

GEORGIA DEPARTMENT OF COMMUNITY
AFFAIRS

SERVICE DELIVERY STRATEGY

September 2008

Prepared by the

Augusta-Richmond County Planning Commission

TABLE OF CONTENTS

1. General Instructions
2. Summary of Service Delivery Arrangements
 - a. Animal Control
 - b. Aviation Service
 - c. Economic Development
 - d. Elections
 - e. EMS / E-911
 - f. Fire Protection
 - g. Indigent Health Care
 - h. Indigent Defense – Public Defenders Office
 - i. Jail
 - j. Law Enforcement
 - k. License and Inspection
 - l. Planning & Zoning
 - m. Public Transit
 - n. Recreation & Parks
 - o. Road and Bridge Maintenance
 - p. Sewer and Wastewater Treatment
 - q. Solid Waste Collection / Disposal
 - r. Water Service
3. Summary of Land Use Agreements
 - a. Agreement to Resolve Land Use Classification Disputes
 - b. Intergovernmental Agreement – Process for Provision of Extraterritorial Water and Sewer Services.
4. Service Delivery Strategy Certifications

INDEX

1. Agreements (Available on Website for Viewing)
 - a. Contract for Election Services for Municipalities located within Richmond County, Georgia – Blythe
 - b. Contract for Election Services for Municipalities located within Richmond County, Georgia – Hephzibah
 - c. Indigent Defense Agreement Among the Circuit Public Defender Office of the Augusta Judicial Circuit and the Governing Authorities of Burke, Columbia, and Augusta-Richmond Counties
 - d. Agreement for 9-1-1 Ambulance Response and Emergency Medical Services – November 15, 2005 / June 19, 2007 / December 18, 2007 (amendment)
 - e. Augusta Richmond County Indigent Care Agreement
 - f. Jail Agreement – Hephzibah
 - g. SPLOST V Resolution



FOR
RICHMOND COUNTY

I. GENERAL INSTRUCTIONS:

1. Only one set of these forms should be submitted per county. The completed forms should clearly present the collective agreement reached by all cities and counties that were party to the service delivery strategy.
2. List each local government and / or authority that provides services included in the service delivery strategy in Section II below.
3. List all services provided or primarily funded by each general purpose local government and authority within the county in Section III below. It is acceptable to break a service into separate components if this will facilitate description of the service delivery strategy.
4. For each service or service component listed in Section III, complete a separate Summary of Service Delivery Attachments form (page 2).
5. Complete one copy of the *Summary of Land Use Agreements* form (page 3).
6. Have the Certifications form (page 4) signed by the authorized representatives of participating local governments. Please note that DCA cannot validate the strategy unless it is signed by the local governments required by law (see Instructions, page 4).
7. Mail the completed forms along with any attachments to:

Georgia Department of Community Affairs
Office of Coordinated Planning
60 Executive Park South, N.E.
Atlanta, GA 30329

For answers to most frequently asked questions on Georgia's Service Delivery Act, links and helpful publications, visit DCA's website at www.dca.servicedelivery.org or call the Office of Coordinated Planning at (404) 679-3114

Note: Any future changes to the service delivery arrangements described on these forms will require an official update of the service delivery strategy and submittal forms and attachments to the Georgia Department of Community Affairs.

II. LOCAL GOVERNMENTS INCLUDED IN THE SERVICE DELIVERY STRATEGY:

In this section, list all local governments (including cities located partially within the county) and authorities that provide services included in the service delivery strategy.

Augusta- Richmond County, City of Hephzibah, City of Blythe.

III. SERVICES INCLUDED IN THE SERVICE DELIVERY STRATEGY:

For each service listed here, a separate Summary of Services Delivery

Animal Control, Aviation Services, Economic Development, Elections, EMS / E-911, Fire Protection, Indigent Health Care, Indigent Defense, Jail, Landfill, Law Enforcement, License and Inspection, Planning and Zoning, Public Transit, Recreation and Parks, Road and Bridge maintenance, Sewer and Wastewater Treatment, Solid Waste Collection / Disposal, Water Service.



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: ANIMAL CONTROL

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	County General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Augusta Richmond County Animal Control Department provides animal control services county-wide. Including Hephzibah and Blythe.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal arrangements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: AVIATION SERVICE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta Aviation Commission and General Aviation Commission

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta Aviation Commission	Enterprise Fund, FAA Grants
General Aviation Commission	Enterprise Fund, FAA Grants

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. The General Aviation Commission will continue to manage the operation of Daniel Field. The Augusta Aviation Commission will continue to manage the operation of Augusta Regional Airport at Bush Field.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal arrangements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: ELECTIONS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta Richmond County Board of Elections

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	County General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Richmond County Board of Elections provides voter registration and election services county-wide, including Hephzibah and Blythe. Blythe and Hephzibah contract with the Richmond County Board of Elections to conduct all elections within the two cities. Each municipality handles its own candidate qualifying process and reimburses the Board of Elections for the cost of conducting elections.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Contract for Election Services	Hephzibah, Board of Elections	8/3/93 - open end
Contract for Election Services	Blythe, Board of Elections	10/28/03 - open end

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: ECONOMIC DEVELOPMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Development Authority of Richmond County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Development Authority of Richmond County	Bonds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Economic development services provided county-wide by the Development Authority of Richmond County. Assistance provided by other organizations as needed.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No change from previous arrangements. Development Authority is self-sustaining and does not have a written agreement with Augusta-Richmond County at the present time.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: EMS / E-911

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	General Fund Surcharge
Hephzibah	General Fund Surcharge
Blythe	Phone Surcharge

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Private contractor provides emergency medical services county-wide, including Hephzibah and Blythe. City of Hephzibah provides quarters for EMS personnel assigned duties within the city limits and surrounding areas.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Gold Cross	Augusta Richmond County	11/15/2005 – 12/31/2007
Amendment		6/19/2007 – 12/31/2008
Amendment		1/1/2009 – 12/31/2011

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 8/25/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: FIRE PROTECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[x] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Augusta provides service in Augusta and Blythe. Hephzibah provides service in its corporate limits.

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [x] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Business Tax / Insurance Premium Tax
Hephzibah	City General Fund
Blythe	

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Augusta-Richmond County provides fire protection within its corporate limits and within the city of Blythe (see service area map). Hephzibah provides fire protection within its own corporate limits.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: HOSPITAL / INDIGENT CARE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
University Hospital

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund, State Funds

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. University Hospital provides hospital / indigent care to qualifying residents on a county-wide basis.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Contract for indigent care services	Augusta, University Health Services	01/01/1999 – no end date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: JAIL

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta-Richmond County

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Richmond County Sheriff's Department provides jail facilities for all of Richmond County. Hephzibah maintains a holding cell.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Jail Agreement	Richmond County, Hephzibah	3/1991 - indefinite

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: LAW ENFORCEMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[X] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Augusta-Richmond County, Hephzibah and Blythe. No unincorporated areas in Richmond County.

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [X] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
Hephzibah	City General Fund
Blythe	City General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Richmond County Sheriff's Department provides law enforcement services county-wide, including Hephzibah and Blythe. Hephzibah and Blythe have their own police forces to provide increased level of service within their incorporated boundaries and to enforce city ordinances.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: LICENSE AND INSPECTION

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[X] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Augusta-Richmond County, Hephzibah and Blythe. No unincorporated areas in Richmond County.

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [X] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
Hephzibah	City General Fund
Blythe	City General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Each community is responsible for its own licensing and inspection work.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: PLANNING AND ZONING

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[X] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Augusta-Richmond County, Hephzibah and Blythe. No unincorporated areas in Richmond County.

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [X] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
Hephzibah	City General Fund
Blythe	City General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Planning Commissions exist in all three communities.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

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County: RICHMOND Service: PUBLIC DEFENSE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta Judicial Circuit Public Defenders Office

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

State legislation resulted in the dismantling of the Augusta Indigent Defense Office, and the creation of the Augusta Judicial Public Defenders Office in 2005. The new office handles public defense cases in Richmond, Burke and Columbia counties. State of Georgia pays the majority of personnel costs and the counties pay for offices and supplies.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
	Augusta-Richmond County / Public Defenders Office	CY 2005 – continue with same agreement

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 8/19/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: PUBLIC TRANSIT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta Richmond County (through Augusta Public Transit)

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
	Federal Transit Administration Grants
	GDOT Matching Funds
	Transit Fares

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Augusta-Richmond County Public Transit will continue to provide public transit services in the county through the Augusta Public Transit (APT) Department. APT provides fixed-route service and paratransit service in the urbanized parts of Richmond County and dial-a-ride transit service in the rural parts of Richmond County (including Hephzibah and Blythe).

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: RECREATION AND PARKS

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):
Augusta Richmond County (through Augusta-Richmond County Recreation and Parks Department)

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.):

Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
	Special Local Option Sales Tax
Augusta Municipal Golf Course	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Augusta-Richmond County Recreation and Parks Department provides recreation services county-wide, including Hephzibah and Blythe.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
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County: RICHMOND Service: ROAD AND BRIDGE MAINTENANCE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[X] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): August-Richmond County (through Public Services and Engineering Department), Hephzibah and Blythe.

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [X] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Country General Fund
	Special Local Option Sales Tax
	GDOT LARP Program
Hephzibah	City General Fun, Special Purpose Local Option Sales Tax
Blythe	City General Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No change from previous arrangement. Augusta-Richmond County responsible for maintaining the right-of-way on all county roads, including the right-of-way of county roads that are located in Hephzibah and Blythe. Hephzibah and Blythe are responsible for right-of-way maintenance on local roads located within their respective jurisdictions.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/08

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: SEWER AND WASTEWATER TREATMENT

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):
 Augusta-Richmond County, City of Hephzibah

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Enterprise Fund
Hephzibah	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No substantial change from previous arrangement. Augusta-Richmond County provides wastewater collection and treatment within parts of its corporate limits (see service area map). Hephzibah provides wastewater collection and treatment within its own corporate limits. Blythe does not provide wastewater collection and treatment service.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Process for Provision of Extraterritorial Water & Sewer Services	Augusta / Hephzibah / Blythe	May 1999 – no end date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 7/22/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

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County: RICHMOND Service: SOLID WASTE COLLECTION & DISPOSAL

1. Check the box that best describes the agreed upon delivery arrangement for this service:

Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service): _____

One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): _____

Other (If this box is checked, **attach a legible map delineating the service area of each service provider**, and identify the government, authority, or other organization that will provide service within each service area.):
Private Companies provide collection services: Augusta-Richmond County operates the county landfill

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

Yes No

If these conditions will continue under the strategy, **attach an explanation for continuing the arrangement** (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, **attach an implementation schedule** listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Collection services funded by proceeds from Special Tax Districts
	County landfill operates as an enterprise fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

Augusta-Richmond County contracts with a private company to collect sold waste in the urban and suburban service districts. Property owners in the rural parts of Augusta, and in Hephzibah and Blythe, contract individually with private companies to collect sold waste. Hephzibah authorizes licensed sold waste haulers to operate within its corporate limits. Augusta-Richmond County operates a landfill that accepts sold waste from throughout the county.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
No formal agreements		

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 8/19/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



SERVICE DELIVERY STRATEGY
SUMMARY OF SERVICE DELIVERY ARRANGEMENTS

Instructions:

Make copies of this form and complete one for each service listed on page 1, Section III. Use exactly the same service names listed on page 1. Answer each question below, attaching additional pages as necessary. If the contact person for this service (listed at the bottom of the page) changes, this should be reported to the Department of Community Affairs.

County: RICHMOND Service: WATER SERVICE

1. Check the box that best describes the agreed upon delivery arrangement for this service:

[] Service will be provided countywide (i.e., including all cities and unincorporated areas) by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] Service will be provided only in the unincorporated portion of the county by a single service provider. (If this box is checked, identify the government, authority or organization providing the service.):

[] One or more cities will provide this service only within their incorporated boundaries, and the service will not be provided in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service):

[X] One or more cities will provide this service only within their incorporated boundaries, and the county will provide the service in unincorporated areas. (If this box is checked, identify the government(s), authority or organization providing the service.): Augusta, Hephzibah and Blythe

[] Other (If this box is checked, attach a legible map delineating the service area of each service provider, and identify the government, authority, or other organization that will provide service within each service area.):

2. In developing the strategy, were overlapping service areas, unnecessary competition and/or duplication of this service identified?

[] Yes [X] No

If these conditions will continue under the strategy, attach an explanation for continuing the arrangement (i.e., overlapping but higher levels of service (See O.C.G.A. 36-70-24(1)), overriding benefits of the duplication, or reasons that overlapping service areas or competition cannot be eliminated).

If these conditions will be eliminated under the strategy, attach an implementation schedule listing each step or action that will be taken to eliminate them, the responsible party and the agreed upon deadline for completing it.

3. List each government or authority that will help to pay for this service and indicate how the service will be funded (e.g., enterprise funds, user fees, general funds, special service district revenues, hotel/motel taxes, franchise taxes, impact fees, bonded indebtedness, etc.).

Local Government or Authority: Funding Method:

Augusta-Richmond County	Enterprise Fund
Hephzibah	Enterprise Fund
Blythe	Enterprise Fund

4. How will the strategy change the previous arrangements for providing and/or funding this service within the county?

No substantial change from previous arrangement. Augusta-Richmond County provides water service to approximately 70,067 customers in its corporate limits and within two small areas of the city of Hephzibah (see service area map). Parts of South Richmond County remain on wells. Hephzibah provides water service within its corporate. Blythe provides water service within its corporate limits and to small areas in Augusta-Richmond County. Each of the three communities charge the same water rates within and outside their respective corporate limits.

5. List any formal service delivery agreements or intergovernmental contracts that will be used to implement the strategy for this service:

<i>Agreement Name:</i>	<i>Contracting Parties:</i>	<i>Effective and Ending Dates:</i>
Hephzibah	Augusta-Richmond County / Hephzibah	12/5/2005 – 12/5/2010
Process of Provision of Extraterritorial Water Service	Augusta-Richmond County / Hephzibah / Blythe	May 1999 – no end date

6. What other mechanisms (if any) will be used to implement the strategy for this service (e.g., ordinances, resolutions, local acts of the General Assembly, rate or fee changes, etc.), and when will they take effect?

No other mechanisms to be used.

7. Person completing form: Paul DeCamp
 Phone number: 706-821-1796 Date completed: 8/25/2008

8. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with the service delivery strategy? Yes No

If not, provide designated contact person(s) and phone number(s) below:



**SERVICE DELIVERY STRATEGY
SUMMARY OF LAND USE AGREEMENTS**

Instructions:

Answer each question below, attaching additional pages as necessary. Please note that any changes to the answers provided will require updating of the service delivery strategy. If the contact person for this service (listed at the bottom of this page) changes, this should be reported to the Department of Community Affairs.

County: _____

1. What incompatibilities or conflicts between the land use plans of local governments were identified in the process of developing the service delivery strategy?

[Redacted]

2. Check the boxes indicating how these incompatibilities or conflicts were addressed:

- amendments to existing comprehensive plans
- adoption of a joint comprehensive plan
- other measures (amend zoning ordinances, add environmental regulations, etc.)

Note: If the necessary plan amendments, regulations, ordinances, etc. have not yet been formally adopted, indicate when each of the affected local governments will adopt them.

If "other measures" was checked, describe these measures:

3. Summarize the process that will be used to resolve disputes when a county disagrees with the proposed land use classification(s) for areas to be annexed into a city. If the conflict resolution process will vary for different cities in the county, summarize each process.

4. What policies, procedures and/or processes have been established by local governments (and water and sewer authorities) to ensure that new extraterritorial water and sewer service will be consistent with all applicable land use plans and ordinances?

[Redacted]

5. Person completing form: _____

Phone number: _____ Date completed: _____

6. Is this the person who should be contacted by state agencies when evaluating whether proposed local government projects are consistent with land use plans of applicable jurisdictions? Yes No

If not, provide designated contact person(s) and phone number(s) below:

**AGREEMENT TO RESOLVE
LAND USE CLASSIFICATION DISPUTES**

THIS AGREEMENT is entered into between Augusta, Georgia, a political subdivision of the State of Georgia created as a result of the consolidation of The City Council of Augusta and Richmond County (hereinafter "Augusta"), and the City of Hephzibah and the City of Blythe (hereafter the "Municipalities").

WHEREAS, Augusta and the Municipalities are required to take certain actions regarding land use plans and classifications as a component of the Service Delivery Strategy required by Title 36, Chapter 70, Article 2 of the Official Code of Georgia; and

WHEREAS, O.C.G.A. § 36-70-24(4)(C) requires the establishment of a process by July 1, 1998 to resolve land use classification disputes when a county objects to the proposed land use of an area to be annexed into a municipality within the county; and

WHEREAS, the Municipalities and Augusta desire to enter into this Agreement to comply with the requirements of O.C.G.A. § 36-70-24(4)(C), to facilitate and assure the continuance of compatible and nonconflicting land use plans, and to provide an efficient and economical means of resolving land use classification disputes; and

WHEREAS, Augusta under the consolidation act creating it (1995 Ga. Laws, p. 3648, as amended) is a municipal form of government possessing both municipal and county powers; and

WHEREAS, Augusta does not exercise zoning jurisdiction within

the incorporated areas of the Municipalities, and therefore, for purposes of this Agreement only, the areas lying outside the Municipalities' boundaries shall be referred to as "unincorporated area".

NOW THEREFORE, in consideration of the mutual covenants and obligations contained herein, the Municipalities and Augusta agree as follows:

1. "Land Use Classification Change" shall mean an amendment or change to the land use map, ordinances and regulations of the Municipality or of Augusta. "Land Use Plan" shall mean a plan showing the existing and proposed location, extent and intensity of development of land to be used in the future for varying types of residential, commercial, industrial, agricultural, recreational, educational and other public and private purposes or combination of purposes.

2. When either Municipality shall consider a change in the Municipality's land use map, ordinances and regulations which would change the use of land within 1,000 feet of the boundary between the Municipality and the unincorporated area of Augusta, the Mayor/Chairman of the Municipality shall, within five (5) business days after such action is requested through a completed application by or on behalf of the land owner or formally initiated by the Council/Commission of the Municipality, notify by certified mail the Mayor of Augusta and the Administrator of the proposed action

and its potential to result in incompatible Land Use Plans. This notice shall contain all relevant data pertaining to the proposed action.

3. When Augusta shall consider a change which, if carried out, would change the use of land located within 1,000 feet of the boundary between either Municipality and the unincorporated area of Augusta the Mayor or the Administrator shall, within five (5) business days after such action is requested through a completed application by or on behalf of the land owner or formally initiated by Augusta, notify by certified mail the Mayor/Chairman of the Municipality affected by the proposed action and its potential to result in incompatible Land Use Plans. This notice shall contain all relevant data pertaining to the proposed action.

4. Within ten (10) business days after receipt of the notice required by Section 2 or Section 3 hereof, the recipient Augusta or Municipality, as the case may be, shall make a determination as to whether or not the proposed action will or could result in incompatible Land Use Plans between Augusta and the Municipality. If the determination is that the proposed action will not result in incompatible Land Use Plans, Augusta or Municipality, as the case may be, shall within said ten (10) business days period notify by certified mail the other party of such determination, and Augusta or Municipality which gave the notice shall be free to proceed with its consideration, and if adopted, implementation of the proposed

action. Augusta or Municipality making such determination that the proposed action will not result in incompatible Land Use Plans shall thereafter have no further right to object to the proposed action.

5. If Augusta or Municipality receiving the notice pursuant to Section 2 or Section 3 hereof, as the case may be, shall make a determination that the proposed action will or could result in incompatible Land Use Plans between Augusta and Municipality, it shall, within the ten (10) business day period referred to in Section 4, notify by certified mail the other party of such fact.

6. Within a period of fifteen (15) business days following the expiration of the ten (10) business day period referred to in Section 4 hereof, Augusta or Municipality, as the case may be, which has determined that the proposed action will or could result in incompatible Land Use Plans shall prepare a written evaluation of the proposed action and the adverse effects it will have on the Land Use Plan of Augusta or Municipality preparing this evaluation and setting forth the conflicts which it contends will result between the Land Use Plans of the two parties. Within this period of fifteen (15) business days, the party preparing the evaluation shall provide a copy thereof to the party proposing to take the action with is the subject of the evaluation.

7. Following the preparation of the evaluation pursuant to Section 6 hereof, representatives of Augusta and the Municipality

shall meet and seek to negotiate revisions to the proposed action which will resolve the conflict and eliminate the possibility of incompatible Land Use Plans of the two parties. Such revisions to the proposed action may include, but are not limited to, requiring buffers to screen potentially offensive land uses, establishing setbacks to ensure that the offensive uses will not be located immediately next to adjoining properties, imposing landscape and design requirements to minimize the impact of conflicted land uses, imposing building height limitations and establishing requirements for stormwater management and erosion and sedimentation control. Any agreements reached as the result of such negotiations shall be subject to approval by the Augusta-Richmond County Commission on behalf of Augusta and the Council/Commission of the affected Municipality.

8. If the parties are unable to resolve their differences by means of negotiation, then the Municipality and Augusta shall, within thirty (30) days after a request to end negotiations and to submit same to mediation, engage in mediation of the disputed with a mediator who is acceptable to both parties.

9. If the dispute cannot be resolved through mediation, then the Municipality and Augusta shall submit the dispute to a panel of three arbitrators. One arbitrator shall be selected by the Municipality, one arbitrator shall be selected by Augusta, and the third arbitrator shall be selected by the two arbitrators selected

by the Municipality and Augusta. Such arbitration shall be conducted in accordance with the arbitration laws of the State of Georgia. The parties hereto agree that the results of the arbitration shall be binding on the Municipality and Augusta, and either party may enforce the decision of the arbitrators in any court of competent jurisdiction through mandamus, specific performance, or any other available equitable remedy.

10. All costs of mediation and arbitration as provided for hereunder shall be divided equally between Augusta and the Municipality involved.

11. Any proposed action which is subject to the provisions of this Agreement shall not be considered, adopted, or implemented until the terms of this Agreement have been complied with in full.

12. The term business day as used herein shall mean Monday through Friday of each week except for any such day that the County's general offices are not open for business.

13. The parties hereto recognize and acknowledge that Augusta, Georgia has both county and municipal powers. In recognition of such powers and the limitation of Georgia law prohibiting annexation of an area within the boundary of another municipality (O.C.G.A. § 36-36-31 and § 36-36-54), each Municipality acknowledges and agrees that it cannot annex additional areas within Richmond County.

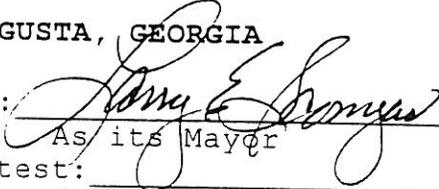
14. All provisions of this Agreement, other than Paragraph 13

hereof, shall be for an initial term of two years, and shall renew automatically thereafter for additional two year terms unless any party hereto gives sixty (60) days written notice by certified mail to the other parties of its intent not to renew this Agreement; provided, however, that this Agreement shall continue to remain in effect as to Paragraph 13 hereof for a term of fifty years and shall also continue to remain in effect as to any actions which are proposed prior to the effective date of such termination.

15. Should any provision of this Agreement be declared invalid or ruled unconstitutional, such determination shall affect only that provision and all other provisions of this Agreement shall remain in full force and effect.

IN WITNESS WHEREOF, the respective governing bodies of the Municipalities and the County have caused their duly empowered and authorized officials to affix their hands and seals below.

AUGUSTA, GEORGIA

By: 
As its Mayor

Attest: _____
As its Clerk

Approved June 16, 1998. *im*

[SEAL]

This document approved as
to legal sufficiency and form.
John W. [Signature] 6/25/98
Attorney Date

[SIGNATURES CONTINUED ON FOLLOWING PAGE]

CITY OF HEPHZIBAH

By: *Donald B. Thomas*
As its Chairman

Attest: *Wanda K. [unclear]*
As its Clerk

Approved June 29, 1998.

[CITY SEAL]

CITY OF BLYTHE

By: *[Signature]*
As its Mayor

Attest: *Donna [unclear]*
As its Clerk

Approved June 30, 1998.

[CITY SEAL]

INTERGOVERNMENTAL AGREEMENT
Process for Provision of Extraterritorial
Water and Sewer Services

WHEREAS, the respective member governments of Richmond County, which include the Augusta-Richmond County Commission, the Chairman and Commission of the City of Hephzibah, and the Mayor and Council of the City of Blythe, pursuant to Georgia Laws and Acts, prepared and adopted a joint countywide service delivery strategy: and

WHEREAS, it is the intent of the respective governments party to this agreement to establish a process whereby the provision of extraterritorial water and sewer services by any jurisdiction shall be consistent with all applicable land use plans and ordinances so as to meet both the requirements of law and spirit of cooperation and coordination outlined in the Georgia Service Delivery Act.

NOW THEREFORE BE IT RESOLVED THAT: Augusta, Hephzibah and Blythe hereby agree to implement the following process for the provision of extraterritorial water and sewer services effective July 1, 1999.

1. Hephzibah and Blythe, prior to initiating the provision of water or sewer services outside their respective boundaries, and Augusta, prior to initiating the provision of water or sewer services inside the boundaries of either Hephzibah or Blythe, will notify the affected local government of the services to be provided, the proposed service area, and the anticipated impact on the future land use classification. The notification will include, at a minimum, information on the location of property, size of the proposed service area, proposed purpose of the extension (i.e. proposed change in land use) and the current and future land use classification. For the purposes of official notification of the affected local government as required by this agreement, notification shall be achieved by delivery of the required information to the Augusta-Richmond County Administrator, Hephzibah City Clerk, or Blythe Town Clerk, as applicable.
2. Within fifteen working days following receipt of the above information, the affected local government will forward to the city proposing such service a statement:
 - (a) Indicating that the affected local government has no objection to the proposed extraterritorial water or sewer service and its consistency with land use; or
 - (b) Describing its objection to the proposed water or sewer service and land use consistency, and providing supporting information including a listing of any possible stipulations or conditions that would alleviate the objections;

3. If the affected local government has no objection, or fails to respond within the aforementioned timeframe to the city's proposed extraterritorial water or sewer service, the city is free to proceed with the provision of the service.
4. If the affected local government notifies the city that it has an objection, the city will respond to the affected local government in writing within fifteen working days by either:
 - (a) Agreeing with the affected local government and stopping action on the proposed extraterritorial water or sewer service;
 - (b) Agreeing to implement the affected local government's stipulations and conditions and thereby resolving the objection;
 - (c) Initiating a 30-day (maximum) Mediation process to discuss possible compromises; or
 - (d) Disagreeing that the affected local government's objection is bona fide and notifying the affected local government that the city will seek a declaratory judgment.

If the city initiates 4(c) Mediation, the city and the affected local government will agree on a mediator, a mediation schedule, and participants in the mediation. The city and affected local government shall agree to share equally the any costs associated with mediation.

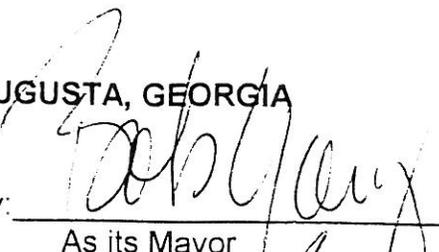
5. If no resolution of the affected local government's objection results from the mediation, the city:
 - (a) Will abandon and not proceed with the proposed service, or
 - (b) Will notify the affected local government that the city will seek a declaratory judgment in court.
6. If the city and the affected local government reach agreement as described in step 4 (b) or 4 (c), the city is free to proceed with the proposed water or sewer service.

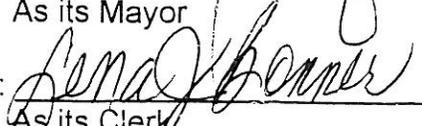
This process for proposed water and sewer services shall remain in force and effect until amended by agreement of each party or unless otherwise terminated by operation of law.

[Continued on next page]

IN WITNESS WHEREOF the respective governing bodies of the municipalities have caused their duly empowered and authorized officials to affix their hands and seals below.

AUGUSTA, GEORGIA

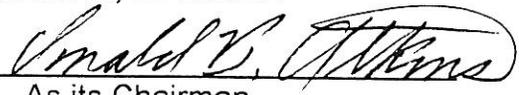
By: 
As its Mayor

Attest: 
As its Clerk

Approved May 18, 1999.

[SEAL]

HEPHZIBAH, GEORGIA

By: 
As its Chairman

Attest: 
As its Clerk

Approved May 27, 1999.

[CITY SEAL]

BLYTHE, GEORGIA

By: 
As its Mayor

Attest: _____
As its Clerk

Approved May 18, 1999.

[CITY SEAL]



**SERVICE DELIVERY STRATEGY
CERTIFICATIONS**

Instructions:

This page must, at a minimum, be signed by an authorized representative of the following governments: 1) the county; 2) the city serving as the county seat; 3) all cities having 1990 populations of over 9,000 residing within the county; and 4) no less than 50% of all other cities with a 1990 population of between 500 and 9,000 residing within the county. Cities with 1990 populations below 500 and authorities providing services under the strategy are not required to sign this form, but are encouraged to do so. Attach additional copies of this page as necessary.

SERVICE DELIVERY STRATEGY FOR _____ COUNTY

We, the undersigned authorized representatives of the jurisdictions listed below, certify that:

1. We have executed agreements for implementation of our service delivery strategy and the attached forms provide an accurate depiction of our agreed upon strategy (O.C.G.A. 36-70-21);
2. Our service delivery strategy promotes the delivery of local government services in the most efficient, effective, and responsive manner (O.C.G.A. 36-70-24 (1));
3. Our service delivery strategy provides that water or sewer fees charged to customers located outside the geographic boundaries of a service provider are reasonable and are not arbitrarily higher than the fees charged to customers located within the geographic boundaries of the service provider (O.C.G.A. 36-70-24 (2)); and
4. Our service delivery strategy ensures that the cost of any services the county government provides (including those jointly funded by the county and one or more municipalities) primarily for the benefit of the unincorporated area of the county are borne by the unincorporated area residents, individuals, and property owners who receive such service (O.C.G.A. 36-70-24 (3)).

SIGNATURE:	NAME: (Please print or type)	TITLE:	JURISDICTION:	DATE: