy. However, funds for homeless prevention were provided to SEVEN (7) HPRP sub-recipients: Antioch Ministries, CSRA EOA, East Augusta CDC, Georgia Legal Services, Safe Homes, Salvation Army and United Way.

However, protocol is in place for persons exiting health care, mental health and penal institutions. Coordinated Health Services, Inc. (Good Samaritan Respite Center) has an agreement with the Georgia Health Sciences University (formerly Medical College of Georgia) and Trinity Hospital for the discharge of patients to their respite center on Broad Street. This respite center provides both medical services and case management planning for self-sufficiency and housing and is considered a direct response to inappropriate hospital discharges.

Serenity Behavioral Health Systems has 25 residential units and 2 apartment complexes for discharged clients. Gracewood Hospital has 8 community homes for its clients and Walton Community Services has 69 housing units to accommodate persons with physical disabilities.

Persons being released from prison are provided housing and services at the Transitional Center located on 601 Taylor Street.

CSRA Economic Opportunity Authority in conjunction with the Department of Family and Children Services provides Life Skill classes for young people transitioning out of the Foster Care system.

**COMMUNITY DEVELOPMENT**

**17.0 Community Development**

\*Please also refer to the Community Development Table in the Needs.xls workbook.

- 17.1. Assessment of Relationship of CDBG Funds to Goals and Objectives
  - a. Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.
  - b. Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.
  - c. Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.

**Program Year 2 CAPER Community Development response:**

Response to 17.1.a. Assessment of Relationship of CDBG Funds to Goals and Objectives

**CDBG EXPENDITURES BY CONSOLIDATED PLAN PRIORITIES**

All CDBG funds expended during Year 2011 addressed 2010-2014 Consolidated Plan priorities. The table below *Year 2011 CDBG Expenditures According to Consolidated Plan Priority Needs Areas* details the expenditures of CDBG funds according to Consolidated Plan priority needs areas.

**Year 2011 CDBG Expenditures According to Consolidated Plan Priority Need Areas**

Activity	Priority	Expenditure \$'s	%
Acquisition	H	\$2,097,716.00	71.7
Relocation	H	\$0.00	0.0
Public Facilities	M	\$143,293.98	4.8
Housing	H	\$0.00	0.0
*Public Services	H	\$76,309.17	2.7
Economic Development (loans, TA & façade)	H	\$53,370.00	1.9

Clearance & Demolition	H	\$115,602.00	3.9
Planning & Administration	H	\$439,089.00	15.0
<b>Total Expenditures</b>		<b>\$2,925,380.15</b>	<b>100.0</b>

\* Note: Public Service Expenditures subject to 15% cap are calculated differently as indicated on Financial Summary.

Of the total CDBG expenditures in Year 2011, the highest expenditures were for acquisition at 71%. Based on total CDBG expenditures for Year 2011, 95% of CDBG funds were expended for high priority activities.

An analysis of the use of CDBG funds to address priority needs was also conducted. A summary of this analysis is provided in the table that follows *CDBG Expenditures According to Priority Needs*.

**2011 CDBG Expenditures According to Priority Needs**

Priority Need Area	Expended in 2011	Priority Level
Housing, Acquisition, Relocation & LBP		H
<b>Homeless</b>		
Permanent Housing		H
Emergency Shelter		L
Transitional Housing		M
Case Management	\$128,193.00	M
Homeless Prevention		H
Job Training (Salvation Army – included under PS)	\$3,495.00	H
Legal Assistance		H
Life Skills Training		H
Respite Care (CHS) (included under PS)		H
Substance Abuse		H
Furniture/Bicycles (Augusta Urban Ministries)	\$8,330.00	M
Health Care (CHS) – (included under PS)		H
Housing Placement		M
Mental Health Care		M
Transportation (HCD) (included under PS) (Kids Restart)	\$5,183.00	M
Food		L
<b>Infrastructure</b>		
Flood Drain Improvements		H
Privately Owned Utility Connections (included in housing)		H
Sidewalks		M
Solid Waste Disposal Improvements		M
Street Improvements (Dover/Lyman Streets)		M
Water/Sewer Improvements		M
<b>Public Facilities</b>		
Neighborhood Facility (Laney Museum)	\$140.00	H
Parks and/or Recreation (Henry Brigham)	\$138,041.01	H
Senior		H
Homeless Facilities		H
Childcare Centers (The Family Y)		
Handicapped Centers		M
Health Facilities		M
Parking Facilities		M

Youth Centers	\$4,487.97	M
General Facilities (Jessye Norman) (Augusta Mini Theater)	\$3,995.00	L

**Continuation - 2011 CDBG Expenditures According to Priority Needs**

Priority Need Area	Expended in 2011	Priority Level
<b>Public Services</b>		
Abused & Neglected Children (Kids Restart)	\$16,660	H
Crime Awareness		H
Emergency Financial Assistance		H
Employment Training (Salvation Army)	\$10,322.41	H
Housing Counseling (CSRA EOA) (Promise Land)	\$16,851.62	H
Legal Services		H
Fair Housing		H
Handicapped Services		H
Health Services (included under homeless)		H
Senior Services	\$17,856.37	H
Battered & Abused Spouses		H
Youth Services (East Augusta), (Art Factory), (Shiloh), (Laney Museum) (Boys & Girls Club of Augusta) (MACH Academy, Inc.) (Olde Town Community Outreach Center)	\$71,743.55	H
Transportation Services (included under homeless)		M
Childcare Services		H
Substance Abuse Services		H
General Services		M
<b>Economic Development</b>		
Direct Financial Assistance to For-Profits (Antioch)	\$15,000.00	H
Technical Assistance		H
Micro-Business		H
Rehab: Publicly- or Privately-Owned Commercial/Industrial (Facades)	\$50,000.00	M
<b>Other Community Development Needs</b>		
Clearance & Demolition	\$115,602.00	H
Lead-Based Paint/Hazards (included under housing)	\$2,000.00	M
Energy Efficiency Improvements		M
<b>Planning &amp; Administration</b>		
Fair Housing	3,701	H
Planning		M
Administration	435,388	H

Funds expended for high priority activity totaled \$844,800.96, medium priority activities \$198,193.97 and low activities \$625.00.

**Response to #17.1.b. MEETING AFFORDABLE HOUSING GOALS – Progress toward meeting goals for providing affordable housing, including the number and types of households served.**

The City's CDBG-funded housing programs indicated below are targeted to single-family, owner-occupied housing.

Affordable housing projects funded with CDBG funds during the reporting period included:

**Housing Rehabilitation Program** - This program provides deferred loans, low interest loans and emergency grants to low and moderate income owner occupants of single unit properties.

- 7 Single unit properties completed
- 15 One-Year Goal
- Type Household; Owner-occupied

**Paint Program** - Participation in this program is limited to low and moderate income occupants of single and multi-unit properties. Free paint is provided to eligible participants for the painting of the structure's exterior.

- 1 Single unit properties completed
- 3 One-Year Goal
- Type Household; Owner-occupied

**Emergency Grant Program** - Grants of up to \$5,000 per units are provided to low-income persons for housing improvements limited to dangerous conditions.

- 15 Single unit properties completed
- 5 One-Year Goal
- Type Household; Owner-occupied

**World Changers Project** - This annual program is carried out to provide limited rehab to low and moderate income owner-occupied houses in a designated community. Under this program, labor is provided free by "World Changers" and supplies/materials are funded with CDBG funds.

- 12 units completed
- No Goal Set
- Type Household; Owner-occupied

**Response to #17.1.c. Extent to which CDBG funds were used for activities that benefited extremely low income, low income and moderate income persons.**

Only one CDBG activity carried out during the 2011 program year did not result in a benefit to low and moderate income persons. This activity involved the Façade Rehabilitation Grant Program (slum/blight). As a result, 98% of all expenditures benefited low and moderate income persons.

The table below summarizes the distribution of these funds among various income levels.

**Total CDBG Beneficiaries by Income Category**

Activity	Extremely Low Income 0-30% AMI	Low Income 31-50% AMI	Moderate Income 51-80% AMI	Total Low-Mod Income	Not Low-Mod Income > 80% AMI	Total Beneficiaries
Persons:						
Public Services	1,444	610	174	30	106	2,364
Households:						
H/Rehabilitation	6	1	0	7	0	7
Paint	0	1	0	1	0	1

Emergency Repair	6	9	0	15	0	15
World Changers	0	0	12	12	0	12
1 <sup>st</sup> Time Homebuyers	8	0	32	40	0	40
<b>TOTAL</b>	<b>20</b>	<b>11</b>	<b>44</b>	<b>75</b>	<b>0</b>	<b>75</b>

17.2. Changes in Program Objectives

- a. Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.

**Response to #17.2. Changes in Program Objectives**

The City has not changed its overall Consolidated Plan goals and objectives since its approval by the U. S. Department of Housing and Urban Development in Year 2010.

The following amendments occurred during the 2011 program year:

**Amendments during Year 2011:**

**CDBG FUNDS - \$ 377,250.51**

**Acquisition and DPA FUNDS - \$286,955.74**

<b>FROM</b>	<b>Amount (-)</b>	<b>TO</b>	<b>Amount (+)</b>
Acquisition -HCD- FY2010- \$200,663.49	165,663.49	<b>Small Business Development</b>	<b>165,663.49</b>
DPA FY 2011 \$84,966.00	-70,000	<b>Small Business Development</b>	<b>70,000.00</b>
DPA FY 2010 \$51,292.25	-51,292.25	<b>Brigham Tennis Court/Track Project</b>	<b>51,292.25</b>
<b>TOTAL</b>	<b>\$286,955.74</b>	<b>TOTAL</b>	<b>\$286,955.74</b>

**Public Service FUNDS - \$30,597.95**

<b>FROM</b>	<b>Amount (-)</b>	<b>TO</b>	<b>Amount (+)</b>
<b>Augusta Youth Center 2010</b>	\$4,026.72	<b>Shiloh Community Center</b>	<b>4,026.72</b>
<b>CSRA EOA – Housing Counseling</b>	\$26,571.23	<b>Augusta Mini Theatre</b>	<b>7,190.41</b>
		<b>Boys &amp; Girls Club</b>	<b>7,190.41</b>
		<b>Hope House, Inc.</b>	<b>7,190.41</b>
		<b>New Bethlehem Center</b>	<b>5,000.00</b>
<b>TOTAL</b>	<b>-\$30,597.95</b>	<b>TOTAL</b>	<b>\$30,597.95</b>

**Public Facility and Clearance and Demolition FUNDS - \$59,696.82**

<b>FROM</b>	<b>Amount (-)</b>	<b>TO</b>	<b>Amount (+)</b>
Augusta Neighborhood Corp. Inc. FY 2009 (PF)	-54,406.56	<b>Small Business Development</b>	<b>54,406.56</b>
Bethlehem/Laney Walker Clean-up Interim Assistance	-5,000	<b>Small Business Development</b>	<b>5,000.00</b>
St. Stephen's Ministry	290.26	<b>Small Business Development</b>	<b>290.26</b>
<b>TOTAL</b>	<b>-\$59,406.56</b>	<b>TOTAL</b>	<b>\$59,696.82</b>

**CDBG FUNDS - \$ 503,000.00**

**Small Business Development - \$503,000.00**

<b>FROM</b>	<b>Amount (-)</b>	<b>TO</b>	<b>Amount (+)</b>
Small Business Development –FY2009	\$157,308.37	Dyess Park Project	\$157,308.37
Small Business Development –FY2010	\$265,663.49	Dyess Park Project	\$265,663.49
Small Business Development –FY2011	\$80,028.14	Dyess Park Project	\$80,028.14
<b>TOTAL</b>	<b>\$503,000.00</b>	<b>TOTAL</b>	<b>\$503,000.00</b>

**SPLOTS FUNDS - \$503,000.00**

<b>FROM</b>	<b>Amount (-)</b>	<b>TO</b>	<b>Amount (+)</b>
Dyess Park Project –FY2012	\$503,000.00	Historic and Cultural Projects	\$503,000.00
<b>TOTAL</b>	<b>\$503,000.00</b>	<b>TOTAL</b>	<b>\$503,000.00</b>

**Response to #17.3. Carrying Out Planned Actions**

**a. Pursuing Resources Indicated in Consolidated Plan**

The City applied for Continuum of Care and NSP3 funds as aforementioned.

**b. Certifications of Consistency**

The City of Augusta maintains a public request for proposals process to identify activities that will be funded each program year. The process is open to all who wish to submit proposals and project selections are made on the basis of the recommendations of staff. Upon request, staff provides technical assistance to all agencies. As a result, most projects that are proposed are consistent with the Consolidated Plan.

Applicants seeking certification that activities are consistent with the Consolidated Plan are not discriminated against on any basis and the certification is provided in a fair and impartial manner.

Relative to the Continuum of Care, four (4) Certifications of Consistency were executed by the Mayor for: 1) Augusta, Georgia renewals 2) CSRA Economic Opportunity Authority renewal, 3) Goodwill Industries renewal and 4) Hope House, Inc. renewals.

**c. Consolidated Plan Implementation**

The City of Augusta maintains an open process for the preparation and implementation of the Consolidated Plan. The City did not hinder the implementation of the Consolidated Plan through any action or willful inaction.

**17.4. For Funds Not Used for National Objectives**

- a. Indicate how use of CDBG funds did/did not meet national objectives.
- b. Indicate how did/did not comply with overall benefit certification.

**Response to #17.4. Compliance with National Objectives**

Local community development activities must be designed to address one or more of the three national objectives:

- Benefit low to moderate income persons and neighborhoods;
- Eliminate slums and blight and blighting influences; and
- Meet other urgent community needs imposing an immediate threat to safety and health.

Activities pursued in Year 2011 primarily focused on benefiting low and moderate income persons through:

- Direct provision of services to low income persons;
- Improving quality of life for low income persons through improvements to public facilities;
- Direct provision of loans to small businesses;
- Direct provision of assistance (rehabilitation loans) to income qualified households; and
- Eliminating Slum/Blight through commercial rehabilitation.

The total expenditures disbursed for low/mod activities represents 94% of the amount subject to the low/mod benefit requirement.

- 17.5. Anti-displacement and Relocation – for activities that involve acquisition, rehabilitation or demolition of occupied real property
- a. Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.
  - b. Describe steps taken to identify households, businesses, farms or nonprofit organizations who occupied properties subject to the Uniform Relocation Act or Section 104(d) of the Housing and Community Development Act of 1974, as amended, and whether or not they were displaced, and the nature of their needs and preferences.
  - c. Describe steps taken to ensure the timely issuance of information notices to displaced households, businesses, farms, or nonprofit organizations.

**Response to #17.5. Compliance with Uniform Relocation Act (URA)**

**a. Steps Taken to Minimize Displacement**

When planning projects, careful consideration is given with regard to avoiding displacement or relocation. Displacement of any nature is reserved as a last resort action necessitated only when no other alternative is available and when the project is determined necessary in order to carry out a specific goal or objective that is of benefit to the public.

If displacement is precipitated by activities that require the acquisition (either in whole or in part) of real property directly by the City, all appropriate benefits required by the Uniform Relocation and Real Property Acquisition Policies Act of 1970, as amended; the government-wide URA regulations at 49 CFR Part 24; revised section 104(d) of the Housing and Community Development Act of 1974, as amended; and the final rule at 24 CFR 570.606 are adhered to.

Consistent with the goals and objectives of activities assisted under the Act, the City structure projects and take the following steps to minimize the displacement of persons from their homes, businesses, non-profit organizations and farms:

1. Any CDBG/ESG/HOME/HOPWA demolition program is structured so that only vacant dilapidated units, which have been inspected and found to be unfit for human habitation, are considered for demolition;

2. Information is provided to the citizens to keep them involved in the process regarding pending zoning and rezoning actions that threaten the preservation of residential areas; and
3. Rehabilitation of multi-family units are planned to allow tenants to remain during and after rehabilitation by working with empty units first.

**b. Steps Taken To Identify Occupants of Properties subject to URA**

Prior to approving any projects that would cause displacement, staff conducts surveys in the form of individual interviews of all occupied properties that are included in the proposed development project. Information collected includes the identity of each household, household composition, rent paid, if applicable, household income and special needs the household might have.

**c. Steps Taken to Ensure Timely Issuance of Information Notices to Displaced Occupants**

Once an application for a project has been submitted, the City obtains the necessary information about the current occupants/owners of the properties. General information notices are sent by certified mail return receipt requested to property owners and tenants. The notice informs them of a possible project, of their rights under the URA and stresses the need not to move. A copy of the brochure "When a Public Agency Acquires Your Property" is included in the letter.

Following initiation of negotiations, other notices sent include:

- Move-in Notice – Informs households moving into potential projects after the application that they may be displaced and that they will not be entitled to assistance.
- Notice of Non-Displacement – Informs households who will remain in the project after completion of the assisted activity of their rights and of the terms and conditions of their remaining at the property.
- Temporary Relocation Notice – Informs households who will be temporarily relocated of their rights and of the conditions of their temporary move.
- Notice of Eligibility – Informs households to be displaced of their rights and levels of assistance under the URA.
- 90 and 30 Day Notices – Informs households to be displaced of their rights and levels of assistance under the URA.

Staff conducts a personal initial interview with each household that will be displaced. During this initial interview, the relocation assistance that will be provided is explained in full detail and the household to be displaced is provided with the appropriate written informational brochures.

17.6. Low/Mod Job Activities – for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons

- a. Describe actions taken by grantee and businesses to ensure first consideration was or will be given to low/mod persons.
- b. List by job title of all the permanent jobs created/retained and those that were made available to low/mod persons.
- c. If any of jobs claimed as being available to low/mod persons require special skill, work experience, or education, provide a description of steps being taken or that will be taken to provide such skills, experience, or education.

**Response to #17.6. Low/Mod Job Activities**

During this period, FY2011, the Small Business Development/Recruitment Revolving Loan Program has not created or retained jobs for low to moderate income persons.

- 17.7. Low/Mod Limited Clientele Activities – for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit
- a. Describe how the nature, location, or other information demonstrates the activities benefit a limited clientele at least 51% of whom are low- and moderate-income.

**Response to #17.7. Low/Mod Limited Clientele Activities**

- a. Describe how the nature, location or other information demonstrates the activities benefit a limited clientele at least 51% of whom are low and moderate income.

For activities benefiting low/mod limited clientele, sub-recipients are required to collect income data from primary and secondary data sources, such as check stubs, or verification of participation in public assistance programs. Also, sub-recipients are required to provide this information to the City during monitoring to confirm eligibility of clients.

Agencies providing services to seniors, who are presumed to be low and moderate income, must verify that the recipient is 62 years of age. The homeless population is also presumed to be low income. Agencies must provide documentation of the client's homelessness status.

The City did not fund any activities in which the nature of the activity could be presumed to be serving a low and moderate income clientele.

- 17.8. Program income received
- a. Detail the amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.
  - b. Detail the amount repaid on each float-funded activity.
  - c. Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.
  - d. Detail the amount of income received from the sale of property by parcel.

**Response to #17.8. Program Income Received - \$708,999.13**

a. During this reporting period, loan repayments to the Small Business Development/Recruitment Revolving Loan Fund and the Housing Rehabilitation Program generated program income for the CDBG Program in the amount of \$155,005.00. For the HOME Program, program income was generated from CHDOs' loan repayments totaling \$245,590.00. As a result of repayments of UDAG loans, \$7,894.00 was generated and NSP loan repayments amount to \$300,510.13. Total Program Income for FY2011 was \$708,999.13.

- b. The City did not have any float-funded activities.
- c. There were no other loan repayments.
- d. The City did not receive any income from the sale of property by parcel.

17.9. Prior period adjustments – where reimbursement was made this reporting period for expenditures (made in previous reporting periods) that have been disallowed, provide the following information:

- a. The activity name and number as shown in IDIS;

- b. The program year(s) in which the expenditure(s) for the disallowed activity(ies) was reported;
- c. The amount returned to line-of-credit or program account; and
- d. Total amount to be reimbursed and the time period over which the reimbursement is to be made, if the reimbursement is made with multi-year payments.

**Response to #17.9. Prior Period Adjustments**

The City did/did not make any prior period adjustments where reimbursement was made this reporting period for expenditures disallowed in previous reporting periods.

**17.10. Loans and other receivables**

- a. List the principal balance for each float-funded activity outstanding as of the end of the reporting period and the date(s) by which the funds are expected to be received.
- b. List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.
- c. List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness.
- d. Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.
- e. Provide a List of the parcels of property owned by the grantee or its sub-recipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period.

**Response to #17.10. Loans and Other Receivables**

- a. The City did not have any float loans.
- b. Total number of loans outstanding and principal balance owed as of end of reporting period.

- Single-unit housing rehab. Revolving fund:

Loans outstanding	86
Principal Balance	\$1,517,446.00

- Multi-unit housing rehab. Revolving fund:

Loans outstanding	1
Principal Balance	\$302,717.00

- Economic Development Revolving funds:

Loans outstanding	1
Principal balance	\$17,604.00

- c. Outstanding loans that are deferred or forgivable None
- d. Number and amount of loans in default and for which the balance was forgiven or written off during reporting period. 2  
\$18,890.00

- e. Parcels acquired or improved with CDBG funds that are available for sale as of end of reporting period: None

17.11. Lump sum agreements

- a. Provide the name of the financial institution.
- b. Provide the date the funds were deposited.
- c. Provide the date the use of funds commenced.
- d. Provide the percentage of funds disbursed within 180 days of deposit in the institution.

**Response to #17.11. Lump Sum Agreements**

The City did not have any lump sum agreements.

17.12. Housing Rehabilitation – for each type of rehabilitation program for which projects/units were reported as completed during the program year

- a. Identify the type of program and number of projects/units completed for each program.
- b. Provide the total CDBG funds involved in the program.
- c. Detail other public and private funds involved in the project.

**Response to #17.12. Housing Rehabilitation**

The number of houses being rehabilitated has steadily decreased through the years. Efforts are being focused primarily on new construction in the NRSA. Outlined below is a listing of the CDBG-funded housing rehabilitation projects completed during Year 2011:

Type Program	Units Completed	Amount CDBG funds (\$'s)	Other Public/Private Funds
Homeowner Rehabilitation Program	7	\$213,564.00	0
Emergency Grant Program	15	\$63,050.00	0
Paint Program	1	\$352.42	0
World Changers Project	12	\$37,000.00	0
<b>TOTAL</b>	<b>35</b>	<b>\$313,966.42</b>	<b>0</b>

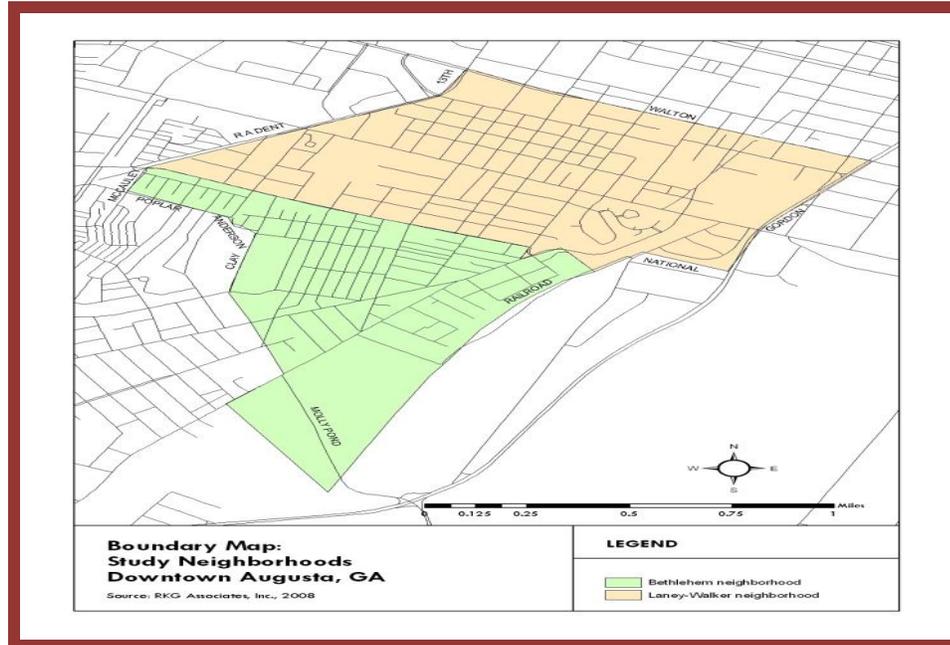
17.13. Neighborhood Revitalization Strategies – for grantees that have HUD-approved neighborhood revitalization strategies

- a. Describe progress against benchmarks for the program year. For grantees with Federally-designated EZs or ECs that received HUD approval for a neighborhood revitalization strategy, reports that are required as part of the EZ/EC process shall suffice for purposes of reporting progress.

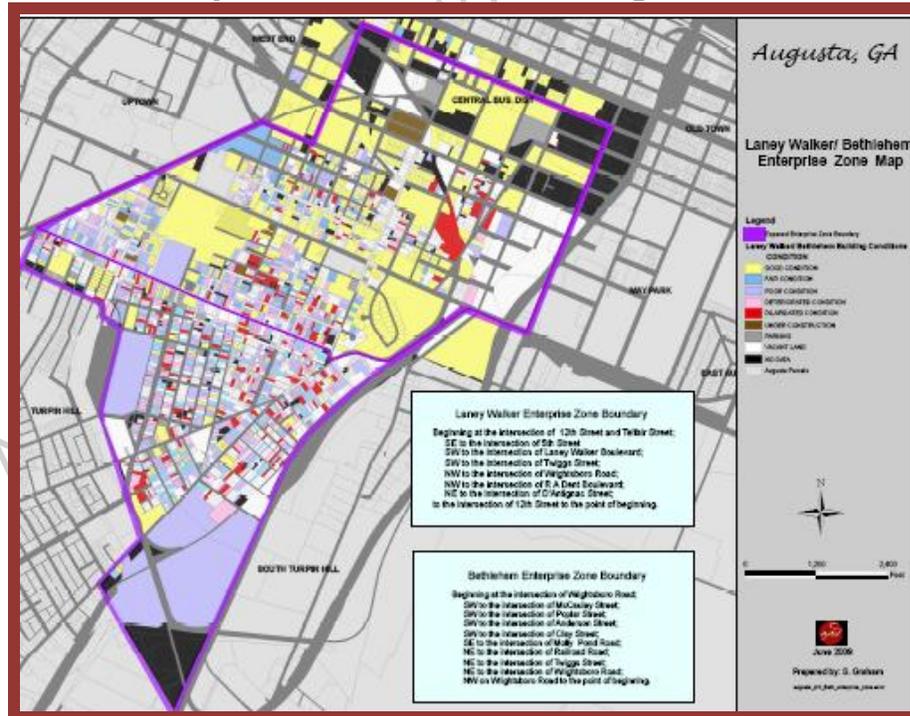
**Response to #17.13. Neighborhood Revitalization Strategies**

On March 27, 2009, HUD approved the City of Augusta's Neighborhood Revitalization Strategy Area (NRSA). The NRSA study area includes the Laney-Walker and Bethlehem neighborhoods. Neighborhood boundaries for Laney-Walker are Walton Way to the north, Wrightsboro Road to the south, Gordon Highway to the east and R. A. Dent Boulevard to the west. Neighborhood boundaries for Bethlehem are Wrightsboro Road to the north, Old Savannah Road and Twiggs Street to the west and along the existing railroad line to the northwest. This area also includes the Laney-Walker/Bethlehem Enterprise Zone.

## Neighborhood Revitalization Strategy Area Laney-Walker/Bethlehem



## Laney-Walker/Bethlehem Enterprise Zone



The plan is broken into 3 areas with objectives and projects to address those areas. They include:

1. Support workforce development and asset building opportunities for low and moderate-income residents. Redevelop the Laney-Walker Corridor as an economic development

- engine for the Laney-Walker and Bethlehem neighborhoods and develop affordable workforce housing.
2. Create and preserve decent, safe and affordable housing by building new single-family homes for homeownership, help existing homeowners fix up their homes and help investor-owners repair their properties and keep rents affordable.
  3. Enhance a suitable living environment in the NRSA through infrastructure improvements and public safety and quality of life organizing efforts. This includes increasing the amount of passive and active open space in Laney-Walker and Bethlehem and redesign existing open space.

**Strategy Benchmark Matrix**

Physical Improvement Strategy	Year 1	Years 2-5	
Senior Citizen Development	Site Acquisition	128 units+/complete	Laney-Walker Project Development Area @ Carrie and Laney-Walker Boulevard
Single-family housing for homeownership	Site Acquisition Complete 12 schematic designs & 4 sets of working drawings.	100 new single family homes completed for first-time buyers	Pine Street, Holley Street, Twiggs Street and Wrightsboro Road Project Development Areas
Sidewalks & services alley	Survey Work completed	500 linear ft. complete	Sidewalk repair/replacement to follow Project Development Areas, service alleys build to rear access to garages.
Personal/Economic Empowerment	Year 1	Year 2-5	
Job Skill Development (individuals)	250	1,000	Augusta Business League
Construction Related Employment	200	300	2 Project development areas started in year 1. 4 Project development areas started by year 5.
Permanent Jobs created thru Neighborhood Retail Development	20	100	Development of neighborhood retail on Laney-Walker Blvd. and Wrightsboro Road at R.A. Dent Blvd.
Façade Improvement	Program Developed	20 Storefronts completed	Laney-Walker Project Development Area
Employee Assisted Housing	Program developed	100 employers assisted	Program through Georgia Medical College & Freddie Mac
First-Time Homebuyer Assistance	150 assisted	600 assisted	Special Affordable Housing Opportunity Events
Revolving Loan Pool	Program developed	15 loans	Laney-Walker Project Development Area neighborhood retail development

**Progress Benchmarks for NRSA**

Goal 1:

- The amount of passive and active open space has been increased through an aggressive demolition and blight remediation plan. Completed demolition of one (1) commercial building and one (1) apartment complex (16 units).
- Nineteen (19) additional residential units have been arranged for demolitions.
- The redesign of the open space follows the established master plan. Public input in the process is ensured through regularly quarterly updates.
- The City's Housing and Community Development Department via its Neighborhood Stabilization Program has constructed three (3) duplexes which must be occupied by families/persons at or below 50% of the Area Median Income, of which most Senior Citizens will qualify for based on their total household income.

Goal 2:

- A total of 84 properties (single family and multi-family) have been purchased within the NRSA.
- Construction of eleven (11) single family housing units completed and one (2) underway.
- Provided eight homeowners with down payment assistance.
- An owner-occupied Rehabilitation Program has been developed. The budget is \$400,000.

Goal 3:

- Two (2) loans to area non-profits for businesses.
- A local builder has built eleven (11) houses and is currently building two (2) additional units.
- Investigations have begun to implement the use of vacant land, once occupied by blighted property that has now been demolished and cleared, as green space for a combinations of pocket parks and community gardens.
- Approval has been granted to selectively utilize seller financing as a means to increase the number of comparable properties within the revitalization area for appraisal values within the development node.

17.14. CDBG Financial Summary (HUD Form 4949.3)

**Response to #17.14 CDBG Financial Summary (HUD Form 4949.3) follows:**

## **18.0 Antipoverty Strategy**

18.1 Describe actions taken during the last year to reduce the number of persons living below the poverty level.

### **Program Year 2 CAPER Antipoverty Strategy response:**

The primary purpose of the City's programs is to reduce the number of persons and families living in poverty by providing social and economic opportunities via development, housing, social services and other activities that provide lower income persons an opportunity to improve their living standards. The primary goal of all the projects funded during Year 2011 was to reduce poverty.

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## **NON-HOMELESS SPECIAL NEEDS**

## 19.0 Non-homeless Special Needs

- 19.1. Identify actions taken to address special needs of persons that are not homeless but require supportive housing, (including persons with HIV/AIDS and their families).

### Program Year 2 CAPER Non-homeless Special Needs response:

Access to services for the sub-population is facilitated by homeless organizations in the City.

Supportive housing and supportive services for the mentally ill continues to be provided through the Community Residential Service Program sponsored by the State's Serenity Behavioral System. The Friendship Community Center provides day socialization programs and assistance to persons recovering from a variety of emotional and mental disorders.

Supportive housing and supportive services for the elderly and disabled are being addressed by the Augusta Housing Authority, Walton Community Services, Easter Seals, CSRA Agency on Aging, Senior Citizen's Council, and other non-profit agencies in the community operating personal care homes.

Walton Community Services provides housing for persons with disabilities which include Walton Manor (5-bedroom group home), Walton Pointe (triplex with 2 bedrooms), Walton Heights Apartments (nine 2-bedroom units), Walton Place Apartments (twenty 2-bedroom units), Walton Commons (eleven 2-bedroom units) and Walton Terrace (forty one-bedroom units for seniors), Walton Ridge (40 1-bedroom units), Walton South (13 units) and Walton West Villas (6) units. A total of 150 units.

The Housing Authority provides housing facilities for the elderly and disabled at the Peabody Apartments (229 units), Hal Powell Apartments (100 units), Ervin Towers (100 units) and M.M. Scott (25 units). Also, Linden Square Senior Apartment Complex (48 units), S. G. Noble Senior Apartment Complex and St. John Towers provides housing for the elderly. The CSRA Agency on Aging provides financial assistance to elderly residents to make modifications to their homes; and Easter Seals provide disabled persons with on-the-job in-house training at its 35,000 square feet work center on Wrightsboro Road.

## 20.0 Specific HOPWA Objectives

- 20.1. Overall Assessment of Relationship of HOPWA Funds to Goals and Objectives Grantees should demonstrate through the CAPER and related IDIS reports the progress they are making at accomplishing identified goals and objectives with HOPWA funding. Grantees should demonstrate:
- a. That progress is being made toward meeting the HOPWA goal for providing affordable housing using HOPWA funds and other resources for persons with HIV/AIDS and their families through a comprehensive community plan;
  - b. That community-wide HIV/AIDS housing strategies are meeting HUD's national goal of increasing the availability of decent, safe, and affordable housing for low-income persons living with HIV/AIDS;
  - c. That community partnerships between State and local governments and community-based non-profits are creating models and innovative strategies to serve the housing and related supportive service needs of persons living with HIV/AIDS and their families;
  - d. That through community-wide strategies Federal, State, local, and other resources are matched with HOPWA funding to create comprehensive housing strategies;

- e. That community strategies produce and support actual units of housing for persons living with HIV/AIDS; and finally,
- f. That community strategies identify and supply related supportive services in conjunction with housing to ensure the needs of persons living with HIV/AIDS and their families are met.

**Program Year 2 CAPER Specific HOPWA Objectives response:**

**Response to 1. a-f: Specific HOPWA Objectives**

20.1. The primary activities carried out during the HOPWA 2011 program year included: providing transitional housing to persons with HIV/AIDS that are low-income or at risk of becoming homeless and supportive services, which included: case management, transportation, food bank, substance abuse counseling, housing services and life skills. Off-site assistance included: case management, transportation, food bank and Short-Term Rent, Mortgage and Utility Assistance (STRMU). The STRUMA activity is used to prevent a household from becoming homeless and is also used to prevent eviction or loss of the unit.

The following needs were addressed with the resources that were available;; (1) variety of housing types (SRO's, apartments, multi-bedrooms and independent living), (2) transitional and permanent housing such as tenant-based rental assistance, (3) safe, decent affordable housing, (4) housing for elderly, families with children and single adults; and (5) housing with connection to supportive services, case management, healthcare, transportation, legal services, nutritional services and utility assistance.

HOPWA objectives were met by providing residents with safe, confidential, supportive environment where clients can re-establish their place in society and self-sufficiency. Many residents have moved into their own homes or apartments, obtained employment, secured governmental benefits, reconciled family relationship, maintained a healthy lifestyle and developed the basic life skills in order to be successful on their own.

Individuals receiving assistance through the program are persons who documented their HIV/AIDS status and are 80% Area Median Income (AMI). After eligibility has been determined, individuals are able to utilize the following services: case management, transportation, food bank, substance abuse counseling and referral, housing services life skills and STRMU.

- 20.2. This should be accomplished by providing an executive summary (1-5 pages) that includes:
- a. Grantee Narrative
  - i. Grantee and Community Overview
    - (1) A brief description of your organization, the area of service, the name of each project sponsor and a broad overview of the range/type of housing activities and related services
    - (2) How grant management oversight of project sponsor activities is conducted and how project sponsors are selected
    - (3) A description of the local jurisdiction, its need, and the estimated number of persons living with HIV/AIDS
    - (4) A brief description of the planning and public consultations involved in the use of HOPWA funds including reference to any appropriate planning document or advisory body
    - (5) What other resources were used in conjunction with HOPWA funded activities, including cash resources and in-kind contributions, such as the value of services or materials provided by volunteers or by other individuals or organizations
    - (6) Collaborative efforts with related programs including coordination and planning with clients, advocates, Ryan White CARE Act planning bodies, AIDS Drug Assistance Programs, homeless assistance programs, or other efforts that assist persons living with HIV/AIDS and their families.

- ii. Project Accomplishment Overview
  - (1) A brief summary of all housing activities broken down by three types: emergency or short-term rent, mortgage or utility payments to prevent homelessness; rental assistance; facility based housing, including development cost, operating cost for those facilities and community residences
  - (2) The number of units of housing which have been created through acquisition, rehabilitation, or new construction since 1993 with any HOPWA funds
  - (3) A brief description of any unique supportive service or other service delivery models or efforts
  - (4) Any other accomplishments recognized in your community due to the use of HOPWA funds, including any projects in developmental stages that are not operational.
- iii. Barriers or Trends Overview
  - (1) Describe any barriers encountered, actions in response to barriers, and recommendations for program improvement
  - (2) Trends you expect your community to face in meeting the needs of persons with HIV/AIDS, and
  - (3) Any other information you feel may be important as you look at providing services to persons with HIV/AIDS in the next 5-10 years
- b. Accomplishment Data
  - iv. Completion of CAPER Performance Chart 1 of Actual Performance in the provision of housing.
  - v. Completion of CAPER Performance Chart 2 of Comparison to Planned Housing Actions.

**Response to 20.2. a-b above:**

- 2. a. Grantee Narrative
  - i. Grantee and Community Overview
    - (1) A. St. Stephen's Ministry is a non-profit 501(c)(3) organization that provides transitional housing to persons with HIV/AIDS that are low income or at-risk of becoming homeless. Services are provided in the following areas: Burke, Columbia, McDuffie and Richmond counties in the state of Georgia. The program contact is Hope Campbell, Executive Director. St. Stephen's Ministry plans to expand their services by including family housing to serve the needs of women and children. The family units will also provide housing and supportive services. STRMU was provided to 31 clients and permanent housing placements to 0 clients.
    - B. Hope Health, Inc. is a private, non-profit 501(c)(3) that serves Aiken and Edgefield counties in South Carolina. The Executive Director of the program is Carl Humphries. Hope Health expects to expand its housing services to include more affordable family size units, SRO's and transitional housing.  
Hope Health provided STRMU to 91 clients, tenant-based rental assistance to 8 clients, supportive services to 91 clients and permanent housing placement to 0 clients.
    - (2) Oversight of grant management for each project sponsor is performed on a quarterly basis for each sponsor. Information gathered at each session includes: goals and objectives (planned and actual), problems encountered and the corrective actions taken, number of clients served. Each sponsor must submit an annual program and financial report. Hope Health, Inc. and St. Stephen's Ministry, Inc. were selected to provide HOPWA services due to their development and performance strategies.

(3) There are a projected 2,680 persons living with HIV/AIDS in the Augusta Service Area (AHSA). Some of the identified housing needs includes: transitional and permanent housing, STRMU, housing information and resource identification.

(4) Collaborative Solutions, Inc. was contracted by the Augusta's Housing and Community Development to complete a HIV/AIDS housing and service needs assessment. This assessment guided the implementation procedures for the HOPWA program. A steering committee was formed to create an appropriate plan to address the needs of the citizens living with HIV/AIDS within the entitlement area of six (6) counties defined. The committee consisted of Collaborative Solutions, Inc.'s consultants.

(5) Augusta, Georgia was able to receive in-kind donations from sororities/fraternities, private owned businesses and board members. Sponsors also were able to obtained funding through other agencies by completing grant applications.

(6) Shared efforts with similar programs included: Medical College of Georgia Outreach and ADAP Services, Food Pantry, Golden Harvest Food Bank, Salvation Army, Catholic Social Services and job counseling provided services to assist persons and their families living with HIV/AIDS.

ii. Project Accomplishment Overview

(1) St. Stephen's Ministry provided 31 clients with STRMU, Hope Health provided 91 clients with STRMU and 8 with Tenant-Based Rental Assistance.

(2) There were no units created through acquisition, rehabilitation or new construction.

(3) Many clients reported moving into their own home or apartment, obtained employment, secured government benefits, maintained a healthy lifestyle and developed basic life skills.

iii. Barriers or Trends Overview

(1) Barriers encountered included: long waiting periods to access existing housing, complicated screening process, and lack of housing resources and other community services. Recommendations for program improvements include: reduced waiting periods, easy screening process, linkage to other housing resources and housing education and counseling.

(2) The expected trends facing the community in meeting the needs of persons living with HIV/AIDS is to adequately address housing and service needs. Future housing types would include: apartments, SRO, and congregate settings. In addition to housing, other services would include healthcare, education/prevention, transportation, and case management.

(3) Assessments will be conducted to develop a comprehensive continuum of care for persons living with HIV/AIDS and their families. The overall goal of the HOPWA program over the next several years is to fight the stigma and educate the community on the needs of persons living with, infected, and affected by HIV/AIDS, provide better treatment and care to consumers and build community support.

b. Accomplishment Data

- i. Completion of CAPER Performance Chart I of Actual Performance in the provision of housing.

- ii. Completion of CAPER Performance Chart 2 of Comparison to Planned housing Actions (Table II-2 Page 106).
- iii. The HOPWA CAPER is in Section 5 of this report.

DRAFT - Additional information may be forthcoming

HOPWA Performance Chart 1	Needs	Current	Gap	Year 1															
				Outputs Households				Funding											
				HOPWA Assistance		Non-HOPWA		HOPWA Budget		HOPWA Actual		Leveraged Non-HOPWA							
				Goal	Actual	Goal	Actual												
Tenant-based Rental Assistance	37	8	29	37	8														
Short-term Rent, Mortgage and Utility payments	56	69	-13	40	31														
Facility-based Programs	0	0	0																
Units in facilities supported with operating costs	0	0	0																
Units in facilities developed with capital funds and placed in service during the program year	30	14	16	30	14														
Units in facilities being developed with capital funding but not yet opened (show units of housing planned)	0	0	0																
Stewardship (developed with HOPWA but no current operation or other costs) Units of housing subject to three- or ten-year use agreements	0	0	0																
Adjustment for duplication of households (i.e., moving between types of housing)																			
<b>Subtotal unduplicated number of households/units of housing assisted</b>	<b>123</b>	<b>91</b>	<b>32</b>	<b>107</b>	<b>53</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Supportive Services</b>																			
Supportive Services in conjunction with housing activities (for households above in HOPWA or leveraged other units)	500	0	500	500	580														
<b>Housing Placement Assistance</b>																			
Housing Information Services	100	77	23	100	77														
Permanent Housing Placement Services	16	10	6	16	10														
<b>Housing Development, Administration, and Management Services</b>																			
Resource Identification to establish, coordinate and develop housing assistance resources																			
Project Outcomes/Program Evaluation (if approved)																			
Grantee Administration (maximum 3% of total) (i.e., costs for general management, oversight, coordination, evaluation, and reporting)																			
Project Sponsor Administration (maximum 7% of total) (i.e., costs for general management, oversight, coordination, evaluation, and reporting)																			
<b>Other Activity (if approved in grant agreement)</b>																			
<b>Specify:</b>																			
1		0	0	0															
2		0	0	0															
3		0	0	0															
4		0	0	0															

HOPWA

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HOPWA Performance Chart 2

Type of Housing Assistance	Total Number of Households Receiving Assistance	Average Length of Stay [in weeks]	Number of Households Remaining in Project at the End of the Program Year	Number of Households that left the Project	What happened to the Households that left					
					Emergency Shelter	Temporary Housing	Private Hsg	Other HOPWA	Other Subsidy	Institution
								PY1	PY2	PY3
Tenant-based Rental Assistance	8	52	8	0	Emergency Shelter					
	8	52	8	0	Temporary Housing					
	0	52	14	-14	Private Hsg					
	0	52	18	-18	Other HOPWA					
	0	52	14	-14	Other Subsidy					
	0	52	14	-14	Institution					
Short-term Rent, Mortgage, and Utility Assistance	31	21	35	-4	Jail/Prison					
	31	21	31	0	Disconnected					
	0	21	37	-37	Death					
	0	21	39	-39	Emergency Shelter					
	0	21	40	-40	Temporary Housing					
	0	21	40	-40	Private Hsg					
Facility-based Housing Assistance	0	52	10	-10	Other HOPWA					
	0	52	10	-10	Other Subsidy					
	0	52	10	-10	Institution					
	0	52	10	-10	Jail/Prison					
	0	52	10	-10	Disconnected					
	0	52	10	-10	Death					

HOPWA

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**OTHER NARRATIVES**

**21.0**

Other federally-funded programs that have been carried out and made substantial progress during Year 2011 are outlined below:

**21.1a Neighborhood Stabilization Program (NSP1)**

This program was authorized under the Housing Economic Recovery Act of 2008. The program was designed for the purchase of foreclosed or abandoned homes at a discount and to rehabilitate, resell or redevelop homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes. The City received an allocation of \$2,473,064.

Funded activities and accomplishments for Year 2011 include five (5) single family properties rehabilitate for sale, two (2) single family homes constructed on vacant land one (1) new property acquired and three (3) new duplex units constructed for the purpose of providing quality affordable housing to persons at or below 50% Area Median Income.

NSP Projects	Amount	2010 Status & Accomplishments
2548 Winterville Drive Augusta, GA 30909	\$156,693.99	Project Completed-Acquisition/Rehabilitation for sale to qualified buyer at or below 120% AMI
2985 Clarkston Road Augusta, GA 30909	\$148,605.38	Project Completed-Acquisition/Rehabilitation for sale to qualified buyer at or below 120% AMI
1629 Carpenter Street Augusta, GA 30901	\$59,054.30	Project Completed-Acquisition/Rehabilitation for sale to qualified buyer at or below 120% AMI
3209 Sylvan Court Augusta, GA 30909	\$64,651.18	Project Underway-Acquisition for Land Banking Activity to be later rehabilitated for sale to qualified buyer at or below 120% AMI
1909 Driftwood Drive Augusta, GA 30909	\$99,527.31	Project Completed-Acquisition/Rehabilitation for sale to qualified buyer at or below 120% AMI
Florence Street 1120-22 Florence 1128-30 Florence 1134-36 Florence	\$712,711.00	Project Completed-Acquisition/New Construction for rent to low income qualified household at or below 50% AMI
2891 Pepperdine Drive Hephzibah, GA 30815	\$186,679.54	Project Underway-Acquisition of lot for Land Banking Activity with new construction of home for sale to qualified buyer at or below 120% AMI
2894 Pepperdine Drive Hephzibah, GA 30815	\$186,679.54	Project Underway-Acquisition of lot for Land Banking Activity with new construction of home for sale to qualified buyer at or below 120% AMI

**21.1b Neighborhood Stabilization Program (NSP3)**

This program was authorized and appropriated under the Wall Street Reform and Consumer Protection Act of 2010, the American Reinvestment and Recovery Act (ARRA) of 2009, and the Housing and Economic Recovery Act of 2008. The program was designed for the continuation of activities outlined under the NSP1 grant program (the purchase of foreclosed or abandoned homes to rehabilitate, resell or redevelop those homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes). The City received an allocation of \$1,161,297.

To date the only expenditures have for administrative costs as no properties have yet to be acquired. However, with a twenty-four month deadline enacted by HUD for no less than 50% expenditure of grant funds the City of diligently working to identify a practical investment option for development. The grant requires both a low-income household benefit requirement and a 120% AMI limitation within its regulations that will be honored.

### **21.2 Community Development Block Grant-Recovery (CDBG-R)**

The CDBG-R Program was authorized under the American Recovery and Reinvestment Act of 2009. The purpose of the program is to jump-start the economy during this time of economic crisis by investing in economic development, housing, infrastructure and other public facilities to create jobs and promote investment and consumer spending. This is a 3-year program with all City funds due to be expended by July 28, 2012. As of December 31, 2011, \$604,054.00 has been expended.

The City of Augusta received \$606,372.00 in funds. Projects and accomplishments are as follows:

Antioch Ministries Laney-Walker Enterprise Initiative \$400,000: This project consists of new construction of a 3,000 sq. ft. facility consisting of a combination business incubator, Microenterprise Development training center, a Neighborhood Network Center and sandwich shop. A total of eight (8) FTE permanent jobs are to be created upon completion of project.

Accomplishments: As of December 2011, construction was 100% complete. To meet the National Objective of creating jobs, eight (8) FTE are required to be created. As of the close of this period, the number of full-time positions created was eight (8).



**Laney-Walker Enterprise Center**

Clearance and Demolition \$115,602.00: Clearance/Demolition projects have been located in the Laney-Walker and Bethlehem neighborhoods. They have consisted of single- and multi-family blighted properties that have impeded community reinvestment.

Small Business Development/Recruitment Revolving Loan Program \$0.00: The Small Business Development Loan Program (SBDLP) was implemented to provide financial and technical assistance to all entrepreneurs seeking to establish new businesses or to expand existing ones.

Accomplishments: There were no expenditures during this period.

**21.3 Homelessness Prevention and Rapid Re-Housing Program (HPRP)**

This program was authorized under the American Recovery and Reinvestment Act of 2009. The purpose of the HPRP is to provide homelessness prevention assistance to households who would otherwise become homeless, many due to the economic crisis. The City received an allocation of \$927,319. This is a 3-year program with all City funds due to be expended by July 16, 2012. As of December 31, 2011, \$757,133 has been expended.

The following agencies received funds from this allocation:

Agency	Allocation
Antioch Ministries, Inc. - Tutt House Homeless Prevention/Rapid Re-Housing Program	\$ 160,000
CSRA Economic Opportunity Authority, Inc. - Homeless Prevention Program	\$ 160,000
East Augusta Community Development Corporation - H.E.L.P. Program	\$ 180,000
Georgia Legal Services, Inc. - Homeless Prevention	\$ 45,000
Safe Homes - Homeless Prevention and Rapid Re-Housing	\$ 75,000
Salvation Army - Homeless Prevention and Rapid Re-Housing Program	\$ 200,000
United Way - Homeless Prevention Program	\$ 63,953
Administration (HCD) & Financial Assistance (inspections)	\$ 43,366
<b>Total</b>	<b>\$ 927,319</b>

**FY2011 Accomplishments:**

A total of 557 persons and 329 households were provided financial assistance for rent, security/utility deposits, utility payments moving cost, motel vouchers and services such as outreach and engagement, housing search/placement, legal services, case management and credit repair.

**23. PERFORMANCE MEASUREMENT TRACKING TABLE OBJECTIVES & OUTCOME PERFORMANCE**

Decent Housing with Purpose of Availability/Accessibility (DH-1)							
Specific Objective: Homeless Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 1.1	Increase the number of housing beds available to the homeless: ▪ Emergency Shelter	ESG	2010	# beds	20	0	0%
			2011	# beds	20	0	0%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				100
Decent Housing with Purpose of Availability/Accessibility (DH-1)							
Specific Objective: Homeless Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 1.2	Increase the number of housing units for the homeless: ▪ Transitional Housing	ESG	2010	Housing units	5	0	0%
			2011	Housing units	5	0	0%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				25
Decent Housing with Purpose of Availability/Accessibility (DH-1)							
Specific Objective: Homeless Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 1.3	Increase the number of housing units for the homeless: ▪ Permanent Housing	ESG	2010	Housing units	2	0	0%
			2011	Housing units	2	0	0%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				10
Decent Housing with Purpose of Availability/Accessibility (DH-1)							
Specific Objective: Homeless Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 1.4	Increase the number of housing units for the homeless: ▪ Permanent Supportive Housing	ESG	2010	Housing units	2	0	0%
			2011	Housing units	2	0	0%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				10
Decent Housing with Purpose of Availability/Accessibility (DH-1)							
Specific Objective: Special Needs Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 1.5	Use a combination of CDBG, ESG HOPWA, HOME and local funds to support <i>housing</i> and supportive services to <i>special needs</i> populations.	CDBG ESG HOPWA HOME Sec. 811	2010	Housing units	19	19	21%
			2011	Housing units	0	175	Exceeded
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				92

<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.1</b>	Increase the supply of affordable housing ▪ New Construction - Homeowner Housing (15 previously built unit sold this reporting period)	HOME	2010	Housing units	2	15	43%
			2011	Housing units	2	1	3%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				35
<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.2</b>	Increase the supply of affordable housing ▪ New Construction – Rental Housing	HOME	2010	Housing units	No goal	0	0%
			2011	Housing units	No goal	0	0%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				0
<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.3</b>	Provide means for homeownership ▪ Homeownership Assistance Program (Subsidy 3; DOA 40)	CDBG	2010	Housing units	30	65	43%
			2011	Housing units	30	43	29%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				150
<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.4</b>	Continue Laney-Walker/Bethlehem Revitalization Effort through acquisition of property (HCD-0; Bond-84)	CDBG Local Bond Funds	2010	Housing units	50	138	100%
			2011	Housing units	20	84	84%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				100
<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective-Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.5</b>	Utilize the Augusta Land Bank Authority to acquire and maintain properties acquired for future development of affordable housing (NOTE: performance # is a duplicate of 2.4 above)	HOME	2010	Housing units	20	138	100%
			2011	Housing units	20	84	84%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				100

<b>Decent Housing with Purpose of Affordability (DH-2)</b>							
<b>Specific Objective-Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 2.6</b>	Housing Counseling and Homeownership Center Continue to offer housing counseling, credit review, foreclosure prevention, mortgage counseling. <ul style="list-style-type: none"> <li>▪ CSRA EOA The Hope Program-78</li> <li>▪ Promise Land CDC-82</li> </ul>	HOME	2010	Housing units	700	513	10%
			2011	Housing units	700	160	3%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				5,000

<b>Decent Housing with Purpose of Sustainability (DH-3)</b>							
<b>Specific Objective-Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 3.1</b>	Preserve & protect existing housing stock <ul style="list-style-type: none"> <li>▪ Homeowner Rehabilitation Program</li> </ul>	CDBG	2010	Housing units	15	15	33%
			2011	Housing units	6	7	16%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				45

<b>Decent Housing with Purpose of Sustainability (DH-3)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 3.2</b>	Preserve & protect existing housing stock <ul style="list-style-type: none"> <li>▪ Rental Rehabilitation Program</li> </ul> (HCD-1)	HOME	2010	Housing units	4	1	7%
			2011	Housing units	0	0	0%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				15

<b>Decent Housing with Purpose of Sustainability (DH-3)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 3.3</b>	Preserve & protect existing housing stock <ul style="list-style-type: none"> <li>▪ Emergency Repair Program (15)</li> <li>▪ World Changers (12)</li> </ul>	CDBG	2010	Housing units	10	26	55%
			2011	Housing units	30	27	57%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				47

<b>Decent Housing with Purpose of Sustainability (DH-3)</b>							
<b>Specific Objective: Housing</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 3.4</b>	Preserve & protect existing housing stock <ul style="list-style-type: none"> <li>▪ Paint Program</li> </ul>	CDBG	2010	Housing units	3	4	27%
			2011	Housing units	3	1	7%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				15

**Decent Housing with Purpose of Sustainability (DH-3)**

Specific Objective: Housing		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
DH 3.5	Preserve & protect existing housing stock ▪ Utility (Sewer) Connection Program	CDBG	2010	Housing units	20	6	6%
			2011	Housing units	20	2	2%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				100
<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
Specific Objective: Homeless		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
SL 1.1	Provide Case Management services to the homeless and near-homeless in order to assess needs and make appropriate referrals. (Source of stats-HMIS)	ESG HPRP SHP HOPWA	2010	Persons	500	654	26%
			2011	assisted	500	608	24%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				2,500
<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
Specific Objective: Homeless		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
SL 1.2	Increase the chances of the homeless returning to self-sufficiency by providing access to supportive services, including the expansion of existing services or the development of new services that meet their most critical needs.	ESG CDBG HPRP SHP	2010	Persons	8,592	4,403	10%
			2011	assisted	8,592	6,645	15%
			2012		8,592		%
			2013		8,592		%
			2014		8,592		%
			MULTI-YEAR GOAL				42,960
<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
Specific Objective: Special Needs		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
SL 1.3	Use a combination of CDBG, ESG HOPWA, HOME and local funds to support housing and <i>supportive services to special needs</i> populations.	CDBG ESG HOPWA HOME	2010	Persons		2,569	41%
			2011	assisted		175	7%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				6211
<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
Specific Objective: Public Facilities		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
SL 1.4	Use a combination of CDBG and local funds to support the provision of new public facilities and/or improve the quality of existing facilities including neighborhood centers, parks and/or recreation facilities, homeless facilities, senior centers, childcare and handicapped centers.	CDBG	2010	# facilities	1	2	40%
			2011	# facilities	1	2	40%
			2012				%
			2013				%
			2014				%
			MULTI-YEAR GOAL				5

<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
<b>Specific Objective: Public Services</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>SL 1.5</b>	Support and improve the delivery of human and recreational services for low income persons and neighborhoods to include providing health, nutritional and educational services.	CDBG	2010	# persons	5,663	4,431	9%
			2011	# persons	9,685	2,364	5%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				48,425
<b>Suitable Living Environment with Purpose of Availability/Accessibility (SL-1)</b>							
<b>Specific Objective: Infrastructure</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>SL 1.6</b>	Support and improve the infrastructure and physical environment of lower income neighborhoods to include water, sewer and flood drainage improvements.	CDBG	2010	# linear ft	0	0	0%
			2011		0	0	0%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				3
<b>Suitable Living Environment with Purpose of Sustainability (SL-3)</b>							
<b>Specific Objective: Slum/Blight</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>SL 3.1</b>	Eliminate slum and blighting conditions that degrade neighborhoods. ▪ Clearance/Demolition	CDBG	2010	# structures		42	42%
			2011	demolish		31	31%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				100
<b>Economic Opportunity with Purpose of Availability/Accessibility (EO-1)</b>							
<b>Specific Objective: Economic Development</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>EO 1.1</b>	Provide loans to small businesses for the creation of jobs for LM persons ▪ Small Business Development Loan Program	CDBG	2010	# loans/	6 loan/6 jobs	2/4.5	17%/38%
			2011	# jobs created	0 loan/0 jobs	2/2	17%/17%
			2012				%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				12 loans 12 jobs
<b>Economic Opportunity with Purpose of Sustainability (EO-2)</b>							
<b>Specific Objective: Economic Development</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>EO 2.1</b>	Use the Façade Rehabilitation Grant Program as an incentive to renovate and reuse historic commercial structures in slum/blight district and create jobs for LM persons in non-slum/blight areas of Augusta	CDBG	2010	# businesses	4/1	1/0	7%/0%
			2011	assisted	3/1	2/0	13%/0%
			2012	# jobs			%
			2013				%
			2014				%
			<b>MULTI-YEAR GOAL</b>				15/5

<b>Economic Opportunity with Purpose of Sustainability (EO-3)</b>							
<b>Specific Objective: Economic Development</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>EO 3.1</b>	Contract with a non-profit organization to provide training workshops on business management to existing and potential small business owners.	CDBG	2010	# workshops/ # businesses assisted	2/10	2/90	40/100%
			2011		1/0	4/129	80/100%
			2012				%
			2013				%
			2014				%
<b>MULTI-YEAR GOAL</b>					5/20		100/100%
<b>Neighborhood Revitalization (NR-1) for Purpose of Sustainability</b>							
<b>Specific Objective – Housing/NRS</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 1.1</b>	Develop NRS Program ▪ Develop Augusta Housing Improvement Program to allow for purchase & rehab of housing for 80-120% of AMI.	CDBG Local Bond Funds	2010	# Housing units	No goal set	0	0%
			2011		0	0%	
			2012			%	
			2013			%	
			2014			%	
<b>MULTI-YEAR GOAL</b>						0%	
<b>Neighborhood Revitalization (NR-1) Suitable Living Environment</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 1.2</b>	Enhance a suitable living environment in Targeted Area neighborhoods through infrastructure improvements, public safety and quality of life organizing efforts. ▪ Increase the amount of passive and active open space in Laney Walker and Bethlehem	Local Bond Funds	2010	# demos	No goal set	17	100%
			2011			31	100%
			2012				%
			2013				%
			2014				%
<b>MULTI-YEAR GOAL</b>					48	100%	
<b>Neighborhood Revitalization (NR-1) Suitable Living Environment</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 1.3</b>	Enhance a suitable living environment in Targeted Area neighborhoods through infrastructure improvements, public safety and quality of life organizing efforts. ▪ Redesign existing open space in Laney Walker and Bethlehem	Local Bond funds	2010			Underway	0%
			2011			Underway	0%
			2012				%
			2013				%
			2014				%
<b>MULTI-YEAR GOAL</b>						0%	
<b>Neighborhood Revitalization (NR-1) Suitable Living Environment</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 1.4</b>	Enhance a suitable living environment in Targeted Area neighborhoods through infrastructure improvements, public safety and quality of life organizing efforts. ▪ Support and improve infrastructure such as sidewalks and service alleys	Local Bond Funds	2010	# linear feet		0	0%
			2011			125	0%
			2012			125	%
			2013			125	%
			2014			125	%
<b>MULTI-YEAR GOAL</b>					500	0%	

<b>Neighborhood Revitalization (NR-1) Suitable Living Environment</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 1.5</b>	Enhance a suitable living environment in Targeted Area neighborhoods through infrastructure improvements, public safety and quality of life organizing efforts. ▪ <i>Support construction of Senior Citizen Development</i>	Local Bond Funds	2010	# units	0	0	0%
			2011		0	0	%
			2012		0		%
			2013		0		%
			2014		128		%
		<b>MULTI-YEAR GOAL</b>				128	
<b>Neighborhood Revitalization (NR-2) Decent Housing</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 2.1</b>	Create and preserve decent, safe and affordable housing in the Targeted Areas ▪ <i>Increase supply of single-family housing for homeownership</i>	Local Bond Funds	2010	# units	0	5	5%
			2011		0	0	0%
			2012		30		%
			2013		30		%
			2014		40		%
		<b>MULTI-YEAR GOAL</b>				100	
<b>Neighborhood Revitalization (NR-2) Decent Housing</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 2.2</b>	Create and preserve decent, safe and affordable housing in the Targeted Areas ▪ <i>Preserve existing housing stock through rehabilitation for 80-120% income levels</i>	Local Bond Funds	2010	# units	0	0	0%
			2011		59	44	14%
			2012				%
			2013				%
			2014				%
		<b>MULTI-YEAR GOAL</b>				310	
<b>Neighborhood Revitalization (NR-2) Decent Housing</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 2.3</b>	Create and preserve decent, safe and affordable housing in the Targeted Areas ▪ <i>Support Employee Assisted Housing</i>	Local Bond Funds	2010	# units	0	0	0%
			2011		0	0	0%
			2012		20		%
			2013		40		%
			2014		40		%
		<b>MULTI-YEAR GOAL</b>				100	
<b>Neighborhood Revitalization (NR-2) Decent Housing</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>NR 2.4</b>	Create and preserve decent, safe and affordable housing in the Targeted Areas ▪ <i>Provide First-Time Homebuyer Assistance</i>	Local Bond Funds	2010	# households	150	1	0.06%
			2011		150	7	0.09%
			2012		150		%
			2013		150		%
			2014		150		%
		<b>MULTI-YEAR GOAL</b>				750	

Neighborhood Revitalization (NR-2) Decent Housing						
Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
<b>NR 2.5</b> Create and preserve decent, safe and affordable housing in the Targeted Areas <ul style="list-style-type: none"> <li>Administer Rental Rehabilitation Program so owner-investors can maintain rental units at affordable rents.</li> </ul>	Local Bond Funds	2010	# units	No goal set	0	0%
		2011				
		2012				
		2013				
		2014				
		<b>MULTI-YEAR GOAL</b>				
Neighborhood Revitalization (NR-3) Economic Development						
Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
<b>NR 3.1</b> Stimulate and support business growth/development on major corridors within Laney-Walker/Bethlehem neighborhoods <ul style="list-style-type: none"> <li>Provide loans to neighborhood businesses</li> </ul>	Local Bond Funds	2010	# loans & # businesses assisted	0	2	13%
		2011				
		2012				
		2013				
		2014				
		<b>MULTI-YEAR GOAL</b>			15	
Neighborhood Revitalization (NR-3) Economic Development						
Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
<b>NR 3.2</b> Stimulate and support business growth/development on major corridors within Laney-Walker/Bethlehem neighborhoods <ul style="list-style-type: none"> <li>Develop Job Skill Program for individuals</li> </ul>	Local Bond Funds	2010	# persons assisted	0	0	0%
		2011				
		2012				
		2013				
		2014				
		<b>MULTI-YEAR GOAL</b>			1,000	
Neighborhood Revitalization (NR-3) Economic Development						
Specific Objective	Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
<b>NR 3.3</b> Stimulate and support business growth/development on major corridors within Laney-Walker/Bethlehem neighborhoods <ul style="list-style-type: none"> <li>Provide grants and loans for Façade of commercial buildings</li> </ul>	Local Bond Funds	2010	# businesses assisted & # buildings rehabbed	0	0	0%
		2011				
		2012				
		2013				
		2014				
		<b>MULTI-YEAR GOAL</b>			20	

Other (O-1)							
Specific Objective		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
O 1.1	CDBG Administration – management of the CDBG, ESG, HOME and HOPWA programs, including planning, monitoring, reporting and support to sub-recipients and neighborhood planning.	CDBG ESG HOME HOPWA	2010		1/1	1/1/1	20%
			2011		1/1	1/1	20%
			2012				%
			2013				%
			2014				%
<b>MULTI-YEAR GOAL</b>					5/5		40%
Other (O-2)							
Specific Objective		Source of Funds	Year	Performance Indicators	Expected Number	Actual Number	Percent Achieved
O 1.2	Fair Housing Provide education, outreach, technical training and counseling on the Fair Housing Law for citizens, real estate providers and bankers.	CDBG	2010	# brochures/		0/0	0/0%
			2011	#TA		0/0	0/0%
			2012	workshops			%
			2013				%
			2014				
<b>MULTI-YEAR GOAL</b>					250 brochures 1 Workshop		

**24. ANNUAL HOUSING GOAL CHART**

Below is the annual housing goal chart required to be submitted with the CAPER:

Grantee Name: Augusta, Georgia Program Year: 2011	Expected Annual Number of Units To Be Completed	Actual Annual Number of Units Completed	Resources used during the period				
			CDBG	HOME	ESG	HOPWA	Other
<b>BENEFICIARY GOALS (Sec. 215 Only)</b>							
Homeless households	0	0	<input type="checkbox"/>				
Non-homeless households	93	272	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Special needs households	0	175	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Total Sec. 215 Beneficiaries*</b>	112	291	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>RENTAL GOALS (Sec. 215 Only)</b>							
Acquisition of existing units	0	0	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
Production of new units	2	19	<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Rehabilitation of existing units	5	0	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	2	3	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>Total Sec. 215 Affordable Rental</b>	9	22	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>HOME OWNER GOALS (Sec. 215 Only)</b>							
Acquisition of existing units	20	84	<input checked="" type="checkbox"/>	<input type="checkbox"/>			<input checked="" type="checkbox"/>
Production of new units	5	1	<input type="checkbox"/>	<input checked="" type="checkbox"/>			<input type="checkbox"/>
Rehabilitation of existing units	6	7	<input checked="" type="checkbox"/>	<input type="checkbox"/>			<input type="checkbox"/>
Homebuyer Assistance	50	43	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Sec. 215 Affordable Owner</b>	81	135	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>COMBINED RENTAL AND OWNER GOALS (Sec. 215 Only)</b>							
Acquisition of existing units	20	84	<input checked="" type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>	<input checked="" type="checkbox"/>
Production of new units	7	53	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
Rehabilitation of existing units	11	7	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	2	3	<input type="checkbox"/>	<input type="checkbox"/>		<input checked="" type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance	50	43	<input type="checkbox"/>	<input checked="" type="checkbox"/>		<input type="checkbox"/>	<input type="checkbox"/>
<b>Combined Total Sec. 215 Goals*</b>	90	190	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
<b>OVERALL HOUSING GOALS (Sec. 215 + Other Affordable Housing)</b>							
Annual Rental Housing Goal	9	22	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Annual Owner Housing Goal	81	135	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>Total Overall Housing Goal</b>	90	157	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>